

TORBAY COUNCIL

Revenue Budget Digest 2026/2027

Provides a description of the Council's services and details of the associated budgets

Published: Wednesday 8th April 2026

Contents

1.	<u>Introduction</u>	Page 03
2.	<u>Revenue Budget Summary</u>	Page 04
3.	<u>Children's Services Revenue Budget</u>	Page 05
4.	<u>Adult Services Revenue Budget</u>	Page 16
5.	<u>Public Health Revenue Budget</u>	Page 20
6.	<u>Community and Customer Services Revenue Budget</u>	Page 24
7.	<u>Corporate Services Revenue Budget</u>	Page 35
8.	<u>Place Revenue Budget</u>	Page 49
9.	<u>Regeneration Revenue Budget</u>	Page 65
10.	<u>Finance Revenue Budget</u>	Page 69
11.	<u>Investment Properties Revenue Budget</u>	Page 79
12.	<u>Sources of Funding Revenue Budget</u>	Page 82

Introduction

This document provides a description of what each Council service does and how much it is proposed that they will spend next year, including how much income they will receive.

2026/27 Revenue Budget Summary

Directorate / Service	Expenditure £'000	Income £'000	Net £'000
Adult Services	78,658	-5,874	72,784
Community and Customer Services	11,046	-3,662	7,384
Children's Services	150,461	-88,525	61,936
Public Health	13,600	-13,584	16
Corporate Services	19,037	-2,044	16,993
Finance	87,810	-61,814	25,996
Investment Properties	10,023	-14,157	-4,134
Place Services	43,782	-21,613	22,169
Regeneration and Place Delivery	6,187	-4,001	2,186
Sources of Funding	4,097	-209,427	-205,330
Total	424,701	-424,701	0

Children's Services

Cabinet Member: Councillor Bye

Responsible Officer: Nancy Meehan

School Services

This area of the budget covers the support provided to schools to help ensure children receive a high-quality, inclusive education. It includes work to promote school improvement, strengthen leadership and governance, and provide targeted support around attendance, safeguarding in education, and educational outcomes. The budget also supports statutory services such as Education Welfare, School Admissions, Fair Access arrangements, and the provision of advice and guidance to schools on curriculum, SEND processes, and data and performance. Funding for school family-support activity and engagement with academy trusts and governing bodies is also included.

Children's Safeguarding

This area of the budget covers the services that protect children and young people who may be at risk of harm, and support families with safeguarding or welfare concerns. It includes the work undertaken by social care teams to assess needs, provide early and statutory help, and deliver child protection and care planning. This section also funds services for children who need to be in the care of the local authority, including placements, fostering, care-experienced support, and targeted interventions for children with complex needs. The budget provides for specialist safeguarding functions, partnership working, and support for children returning home or moving towards independence.

Learning & Partnership Hubs

This area of the budget covers early help, community-based support, and partnership activity that brings services together to improve outcomes for children and families. It includes the delivery of early learning and school-readiness programmes, family support, and targeted interventions for children who would benefit from additional help. The budget supports the work of multi-agency hubs that coordinate local services, provide information and advice, and run groups, courses, and activities for families across the community. This section also includes partnership development, workforce training, and collaborative projects with health, education, and the voluntary sector to strengthen early intervention and reduce long-term demand.

Children's Services 2026/2027 Budget Summary (*ATL)

ID Service	Number of full-time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding				
701 Youth & Young Carers Service	11.29	629		629
704 YP Specialist Support Service	0	190	-16	174
705 Young Person's Substance Misuse	3	114	-66	48
712 Breathing Space	4.2	163		163
716 Cared for Team	23.49	1,572		1,572
717 Family Intervention Team	13.8	640	-235	405
718 Fostering-Recruitment, Assessment, Supervision & Support	18.88	1,288		1,288
719 Adoption Service	0	607		607
720 Youth Justice Service	13.4	796	-382	414
722 Care Experienced Team	12.61	640	-20	620
726 Multi Agency Safeguarding Hub (MASH)	10.5	615		615
727 Family Group Decision Making	5.01	238		238
729 Fostering – Mockingbird Project	1	94		94
730 Assessment & Intervention Team	38.2	3,020		3,020
731 Senior Management Team	10.3	1,362		1,362
732 Safeguarding / Legal / Central	3	945		945
735 Care Experienced - 16+ Provision	0	1,115		1,115
742 Therapeutic Team	8.59	406		406
745 Exploitation Team	5	263		263
750 Families First Partnership	12.69	1,891		1,891
756 Children in Need Team	30.2	1,657		1,657
757 Child Friendly Torbay	0	40		40
760 Business Intelligence	9.61	497		497
763 Children in Need - Additional Needs Team	8.6	471		471
766 Care Proceedings Team	8	559		559
767 Building Futures	9	431		431
768 Vacancy Management	0	-1,000		-1,000

772 Holiday Activities and Food Grant		512	-512	0
776 Reducing Parental Conflict	0.6	33	-30	3
777 Turnaround Programme – MOJ	3	140	-39	101
778 Family Hubs / Start for Life	7.21	1,169	-1,169	0
779 Preventative Services	0	236		236
Service Total	271.18	21,333	-2,469	18,864
Learning & Partnership Hubs				
702 Parent Partnership / SENDIAS	3	144	-26	118
707 Safeguarding & Reviewing Service	10.61	808		808
708 Safeguarding Children Partnership	2.5	187	-64	123
709 Disabilities - Day Care Services	1.57	671		671
710 Disabilities- Occupational Therapy	0	162		162
714 Disabilities - Overnight Short Breaks	0	163		163
715 Disabilities - Direct Payments	0	650	-50	600
723 Recruitment & Retention	0	487		487
724 Unregulated Placements	0	3,680		3,680
725 Business Support	43.33	1,669		1,669
728 Assessment Resource Centre	9.21	461		461
733 Additional Fostering Costs	0	1,431		1,431
734 In House Fostering	0	3,442		3,442
736 Connected Persons Fostering	0	950		950
737 Independent Sector Fostering	0	4,500		4,500
738 Parent & Child Placements	0	475		475
739 Residential Care	0	7,927	-200	7,727
740 Disabilities - Domiciliary Care		25		25
741 Section 17 - Assistance to Families	0	580		580
743 SGO / RO / Adoption Allowances	0	3,002	-80	2,922
747 Nursery Funding - 3 & 4 year olds	0	7,354		7,354
748 Children's Centres		586	-19	567
751 Home to School Transport		3,419	-40	3,379
752 Admissions & Student Services	4.1	192	-28	164
754 Educational Psychology	9.89	902	-262	640
761 Placement with Families & Matching	7.61	380		380
762 16+ Independent Provision	0	1,415		1,415

764 Learning Academy	23.3	1,637	-85	1,552
769 Young People / Parents - Support & Accommodation	0	962		962
770 Early Years Advisory Service	6.98	463		463
771 Unaccompanied Asylum Seeking Children	0	774	-654	120
773 Portage Team	2.37	104		104
780 Nursery Funding - Under 2 Year Olds		5,361		5,361
781 Nursery Funding - 2 Year Olds		5,186		5,186
782 Transport Escorts		736		736
783 School Transport Team	5	214		214
Service Total	129.47	61,099	-1,508	59,591
School Services				
703 Visually Impaired Service	1.58	92		92
706 SEND Reforms	23.6	1,392		1,392
711 Education other than at School / Bespoke Packages	0	1,857		1,857
713 SEND - Recoupment to / from other LA's	0	860	-1,400	-540
721 Supported Internships		10		10
744 Young People at risk of NEET		290		290
746 Joint Funded Placements	0	175		175
749 Post 16 Funding		1,319	-1,319	0
753 Private Finance Initiative - The Spires/Homelands	0	3,240	-2,743	497
755 School In-Year EHCP adjustments	0	800		800
758 Independent School Placements / South Devon College		5,075		5,075
759 Special Schools / High Needs Adjustments		650		650
765 Alternative Provision		1,400		1,400
774 School in-year adjustments / Planned Pupil Growth		4	-36	-32
775 SEND Personal Budgets	0	75		75
784 Additional Grants for Schools		2,000	-2,000	0
785 SACRE		7		7
786 Governing Body Support		3	-3	0
787 Licenses for Schools		135		135
788 School Intervention		49	-55	-6
789 Schools Capital & Planning		110		110
790 English as an additional language		29		29

791 DSG Recharges & Schools Insurance		250		250
792 Excluded Pupils & Health Contribution for EHCP costs			-275	-275
793 School Allocations / Dedicated Schools Grant		44,498	-69,998	-25,500
795 Virtual School	5.65	282		282
796 Medical Tuition Service	7.24	439		439
797 Vulnerable Students	10.14	624		624
798 Hospital Tuition		45		45
799 Pupil Premium Grant	2.54	2,319	-2,319	0
807 DSG in-year deficit budget			-4,400	-4,400
Service Total	50.75	68,029	-84,548	-16,519
Total	451.4	150,461	-88,525	61,936

Children's Safeguarding

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
756 Children in Need Team	30.2	1,600		7	50	1,657					1,657
763 Children in Need - Additional Needs Team	8.6	465		6		471					471
701 Youth & Young Carers Service	11.29	478			151	629					629
712 Breathing Space	4.2	162		1		163					163
716 Cared for Team	23.49	1,356		63	153	1,572					1,572
718 Fostering-Recruitment, Assessment, Supervision & Support	18.88	1,197		63	28	1,288					1,288
719 Adoption Service	0			3	604	607					607
722 Care Experienced Team	12.61	610		30		640		-20		-20	620
726 Multi Agency Safeguarding Hub (MASH)	10.5	614		1		615					615
727 Family Group Decision Making	5.01	235		3		238					238
729 Fostering – Mockingbird Project	1	63			31	94					94
730 Assessment & Intervention Team	38.2	2,394		46	580	3,020					3,020
766 Care Proceedings Team	8	486		7	66	559					559
767 Building Futures	9	424		7		431					431
731 Senior Management Team	10.3	1,346		16		1,362					1,362
768 Vacancy Management	0	-1,000				-1,000					-1,000
732 Safeguarding / Legal / Central	3	326		519	100	945					945
735 Care Experienced - 16+ Provision	0			5	1,110	1,115					1,115
742 Therapeutic Team	8.59	398		5	3	406					406
745 Exploitation Team	5	259		4		263					263
750 Families First Partnership	12.69	683		798	410	1,891					1,891
757 Child Friendly Torbay	0			40		40					40

760 Business Intelligence	9.61	497				497			497	
776 Reducing Parental Conflict	0.6	33				33	-30	-30	3	
777 Turnaround Programme – MOJ	3	137	3			140	-39	-39	101	
778 Family Hubs / Start for Life	7.21	408		761		1,169	-1,169	-1,169	0	
779 Preventative Services	0			236		236			236	
772 Holiday Activities and Food Grant				512		512	-512	-512	0	
704 YP Specialist Support Service	0			190		190	-16	-16	174	
705 Young Person's Substance Misuse	3	114				114	-66	-66	48	
720 Youth Justice Service	13.4	752	13	24	7	796	-259	-123	-382	414
717 Family Intervention Team	13.8	632		8		640	-235	-235	405	
Service Total	271.18	14,669	13	1,659	4,992	21,333	-2,029	-440	-2,469	18,864

Learning & Partnership Hubs

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
740 Disabilities - Domiciliary Care					25	25					25
770 Early Years Advisory Service	6.98	413		17	33	463					463
773 Portage Team	2.37	103		1		104					104
780 Nursery Funding - Under 2 Year Olds					5,361	5,361					5,361
781 Nursery Funding - 2 Year Olds					5,186	5,186					5,186
782 Transport Escorts				1	735	736					736
783 School Transport Team	5	214				214					214
702 Parent Partnership / SENDIAS	3	144				144	-26			-26	118
707 Safeguarding & Reviewing Service	10.61	805		3		808					808
709 Disabilities - Day Care Services	1.57	66		332	273	671					671
710 Disabilities- Occupational Therapy	0			10	152	162					162
714 Disabilities - Overnight Short Breaks	0			2	161	163					163
724 Unregulated Placements	0				3,680	3,680					3,680
725 Business Support	43.33	1,560		105	4	1,669					1,669
728 Assessment Resource Centre	9.21	382	37	6	36	461					461
723 Recruitment & Retention	0			30	457	487					487
733 Additional Fostering Costs	0			775	656	1,431					1,431
734 In House Fostering	0				3,442	3,442					3,442
736 Connected Persons Fostering	0				950	950					950
737 Independent Sector Fostering	0				4,500	4,500					4,500
738 Parent & Child Placements	0			5	470	475					475
741 Section 17 - Assistance to Families	0			580		580					580

743 SGO / RO / Adoption Allowances	0			3,002	3,002		-80		-80	2,922	
747 Nursery Funding - 3 & 4 year olds	0			7,354	7,354					7,354	
748 Children's Centres			35	551	586		-19		-19	567	
751 Home to School Transport			3,308	111	3,419		-40		-40	3,379	
752 Admissions & Student Services	4.1	192			192		-28		-28	164	
754 Educational Psychology	9.89	818	4	80	902		-262		-262	640	
761 Placement with Families & Matching	7.61	378	2		380					380	
762 16+ Independent Provision	0		5	1,410	1,415					1,415	
769 Young People / Parents - Support & Accommodation	0			962	962					962	
771 Unaccompanied Asylum Seeking Children	0		10	764	774		-654		-654	120	
715 Disabilities - Direct Payments	0			650	650			-50	-50	600	
764 Learning Academy	23.3	1,411	64	162	1,637		-33	-52	-85	1,552	
708 Safeguarding Children Partnership	2.5	154	33		187			-64	-64	123	
739 Residential Care	0		95	7,832	7,927			-200	-200	7,727	
Service Total	129.47	6,640	72	5,388	48,999	61,099	-408	-734	-366	-1,508	59,591

School Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
721 Supported Internships					10	10					10
758 Independent School Placements / South Devon College					5,075	5,075					5,075
759 Special Schools / High Needs Adjustments					650	650					650
765 Alternative Provision					1,400	1,400					1,400
774 School in-year adjustments / Planned Pupil Growth					4	4	-36			-36	-32
784 Additional Grants for Schools					2,000	2,000		-2,000		-2,000	0
785 SACRE					7	7					7
786 Governing Body Support					3	3	-3			-3	0
787 Licenses for Schools					135	135					135
788 School Intervention				31	18	49	-55			-55	-6
789 Schools Capital & Planning					110	110					110
790 English as an additional language					29	29					29
791 DSG Recharges & Schools Insurance					250	250					250
792 Excluded Pupils & Health Contribution for EHCP costs							-275			-275	-275
793 School Allocations / Dedicated Schools Grant					44,498	44,498		-69,998		-69,998	-25,500
795 Virtual School	5.65	275		2	5	282					282
796 Medical Tuition Service	7.24	438		1		439					439
797 Vulnerable Students	10.14	618		6		624					624
798 Hospital Tuition				45		45					45
799 Pupil Premium Grant	2.54	109			2,210	2,319		-2,319		-2,319	0
703 Visually Impaired Service	1.58	92				92					92

711 Education other than at School / Bespoke Packages	0			1,857	1,857				1,857
706 SEND Reforms	23.6	1,369	23		1,392				1,392
713 SEND - Recoupment to / from	0			860	860	-1,400		-1,400	-540
other LA's									
744 Young People at risk of NEET				290	290				290
746 Joint Funded Placements	0			175	175				175
749 Post 16 Funding				1,319	1,319	-1,319		-1,319	0
755 School In-Year EHCP adjustments	0			800	800				800
775 SEND Personal Budgets	0			75	75				75
753 Private Finance Initiative - The Spires/Homelands	0		3,200	40	3,240	-1,560	-503	-680	-2,743
807 DSG in-year deficit budget								-4,400	-4,400
Service Total	50.75	2,901	3,308	61,820	68,029	-3,329	-76,139	-5,080	-84,548
									-16,519

Adult Services

Cabinet Member: Councillor Tranter
Responsible Officer: Anna Coles

Adult Social Care

The delegated services delivered directly or purchased are as follows:

Residential and Nursing Home Provision

Providing accommodation, care and support to clients unable to live at home. They may have chronic/complex needs which prevent them from being cared for safely at home or within another setting.

Care and Support (Domiciliary) and Day Care Services

Domiciliary care provides tailored personal care and support within a client's home to meet their individual needs. The person is visited at various times of the day or, in some cases, care is provided over a full 24-hour period. The integrated approach in Torbay continues to develop the range of skills that are available to support people with both personal and non-personal care. Day care is provided outside of the client's home and offers a range of meaningful social activities aimed at sustaining a person's capacity to live independently and enjoyment of life.

Learning Disabilities

Organisations within Torbay work together to ensure that people with a learning disability are able to enjoy the same basic rights as anyone else. People are housed and supported to find work that is suited to them. They are able to enjoy time with friends and family and take part in the culture and community of Torbay.

Mental Health Services

These services organise support for people with acute/severe and enduring mental health problems, using appropriate residential, nursing, domiciliary and day care services as well as providing specialist advice to other frontline teams. Services for people aged over 65 including those with dementias, are provided by the Integrated Care Organisation (ICO). Mental health services for people of working age under 65, are provided by Devon Partnership Trust and the ICO plays a lead role in co-ordination of these services.

Support to Carers

Information, advice and emotional support to carers is provided, which seeks to prevent the breakdown of their own physical or mental health in carrying out their vital role. Flexible breaks and other support is available which is not dependent on accessing statutory services. The service enables an appropriate response to most needs and an effective referral mechanism for more complex cases.

Voluntary Sector

A vibrant voluntary and third sector is considered to be an intrinsic element of the care and support system. Commissioning, coordinating and the encouragement of both local and national organisations are undertaken to create a network of provision to support individuals and local communities.

Joint Equipment Store

The Community Equipment Service is jointly commissioned by Torbay Council and the Clinical Commissioning Group from an independent service provider. It prescribes items of community equipment to promote independent living, palliative care and timely transfers of care.

The service provides complex aids for daily living (including specialist beds, mattresses, hoists and syringe pumps) and minor adaptations (such as grab rails and ramps). It also provides the administration for the Simple Aids for Daily Living (including walking frames, shower stools and bath boards) service which is provided by a range of local retailers.

Other Adult Services

This section of the budget covers services to Torbay Council Partnership Commissioning Team which provides a strategic commissioning approach to local adult social care challenges. It works with local partners and other local authorities across the region. It is pursuing the integration agenda by working increasingly closely with Public Health and Children's Services, to design ways of meeting the needs of families and the community. This includes looking at housing and accommodation issues, new ways of contracting with providers such as outcomes based working, seeking to bring in new investment to enable positive changes to the care system and continuing to find new, innovative ways to provide improved care and wellbeing for the population.

It ensures that the council remains compliant with legislation such as the Care Act 2014 and is represented at a regional and national level for Adult Social Services. It also oversees the contract with the ICO and the delivery of the delegated tasks.

Accommodation based and outreach support for vulnerable young people and families

This service provides mediation for vulnerable young homeless people, supported lodgings with host families and Foyer accommodation to support young homeless people into employment and training.

Family support

The Family Support Service provides accommodation and support for people experiencing domestic abuse, accommodation based support for families with complex needs and local commissioning of services supporting the Government's troubled families programme. Assessment, resettlement and accommodation support for single vulnerable homeless people and rough sleepers.

Specialist housing

This service covers extra care housing and accommodation with support for people with learning disabilities and poor mental and physical health.

Advocacy support and advice

Provides advocacy for patients and carers to feedback on health and social care and has input to the quality assurance of local provision including, care homes and community services.

Adult Social Care 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Adult Social Care				
100 Joint Equipment Store	0	1,768	-884	884
101 Adult Social Care	0	70,715	-4,251	66,464
102 Other Adult Services	0	107	-213	-106
108 Adult Social Care Precept	0	630	-166	464
110 Improved Better Care Fund	0	9	-8	1
111 Partnership Commissioning	17.1	4,157	-152	4,005
112 Healthwatch	0	96		96
113 Community Wellbeing	0	1,176	-200	976
Service Total	17.1	78,658	-5,874	72,784
Total	17.1	78,658	-5,874	72,784

Adult Social Care

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
100 Joint Equipment Store	0			1,768		1,768	-884			-884	884
101 Adult Social Care	0			70,715		70,715		-4,251		-4,251	66,464
112 Healthwatch	0			96		96					96
110 Improved Better Care Fund	0			9		9			-8	-8	1
111 Partnership Commissioning	17.1	1,181		953	2,023	4,157			-152	-152	4,005
108 Adult Social Care Precept	0			630		630			-166	-166	464
113 Community Wellbeing	0			1,176		1,176			-200	-200	976
102 Other Adult Services	0			107		107			-213	-213	-106
Service Total	17.1	1,181		75,454	2,023	78,658	-884	-4,251	-739	-5,874	72,784

Public Health

Cabinet Member: Councillor Tranter

Responsible Officer: Lincoln Sargeant

Public Health

Since 1 April 2013, Torbay Council has been responsible for some of the legal duties to improve the health of the local population. Others are the responsibility of Department for Health and Social Care and the NHS.

The Public Health Team works closely with different departments within Torbay Council – especially Adult and Children's Services. It also works alongside NHS Devon, UK Health Security Agency, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

The public health ring-fenced grant includes a requirement to commission prescribed functions such as services for 0–5-year-olds, sexual health services, public health advice and health checks, and provision for non-prescribed functions such as substance misuse (drugs and alcohol), stop smoking, services for 5–19-year-olds, obesity and physical activity. Public health also receives grant contributions from the Department for Health and Social Care to increase access to substance misuse treatment services and increasing the numbers of smokers to give up.

Public health also has a role in providing specialist advice to the NHS to support their programmes of work and to provide expert advice and support to Health Protection of the population. This means supporting the uptake of vaccinations and screening, monitoring of infectious diseases and outbreaks, and the contribution to emergency planning and environmental health responses to any of the above.

Public Health 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Public Health - Community Development				
903 Community Development		16		16
Service Total		16		16
Public Health - Ring-Fenced Grant				
421 Public Health Grant			-12,975	-12,975
900 Management & Administration - Public Health	14	4,114	-609	3,505
901 Non Prescribed Functions - Public Health	0	4,994		4,994
902 Prescribed Functions - Public Health	0	4,476		4,476
Service Total	14	13,584	-13,584	0
Total	14	13,600	-13,584	16

Public Health - Community Development

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
903 Community Development					16	16					16
Service Total					16	16					16

Public Health - Ring-Fenced Grant

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
421 Public Health Grant								-12,975		-12,975	-12,975
901 Non Prescribed Functions -Public Health	0			2,238	2,756	4,994					4,994
902 Prescribed Functions - Public Health	0	12		4,463	1	4,476					4,476
900 Management & Administration - Public Health	14	1,613	3	1,162	1,336	4,114	-277		-332	-609	3,505
Service Total	14	1,625	3	7,863	4,093	13,584	-277	-12,975	-332	-13,584	0

Community and Customer Services

Cabinet Member: Councillors Tranter and Tyerman

Responsible Officer: Tara Harris

Bereavement Services

This service was externalised in 2008 to Westerleigh Group who now manage the Cemeteries and Crematorium service under a 25 year lease and management agreement.

Community Protection and Private Housing Standards

Community Protection includes core statutory services of Environmental Health, namely Pollution Control and Private Sector Housing Standards and Anti-Social behaviour. Community Protection key services are managed collectively to ensure neighbourhood issues are adequately addressed.

The Community Protection Team has a range of mandatory regulatory responsibilities and the way in which it delivers services is governed by a large number of statutes.

The Private Sector Housing Standards Team deploys the statutory duties of the council, intervenes and regulates the private sector housing market in Torbay to ensure the health, safety and welfare of owner occupiers and tenants. The Home Improvement Service which supports vulnerable clients in their Disabled Facilities Grant adaptations is currently contracted out.

Customer Services, Revenues & Benefits

Customer Services manage the Contact Call Centre, provides a centralised first point of contact for telephone, e-contact, CRM portal and Social Media enquiries/service requests for a wide range of council services. The service also manages the Town Hall Tel: 01803 201201 Switchboard and Main Reception for persons presenting to the Town Hall for meetings with Officers, Members as well as attending training.

Food Safety, Licensing, Trading Standards, Health and Safety and Resilience

These statutory services protect the public's health, safety and welfare across Torbay. They are managed as an integrated team to improve the service to the customer and to improve efficiency. Food hygiene, food standards and health and safety enforcement. Investigation of infectious disease. Premises Licensing and Hackney Carriage and Private Hire Vehicle Licensing.

Trading Standards in Torbay (fair trading, metrology, product safety) is now run by Devon County Council under a shared services arrangement.

Housing Services (Operational)

The Housing Options Service provides a range of services to prevent homelessness and support individuals and families in crisis, through the provision of emergency and temporary accommodation. Housing Options is the main referral route into any temporary accommodation contracted by the Authority.

There is a statutory duty to produce a Homelessness Strategy and maintain a housing register (Devon Home Choice). This requires the provision of a Housing Options service for prevention advice and homeless applications. In addition the Council has to provide emergency and temporary accommodation and access to support and supported accommodation to the meet different needs.

The Housing Options Team has a range of statutory duties to deliver emergency and temporary accommodation and prevent homelessness and manage the housing waiting list. The way in which it delivers services is governed by a large number of statutes.

Safer Communities

The Safer Communities team co-ordinates the Safer Communities Partnership as well as managing the front line service delivery of a number of partnership funded and delivered projects. Its main aim is to reduce the incidence and fear of crime, making Torbay a safe and healthy place to live in and visit. The Council has statutory duties as a Community Safety Partnership and also has duties to meet the requirements of Section 17 of the Crime and Disorder Act. Torbay Council works with other partners including the Police, Fire, Probation Service and NHS, who also contribute to the Safer Communities Partnership.

The Council has a statutory duty to maintain a Crime and Disorder Reduction Partnership. This duty includes a number of specific elements including: Community Safety meetings held, formal multi-agency information exchange protocol, holding public meetings to consult with communities about priorities, rolling strategic assessment of crime and disorder, implementation of a strategy to reduce offending, delivery of the PREVENT agenda and domestic homicide reviews.

CCTV and Security team support many of the Council's other functions, notably Safer Communities work, Licensing and the Night Time Economy; its duties under the Safety at Work Act 1974 with regard to its own staff, safeguarding of young people, prevention of sexual violence and supporting the anti-social behaviour team in delivering its work to reduce the impact of those with dependency problems and to protect those who are vulnerable.

Community and Customer Services 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Bereavement Services				
300 Bereavement Services	0		-1,058	-1,058
Service Total	0		-1,058	-1,058
Community Protection & Private Housing Standards				
302 Community Protection	13.81	1,032	-97	935
306 Private Sector Housing Standards	13.97	852	-258	594
Service Total	27.78	1,884	-355	1,529
Customer Services				
500 Customer Services	17.86	661	-29	632
Service Total	17.86	661	-29	632
Food Safety, Licensing and Trading Standards				
304 Food Safety, Licensing and Trading Standards	14.21	1,161	-661	500
Service Total	14.21	1,161	-661	500
Housing Services				
308 Housing Options	33	1,348		1,348
309 Temporary Accommodation	0	1,198		1,198
312 Rent Deposit Guarantee & Bond Scheme	0	11		11
313 Prevention Fund	0	445		445
314 Mediation & Housing Partnership	0	7		7
315 Rough Sleeper Initiative	0	578		578
316 Leased Accommodation	0	142		142
317 Procured Accommodation	0	579		579
318 Owned Accommodation	0	636		636
319 The Hostel	18.55	1,066	-575	491
320 HB Subsidy Temporary Accommodation	0		-882	-882
Service Total	51.55	6,010	-1,457	4,553
Management, Support and Commissioning				
303 Operational Support & Admin	13.47	462		462

Service Total	13.47	462		462
Safer Communities				
307 Safer Communities (inc Community Safety Partnership)	3.8	252	-9	243
552 Corporate Security	10	616	-93	523
Service Total	13.8	868	-102	766
Total	138.67	11,046	-3,662	7,384

Bereavement Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
300 Bereavement Services	0						-1,058			-1,058	-1,058
Service Total	0						-1,058			-1,058	-1,058

Community Protection & Private Housing Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
302 Community Protection	13.81	734	11	287		1,032	-51		-46	-97	935
306 Private Sector Housing Standards	13.97	664		135	53	852	-154		-104	-258	594
Service Total	27.78	1,398	11	422	53	1,884	-205		-150	-355	1,529

Customer Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
500 Customer Services	17.86	651		10		661	-1		-28	-29	632
Service Total	17.86	651		10		661	-1		-28	-29	632

Food Safety, Licensing and Trading Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
304 Food Safety, Licensing and Trading Standards	14.21	854		307		1,161	-639	-22		-661	500
Service Total	14.21	854		307		1,161	-639	-22		-661	500

Housing Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
308 Housing Options	33	1,342		6		1,348					1,348
309 Temporary Accommodation	0		698		500	1,198					1,198
312 Rent Deposit Guarantee & Bond Scheme	0		11			11					11
313 Prevention Fund	0		445			445					445
314 Mediation & Housing Partnership	0			7		7					7
315 Rough Sleeper Initiative	0			578		578					578
316 Leased Accommodation	0		142			142					142
317 Procured Accommodation	0		579			579					579
318 Owned Accommodation	0		150		486	636					636
320 HB Subsidy Temporary Accommodation	0							-882		-882	-882
319 The Hostel	18.55	732	154	30	150	1,066	-15		-560	-575	491
Service Total	51.55	2,074	2,179	621	1,136	6,010	-15	-882	-560	-1,457	4,553

Management, Support and Commissioning

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
303 Operational Support & Admin	13.47	437		25		462					462
Service Total	13.47	437		25		462					462

Safer Communities

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
552 Corporate Security	10	468		112	36	616	-93			-93	523
307 Safer Communities (inc Community Safety Partnership)	3.8	242		10		252			-9	-9	243
Service Total	13.8	710		122	36	868	-93		-9	-102	766

Corporate Services

Cabinet Member: Councillor J.Thomas

Responsible Officer: Matthew Fairclough-Kay

Corporate Support, Communications and Directors

Corporate support includes the following services, in addition to costs of Corporate Directors:

- Policy, Performance and Risk Team, which sets a framework for consultation and equalities and they also support the development of Corporate Policy and complete statutory data returns along with analysing of a wide range of data for monitoring performance and risk metrics.
- The Information Governance, Data Protection and Records Management teams, which deal with customer feedback, Freedom of Information and Subject Access requests

The LGR budget covers the Councils's costs associated with the Local Government Review.

Governance Support and Elections

This section of the budget reflects the expenditure incurred in relation to supporting the Council's decision making process and the political processes. It is a multi-skilled team who also undertake Election work including registration of electors. Member's allowances are also held in the budget.

Health & Safety and Emergency Planning

The H&S Team manages all aspects of H&S for the Council and its wholly owned companies. It also provides services for schools who elect for support. The Team train internally and externally to ensure H&S is embedded throughout the Council and linked organisations.

Emergency Planning team ensures that the organisation has fit for purpose business continuity plans and that we have suitable plans in place for area emergencies. The team also work with the Local Resilience Forum to deliver wider area preparedness co-ordination.

Human Resources

Human Resources provide a service to the Council, schools and external organisations such as SWISCO and Academies. The service provides professional advice on a wide range of employment related issues, disciplinary and grievance and a range of services such as Payroll, Pensions, Occupational Health, Learning and Development, Counselling, Coaching, Mediation, Policy Development and Recruitment Services. This budget also includes the cost of the Council wide apprentice scheme now funded corporately and the apprentice levy.

Information Technology (ICT)

IT is a central support service providing IT business systems and software support and development to the Council, Council Members, the Integrated Care Organisation and other joint working agencies.

The service provides:

- Technical support for the Councils IT Infrastructure (Data/telephone Networks; Desktop PC's, Computer suite Server farm; Laptops, iPads and Printers;

- IT network Security and Information Data security including cyber security.
- Data backup and Disaster recovery.
- IT Training
- IT Service Desk function
- IT application development and support of 200+ applications
- Public Access Channel and Systems Team (PACS) support and develop multiple back-office systems for various service areas including Customer Services. The team are also responsible for the development and maintenance of the Intranet, Corporate website and a range of other departmental and partnership websites some of which generate income for the Authority.

Legal Services

Legal Services are provided to the Council, its Officers, Members and Committees. The service consist of the following Legal teams:- Property & Environment, Adult and Children's safeguarding, Litigation, Licensing and Legal support including Records.

Legal Services also incorporates Insurance services and the Coroner which is administrated by Devon County Council as the lead body for the combined Coroners area.

Libraries

As of 1 April 2018, Libraries Unlimited was commissioned by Torbay Council to run Torbay libraries on its behalf. Libraries Unlimited are responsible for delivering the service, with Torbay Council retaining the statutory responsibility for the library service and oversight of the performance of the contract with Libraries Unlimited. The Council has a statutory duty to "provide an efficient and comprehensive Library Service" as per the Public Libraries and Museums Act 1964.

The library service currently provides a wide range of services and resources to support local people in their work, study and leisure pursuits. This includes four branch libraries, lending services such as books and audio–visual materials, reference information and local studies and also young people's services and inclusion services for disadvantaged people. The library service also provides events and festivals for all age groups including Agatha Christie, Summer Reading Challenge, author talks, musical and theatrical events, meeting rooms for hire, grant funded opportunities.

Post Room and Printing

The Post Team manage the receipt and dispatch of all internal and external mail generated by and for Torbay Council, the daily general courier and the education courier services are run from within the Post Team and they also operate the Council's corporate scanning service which includes daily payments and benefit scanning.

The Council's printing needs are now provided by a range of external suppliers.

Registration of Births, Death & Marriages

This service is responsible for the registration of birth and deaths and the officiation of marriages in accordance with the statutory requirements.

Transformation

The Transformation Programme is made up of projects such as council design and the new CRM system which is transforming the way the council delivers services whilst providing best value for money and improving outcomes for its communities.

Corporate Services 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Corporate Support, Communications & Directors				
255 Directors	7	1,374		1,374
258 Corporate Support	27.98	1,612	-155	1,457
270 LGR - Local Government Review		82		82
Service Total	34.98	3,068	-155	2,913
Governance Support				
259 Democratic Representation	11	650	-7	643
260 Elections	3.81	350	-1	349
261 Members Allowances	0	674		674
Service Total	14.81	1,674	-8	1,666
Health & Safety and Resilience				
310 Health & Safety and Resilience	0	536	-23	513
Service Total	0	536	-23	513
Human Resources				
263 Payroll	8	350	-183	167
264 Personnel	18.12	1,119	-342	777
265 Corporate Apprentices		193		193
266 Occupational Health	0	114	-10	104
267 Corporate Training	0	81	-2	79
268 Corporate Recruitment	0	16	-1	15
Service Total	26.12	1,873	-538	1,335
Information Technology (ICT)				
502 Information Technology	34.8	5,208	-336	4,872
504 Voice Network	0	126		126
Service Total	34.8	5,334	-336	4,998
Legal Services				
250 Coroner	0	429		429
252 Insurance	0	1,512	-218	1,294

253 Legal Services	44.12	2,680	-315	2,365
Service Total	44.12	4,621	-533	4,088
Libraries				
558 Library Services - Operational	0	1,045		1,045
Service Total	0	1,045		1,045
Post Room and Printing				
501 Post Room	5	198	-23	175
Service Total	5	198	-23	175
Registration of Births, Deaths & Marriages				
262 Registrar - Births, Deaths & Marriages	6.37	337	-428	-91
Service Total	6.37	337	-428	-91
Transformation				
850 Transformation	10	351		351
Service Total	10	351		351
Total	176.2	19,037	-2,044	16,993

Corporate Support, Communications & Directors

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
270 LGR - Local Government Review				82		82					82
255 Directors	7	1,312		62		1,374					1,374
258 Corporate Support	27.98	1,454		158		1,612	-155			-155	1,457
Service Total	34.98	2,766		302		3,068	-155			-155	2,913

Governance Support

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
259 Democratic Representation	11	544	6	100		650	-7			-7	643
260 Elections	3.81	190		89	71	350	-1			-1	349
261 Members Allowances	0	647		27		674					674
Service Total	14.81	1,381	6	216	71	1,674	-8			-8	1,666

Health & Safety and Resilience

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
310 Health & Safety and Resilience	0	476		60		536	-23			-23	513
Service Total	0	476		60		536	-23			-23	513

Human Resources

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
263 Payroll	8	343		7		350	-183			-183	167
264 Personnel	18.12	1,051		68		1,119	-342			-342	777
265 Corporate Apprentices					193	193					193
266 Occupational Health	0			114		114	-10			-10	104
267 Corporate Training	0			81		81	-2			-2	79
268 Corporate Recruitment	0			16		16	-1			-1	15
Service Total	26.12	1,394		286	193	1,873	-538			-538	1,335

Information Technology (ICT)

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
502 Information Technology	34.8	2,335		1,651	1,222	5,208	-336			-336	4,872
504 Voice Network	0			126		126					126
Service Total	34.8	2,335		1,777	1,222	5,334	-336			-336	4,998

Legal Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
250 Coroner	0			429		429					429
252 Insurance	0				1,512	1,512	-218			-218	1,294
253 Legal Services	44.12	2,624		56		2,680	-315			-315	2,365
Service Total	44.12	2,624		485	1,512	4,621	-533			-533	4,088

Libraries

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
558 Library Services - Operational	0			1,045		1,045					1,045
Service Total	0			1,045		1,045					1,045

Post Room and Printing

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
501 Post Room	5	166		32		198	-23			-23	175
Service Total	5	166		32		198	-23			-23	175

Registration of Births, Deaths & Marriages

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
262 Registrar - Births, Deaths & Marriages	6.37	326		11		337	-428			-428	-91
Service Total	6.37	326		11		337	-428			-428	-91

Transformation

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
850 Transformation	10	339		12		351					351
Service Total	10	339		12		351					351

Pride and Place

Cabinet Member: Councillors Lewis and Billings and J.Thomas

Responsible Officer: Alan Denby

Concessionary Fares

Torbay Council operates a concessionary travel scheme under powers given to the Council as a Travel Concession Authority (TCA) that are primarily contained within the Transport Act 1985, the Transport Act 2000, the Travel Concession (Eligibility) Act 2002, and the Concessionary Bus Travel Act 2007. These are national, statutory schemes.

The scheme provides a travel facility for persons of or above a certain age or who have a long term or permanent disability which affects their ability to get around. This facility lets them travel freely on services starting between 9:30 and 23:00 during weekdays, or all day on weekends and public holidays, on participating services. A negotiated cost per trip is paid to the operators by the council each month based on the number of trips taken.

Culture, Events and Sport

This service co-ordinates, supports and develops the cultural sector in Torbay. Work carried by this department makes an economic impact on the Council area including cultural tourism through the facilitation of events on Council land and the delivery of some key events such as Torbay Air Show. The department works in an enabling and partnership role with cultural and arts groups, individuals and outside agencies including national bodies. The Sport section includes the Development of sport and physical activity as well as sporting infrastructure and facilities. The Torbay Velopark and Torbay Leisure Centre are directly operated by Parkwood Leisure.

Torre Abbey is a designated museum and is directly managed and funded by Torbay Council. Any annual grant support to Torquay Museum and Brixham Museum is included. The Council also utilises the Archives Service at the Devon Records Office currently managed by the Devon and Somerset Heritage Trust. Contractual payments associated with the management agreements for the Princess Theatre are also included here.

Economic Development

This area includes the services that were previously part of the Torbay Economic Development Company Ltd. They include the following:

- Economy Investment and Enterprise – The Economic Development Service and the EPIC centre.

Highways

This section of the budget provides statutory duty in discharging the Council's Highway Authority functions in managing and maintaining the highway network, street lighting and public rights of way. This includes road maintenance, restructuring, resurfacing and surface dressing. It is also responsible for the control and movement of vehicles, development and implementation of transport policies and schemes in support of the Local Transport Plan, also improving road safety which includes school crossing patrols. The operational management of this function is undertaken by SWISCO.

Management Support and Commissioning

This section of the budget covers management and support across a number of front line services. Included in this team are analytical staff that complete the statutory returns for the department. This section also covers administration of Chairman of the Council and the cost of activities relating to Torbay Coast and Countryside.

Parking Services

Parking services facilitates the provision of 46 car parks that are managed across Torbay with approximately 7,850 spaces car parking spaces and 830 spaces on the highway serviced by parking meters. Management and securing of car parks, lifts in multi-storey car parks. Cash collection is undertaken daily from pay and display parking machines in car parks and on street meters. Traffic regulation orders, abandoned vehicles, suspensions, dispensations and waivers, enforcement of parking restrictions for on and off street parking, appeal services as per Traffic Management Act 2008 and car park permits.

Public Toilets

Toilets in Torbay are managed by an external contractor, Healthmatic. They are responsible for the day-to-day cleaning and maintenance of the toilets.

Spatial Planning

Spatial Planning is responsible for regulating the construction of the built environment whilst promoting sustainable development. The service is also responsible for dealing with planning applications, appeals and enforcement, planning services and also incorporates Land Charges. Strategic Planning covers the statutory and advisory role of Strategic and Local Planning, Transportation and Environmental Policy / Sustainability. This includes preparation of input into the South West Regional Spatial Strategy, the Council's Local Development Framework, Local Transport Plan, Transport delivery reports, Climate Change, Sustainable Energy and other strategic plans and policies plus associated policy implementation and research, monitoring and project management.

Tor Bay Harbour Authority

This service provides the Council's obligations as a statutory and competent harbour authority which includes inter alia:

- Maintenance and operation of a safe and efficient harbour
- Lighting and buoying responsibilities as a Local Lighthouse Authority
- Environmental protection and nature conservation
- A duty to conserve, maintain and improve the harbour and services/facilities therein

It aims to maintain the harbour fabric within the available resources in order to protect and enhance, where appropriate, the natural and built environment of the Bay. It provides mooring facilities and other marine services to the local community and manages the harbour estate efficiently and acts as a responsible landlord.

This area of the business unit also includes beach management and resort services including services such as beach huts.

Waste, Cleansing and Parks and Green Infrastructure

The key functions of the area of the business unit are to ensure that Torbay's household waste is collected, transferred and sent for recycling or disposal. Cleansing and waste collection is mainly provided through SWISCo, the Council's arms length company and includes: street sweeping and Litter Bin Service, Fly tipping and discarded needle collection, Domestic Household Refuse Collection Service. Waste ministration and education, Recycling and food waste collection, Household Waste Recycling Centre and Transfer Station.

The waste disposal service also includes treatment of residual waste via the energy from waste plant in Plymouth, in partnership with Devon County Council and Plymouth City Council.

The department also provides advice to members, the public, local groups and organisations and ensures the Council is compliant with legislation. This section of the budget covers park management, development and grounds maintenance including verges, arboriculture/woodland management,

allotments, children's play areas and dog bins. The operational management of this service is provided by SWISCO.

Pride in Place 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Concessionary Fares				
651 Concessionary Fares	0	3,698	-6	3,692
Service Total	0	3,698	-6	3,692
Culture, Events and Sport				
551 Events	7.05	821	-457	364
560 Torre Abbey inc Museums	15.57	832	-246	586
565 Sport	2.71	603	-421	182
566 Theatres & Public Entertainment	0	93	-12	81
Service Total	25.33	2,349	-1,136	1,213
Economic Development				
859 Economy Investment & Enterprise	12.5	1,555	-834	721
Service Total	12.5	1,555	-834	721
Facilities management				
590 Facilities Management	11.2	531	-114	417
Service Total	11.2	531	-114	417
Highways				
553 Highways - Network Co-ordination	0	983	-252	731
555 Highways - Rechargeable Works	0	72	-437	-365
556 Highways - Cyclical Maintenance	0	1,502		1,502
557 Highways - Roads	0	236	-208	28
561 Road Safety & School Crossing Patrols	0	138	-64	74
576 Street Lighting	0	1,551		1,551
579 Highways - Structures	0	37		37
581 Highways - Winter Maintenance	0	154		154
Service Total	0	4,673	-961	3,712
Management, Support and Commissioning				
564 Management & Administration	3.0	455	-35	420
571 Chairman of the Council	0	18		18

580 Torbay Coast and Countryside Activities	0	522	-82	440
Service Total	3.0	995	-117	878
Parking Services				
802 Car Parking - Enforcement	26.2	1,152	-1,019	133
803 Car Parking - On Street Parking	0	187	-2,601	-2,414
804 Car Parking - Off Street Parking	5.05	1,450	-5,392	-3,942
Service Total	31.25	2,789	-9,012	-6,223
Public Toilets				
562 Public Toilets (Operations)	0	779	-167	612
Service Total	0	779	-167	612
Spatial Planning				
570 Transport Co-Ordination		1,013	-736	277
652 Strategic Planning	12.6	619	-145	474
653 Development & Planning Services	28.42	1,592	-958	634
654 Climate Change		222	-33	189
Service Total	41.02	3,446	-1,872	1,574
Tor Bay Harbour Authority				
800 Tor Bay Harbour Authority	20.6	3,948	-3,943	5
801 Beach Services	3.6	1,029	-1,153	-124
Service Total	24.2	4,977	-5,096	-119
Waste, Cleansing, Parks and Green Infrastructure				
563 Recreation and Landscape	0	2,538	-457	2,081
568 Seafront Illuminations	0	111	-20	91
572 Street Cleansing	0	2,141		2,141
573 Waste Collection	0	6,763	-627	6,136
574 Waste Disposal	0	6,437	-1,194	5,243
Service Total	0	17,990	-2,298	15,692
Total	148.5	43,782	-21,613	22,169

Concessionary Fares

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
651 Concessionary Fares	0			3,698		3,698	-6			-6	3,692
Service Total	0			3,698		3,698	-6			-6	3,692

Culture, Events and Sport

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
560 Torre Abbey inc Museums	15.57	559	5	268		832	-246			-246	586
565 Sport	2.71	132	220	251		603	-396	-25		-421	182
566 Theatres & Public Entertainment	0			93		93	-12			-12	81
551 Events	7.05	358	1	462		821	-207		-250	-457	364
Service Total	25.33	1,049	226	1,074		2,349	-861	-25	-250	-1,136	1,213

Economic Development

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
859 Economy Investment & Enterprise	12.5	657	273	625		1,555	-243		-591	-834	721
Service Total	12.5	657	273	625		1,555	-243		-591	-834	721

Facilities management

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
590 Facilities Management	11.2	477		54		531	-114			-114	417
Service Total	11.2	477		54		531	-114			-114	417

Highways

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
553 Highways - Network Coordination	0			983		983	-252			-252	731
579 Highways - Structures	0		2	35		37					37
556 Highways - Cyclical Maintenance	0		160	1,342		1,502					1,502
557 Highways - Roads	0			236		236	-208			-208	28
561 Road Safety & School Crossing Patrols	0	33		105		138	-64			-64	74
576 Street Lighting	0		1,033	386	132	1,551					1,551
581 Highways - Winter Maintenance	0			154		154					154
555 Highways - Rechargeable Works	0		72			72	-237		-200	-437	-365
Service Total	0	33	1,267	3,241	132	4,673	-761		-200	-961	3,712

Management, Support and Commissioning

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
564 Management & Administration	3.0	354		101		455	-35			-35	420
571 Chairman of the Council	0	6		12		18					18
580 Torbay Coast and Countryside Activities	0			445	77	522	-82			-82	440
Service Total	3.0	360		558	77	995	-117			-117	878

Parking Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
802 Car Parking - Enforcement	26.2	892		249	11	1,152	-1,019			-1,019	133
803 Car Parking - On Street Parking	0		6	90	91	187	-2,601			-2,601	-2,414
804 Car Parking - Off Street Parking	5.05	207	296	947		1,450	-5,352		-40	-5,392	-3,942
Service Total	31.25	1,099	302	1,286	102	2,789	-8,972		-40	-9,012	-6,223

Public Toilets

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
562 Public Toilets (Operations)	0		4	672	103	779	-163		-4	-167	612
Service Total	0		4	672	103	779	-163		-4	-167	612

Spatial Planning

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
654 Climate Change		201		21		222			-33	-33	189
653 Development & Planning Services	28.42	1,520		72		1,592	-882		-76	-958	634
652 Strategic Planning	12.6	492		53	74	619	-26		-119	-145	474
570 Transport Co-Ordination		45		968		1,013	-15	-24	-697	-736	277
Service Total	41.02	2,258		1,114	74	3,446	-923	-24	-925	-1,872	1,574

Tor Bay Harbour Authority

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
801 Beach Services	3.6	243	194	312	280	1,029	-1,053		-100	-1,153	-124
800 Tor Bay Harbour Authority	20.6	847	863	2,238		3,948	-3,834		-109	-3,943	5
Service Total	24.2	1,090	1,057	2,550	280	4,977	-4,887		-209	-5,096	-119

Waste, Cleansing, Parks and Green Infrastructure

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
563 Recreation and Landscape	0		572	1,966		2,538	-457			-457	2,081
568 Seafront Illuminations	0		52	59		111	-20			-20	91
572 Street Cleansing	0			2,141		2,141					2,141
573 Waste Collection	0	-2,300		9,035	28	6,763	-627			-627	6,136
574 Waste Disposal	0		10	5,139	1,288	6,437	-3		-1,191	-1,194	5,243
Service Total	0	-2,300	634	18,340	1,316	17,990	-1,107		-1,191	-2,298	15,692

Regeneration and Place Delivery

Cabinet Member: Councillor Lewis

Responsible Officer: David Carter

Regeneration

This area includes the some of the services that were previously part of the Torbay Economic Development Company Ltd. They include the following:

- Administration and Business Support
- Education Services – The Schools Capital Planning team
- Engineering Services
- Project Management and Development
- Property services

Building Control

The Building Control statutory service is a cost recovery fee earning service which sets charges to recover the actual costs for carrying out the main building regulation function. Through a variety of legislation, the service administers and enforces a framework of national technical standards covering the design, construction, extension, adaptation and use of all types of buildings frequented by people. These standards also include provisions for: structural stability, fire protection, means of escape in case of fire, drainage, sound insulation, and ventilation.

Building Control is a statutory service, which regulates the built environment. This includes the health, safety, welfare and convenience of persons in and around buildings, the provision of access and facilities for persons with disabilities and the conservation of fuel and energy.

Land Drainage & Flood Prevention

Key functions of the Engineering Services & Land Drainage Team include:

- Land drainage and flood prevention
- Urban design
- Structural design
- Cliffs and defences
- Development control support
- Building control support
- Civil engineering design and consultancy for revenue and capital schemes. This includes both internal and external clients
- Management of the Councils coastal and inland cliffs, sea defences and abandoned landfill sites

Torbay Council has a statutory responsibility under the Flood and Water Management Act 2010 for preparing and putting in place strategies for managing flood risk from groundwater, surface water and ordinary watercourses.

The Engineering Services team also supports a wide range of projects across Torbay, for example:

- Production of local flood risk management strategies (in line with national guidance)
- Undertaking the Flood Study for Torquay including the flood alleviation scheme for the town centre
- Identifying flood alleviation works in Torbay and undertaking project appraisal reports for these schemes in order to secure flood defence grant in aid funding from the Environment Agency in order to undertake these schemes.
- Statutory consultee for surface water issues on planning applications.

Regeneration and Place Delivery 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Regeneration and Place delivery services				
352 Land Drainage	0	125		125
354 Union Square	0	193	-193	0
650 Building Control	7.12	611	-365	246
855 Admin and Business Support	5	395	-30	365
857 Capital Education Services	4.5	247	-209	38
858 Engineering Services	22.7	1,351	-1,218	133
860 Project Management & Development	20.2	1,275	-1,110	165
861 Property Services	17.35	1,055	-580	475
864 Strategic Housing and Housing Management	6	935	-296	639
Service Total	82.87	6,187	-4,001	2,186
Total	82.87	6,187	-4,001	2,186

Regeneration and Place delivery services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
855 Admin and Business Support	5	222		173		395	-30			-30	365
857 Capital Education Services	4.5	245		2		247	-209			-209	38
858 Engineering Services	22.7	1,258	35	58		1,351	-1,218			-1,218	133
860 Project Management & Development	20.2	1,233		42		1,275	-1,110			-1,110	165
861 Property Services	17.35	1,025		30		1,055	-580			-580	475
352 Land Drainage	0		26		99	125					125
650 Building Control	7.12	472		139		611	-253	-112		-365	246
864 Strategic Housing and Housing Management	6	399	36	271	229	935	-291		-5	-296	639
354 Union Square	0		89	104		193	-33		-160	-193	0
Service Total	82.87	4,854	186	819	328	6,187	-3,724	-112	-165	-4,001	2,186

Finance

Cabinet Member: Councillor Tyerman

Responsible Officer: Malcolm Coe

Budgets Held Centrally

There are a number of budgets which are held centrally these include:

- Pension deficit which is the annual cash payment the Council is required to make to the Local Government Pension Scheme pension fund in relation to past employees, and
- Pension enhancements which are the ongoing costs of historic awards of discretionary pensions including the Council's contribution to Devon County Council's pre 1998

awards Corporate Management includes subscriptions such as the Local Government Association.

Council Assets

This area of the budget covers the on-going management of the Council's Estate, ensuring that all assets are identified, fit for purpose, in good condition, used efficiently, held at lowest cost and, where appropriate, that they provide a good return on investment.

The key outcomes include:

- Asset Management Planning
- Property Development
- Repairs and Maintenance Co-ordination - Annual provision to support, on a prioritised basis, the repair and maintenance of the Council's assets.
- Compulsory Purchase Orders and Disposals
- Estate and Data Management
- Landlord & Tenant Act compliance
- Office Accommodation - This service reflects the expenditure on the provision of office accommodation for the Council, including all direct running costs and the hiring of Public Rooms. Office accommodation includes Torquay Town Hall, Tor Hill House and Paignton Library Hub.
- Contract management of Riviera International Conference Centre by Parkwood Leisure.

Financial Services & Internal Audit

Financial Services includes the teams responsible for the co-ordination and planning of the Council's budget, financial statements, financial advice, creditor payments, debt collection, collection fund management, financial systems and cashiers. Services include – Closure of Accounts including production of Statement of Accounts; Budget and Resource Planning and Preparation; Budget Monitoring; Treasury Management; Capital Planning- resourcing and monitoring; Technical Advice (including VAT) and Major Project work; submission of Statutory Returns and Grant Claims; Provision of bought back service to Schools; Financial Systems; anti-fraud and anti-money laundering function; procurement, commissioning and contract management service; and debt collection.

The Council's internal audit function is provided by the Devon Audit Partnership, a joint service founded with Devon County and Plymouth City Councils.

Grant Income and Contingencies

This area of the budget contains several cross-cutting Council budgets including grants such as the Social Care Grant, Public Health Grant and Services Grant. It also includes revenue contingencies held for service budget pressures that may arise from inflationary and pay costs exceeding budgets.

Treasury Management

This area of the budget reflects the costs of borrowing to support capital expenditure, both interest paid and repayment of principal (Minimum Revenue Provision), interest earned on cash balances, principal and interest costs of PFI projects offset by PFI Credits from government, treasury charges including bank charges and other income from services for supported borrowing, investment properties and bank charges.

Finance

2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Benefits				
403 Benefit Operations	19.86	838	-502	336
406 Housing Benefits	0	36,627	-36,829	-202
413 Social Fund	0	104	-100	4
Service Total	19.86	37,569	-37,431	138
Budgets held Centrally				
401 Corporate Management	0	98		98
404 External Audit Fees	0	319		319
410 Pension Costs	0	1,282		1,282
Service Total	0	1,699		1,699
Council Assets and Asset Management				
350 Centralised Repair & Maintenance	0	2,327	-7	2,320
353 Fleet Walk Shopping Centre	0	2,136	-1,868	268
355 Leased Properties	0	245	-914	-669
356 Office Accommodation	0	2,276	-109	2,167
358 Public Toilets (Repairs and Maintenance)	0	52		52
359 Regeneration Properties	0	1,113	-1,161	-48
412 Riviera International Centre	0	129	-129	0
569 Bid Levy payable on Council Properties		29		29
856 Asset Management	11.4	864	-407	457
862 South West Business Centres	0	286	-1,005	-719
Service Total	11.4	9,457	-5,600	3,857
Financial Services & Internal Audit				
405 Financial Services, Collection Fund and Debt	93.4	4,731	-442	4,289
408 Internal Audit	0	233	-21	212
409 Local Tax Collection	0	104	-572	-468
415 Procurement, Commissioning and contract management	19.3	994	-264	730
Service Total	112.7	6,062	-1,299	4,763

Grant Income and Contingencies				
400 Corporate Issues	0	9,999	-1,799	8,200
423 Social Care Grant - exp	0	0		0
424 Recovery Grant - exp	0	2,085		2,085
426 Business rates Levy	0	272	-272	0
Service Total	0	12,356	-2,071	10,285
Treasury Management				
402 Debt - (Principal & Interest)	0	20,200	-13,240	6,960
407 Interest & Treasury Charges	0	467	-2,173	-1,706
Service Total	0	20,667	-15,413	5,254
Total	143.96	87,810	-61,814	25,996

Benefits

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
403 Benefit Operations	19.86	813		25		838		-502		-502	336
413 Social Fund	0				104	104			-100	-100	4
406 Housing Benefits	0			36,627		36,627		-35,811	-1,018	-36,829	-202
Service Total	19.86	813		36,652	104	37,569		-36,313	-1,118	-37,431	138

Budgets held Centrally

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
401 Corporate Management	0			75	23	98					98
404 External Audit Fees	0			319		319					319
410 Pension Costs	0			8	1,274	1,282					1,282
Service Total	0			402	1,297	1,699					1,699

Council Assets and Asset Management

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
856 Asset Managemnet	11.4	841		23		864	-407			-407	457
350 Centralised Repair & Maintenance	0		2,326	1		2,327		-7		-7	2,320
356 Office Accommodation	0	29	1,429	774	44	2,276	-99	-10		-109	2,167
412 Riviera International Centre	0			129		129	-129			-129	0
569 Bid Levy payable on Council Properties		29				29					29
358 Public Toilets (Repairs and Maintenance)	0		52			52					52
355 Leased Properties	0		231	4	10	245	-870		-44	-914	-669
862 South West Business Centres	0		208	70	8	286	-87		-918	-1,005	-719
353 Fleet Walk Shopping Centre	0		227	673	1,236	2,136	-727		-1,141	-1,868	268
359 Regeneration Properties	0		93	218	802	1,113			-1,161	-1,161	-48
Service Total	11.4	899	4,566	1,892	2,100	9,457	-2,319	-17	-3,264	-5,600	3,857

Financial Services & Internal Audit

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
405 Financial Services, Collection Fund and Debt	93.4	4,427		304		4,731	-442			-442	4,289
408 Internal Audit	0			233		233	-21			-21	212
415 Procurement, Commissioning and contract management	19.3	945		49		994	-264			-264	730
409 Local Tax Collection	0			104		104	-372		-200	-572	-468
Service Total	112.7	5,372		690		6,062	-1,099		-200	-1,299	4,763

Grant Income and Contingencies

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
400 Corporate Issues	0	2		3,679	6,318	9,999		-2,227	428	-1,799	8,200
423 Social Care Grant - exp	0				0	0					0
424 Recovery Grant - exp	0				2,085	2,085					2,085
426 Business rates Levy	0				272	272		-272		-272	0
Service Total	0	2		3,679	8,675	12,356		-2,499	428	-2,071	10,285

Treasury Management

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
407 Interest & Treasury Charges	0			221	246	467	-2,173			-2,173	-1,706
402 Debt - (Principal & Interest)	0				20,200	20,200		-922	-12,318	-13,240	6,960
Service Total	0			221	20,446	20,667	-2,173	-922	-12,318	-15,413	5,254

Investment Properties

Cabinet Member: Councillors Lewis and Tyerman

Responsible Officer: Alan Denby

Investment Properties

This refers to properties purchased for investments returns. Includes Wren Park in Torquay, Gadeon House in Exeter, Amazon Distribution Centre in Exeter, Bookers in Didcot, Crown Records, Exeter, Fugro House in Wallingford, Tesco in Ferndown, Kingsnorth at Medway, Woodwater House in Exeter, Twyver House in Gloucester, The Range at Babbacombe, Travelodge in Chippenham, Factory at Lucklow Road, Bodmin and the Odeon Cinema, Taunton.

Also this heading includes historic investment properties such as Torquay Golf Course, Waterside caravan park and Unit 3 Riviera Way.

Investment Properties 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Investment Properties				
851 Investment Properties (other)		62	-339	-277
852 Investment Fund		9,961	-13,818	-3,857
Service Total		10,023	-14,157	-4,134
Total		10,023	-14,157	-4,134

Investment Properties

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
851 Investment Properties (other)					62	62	-339			-339	-277
852 Investment Fund			5	85	9,871	9,961	-13,254	-246	-318	-13,818	-3,857
Service Total			5	85	9,933	10,023	-13,593	-246	-318	-14,157	-4,134

Sources of Funding 2026/2027 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Sources of Funding				
600 SOF - Other Grants	0	0	-24,130	-24,130
601 Council Tax	0	755	-102,215	-101,460
602 Revenue Support Grant	0		-43,231	-43,231
603 Baseline Funding incl Business Rates	0	3,342	-39,851	-36,509
Service Total	0	4,097	-209,427	-205,330
Total	0	4,097	-209,427	-205,330

Sources of Funding

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
602 Revenue Support Grant	0							-43,231		-43,231	-43,231
600 SOF - Other Grants	0				0	0	0	-24,130		-24,130	-24,130
603 Baseline Funding incl Business Rates	0				3,342	3,342		6,190	-46,041	-39,851	-36,509
601 Council Tax	0				755	755			-102,215	-102,215	-101,460
Service Total	0				4,097	4,097	0	-61,171	-148,256	-209,427	-205,330