

Torbay Council Budget 2025/2026

Revenue Budget Digest 2025/2026

(Provides a description of the Council's services and details of the associated budgets)

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Introduction

This document provides a description of what each Council service does and how much it is proposed that they will spend next year, including how much income they will receive.

2025/26 Revenue Budget Summary

Directorate/Service	Expenditure £'000	Income £'000	Net £'000
Adult Services	78,068	-34,474	43,594
Community and Customer Services	48,906	-43,218	5,688
Sub Total - Adult Services	126,974	-77,692	49,282
Children's Services	136,925	-90,899	46,026
Public Health	11,387	-11,371	16
Corporate Services	17,435	-2,038	15,397
Finance	59,488	-47,132	12,356
Investment Properties	10,023	-14,157	-4,134
Place Services	60,907	-32,347	28,560
TOTAL	423,139	-275,636	147,503
Sources of Funding			-147,503
TOTAL			0

Children's Services

Cabinet Member: Councillor Bye

Responsible Officer: Nancy Meehan

Children's Safeguarding Service – Regulated Services

This area of the budget covers services to safeguard children and young people with disabilities and work with families with complex needs. It covers the work associated with placing, supporting and monitoring the children with disabilities who need to be in the care of the local authority as well as the provision of short breaks; holiday playschemes; and other groups for children with complex to profound learning and/or physical disabilities.

This section also includes the Adoption Service, Assessment Resource Centre, Cared for & Care Experienced Teams, Building Futures, Fostering – recruitment, assessment and supervision and the Placements Team.

The Youth Justice Service, Turnaround Programme, funding for Special Guardians and Adoption Allowances and Fostering Mockingbird Project are also included.

Children's Safeguarding Service – Regulated Services (Placements)

This section of the budget only includes costs relating to the care of children in need or in care. This includes In-House Fostering, Connected Persons Fostering, Independent Sector Fostering, Parent & Child Placements, Residential Care, 16+ Provision, Unaccompanied Asylum Seeking Children and Unregulated Placements.

It includes health income to support packages of care and contributions from Dedicated Schools Grant (DSG) for joint funded placements with an educational element.

Children's Safeguarding Service – Learning Academy / Safeguarding / Business Support

This service includes the costs of Business Support including staff travel, subsistence, mobile phone and office expenses across Children's Services.

The Senior Management Team including Preventative Services.

The Learning Academy, along with cost associated with Recruitment & Retention, including vacancy management.

Safeguarding Children Partnership, Independent reviewing and the Youth & Young Carers Service.

Also included are various grants including, Family Hubs, Holiday Activities and Food.

Children's Safeguarding Service – Front door / Performance / Operational Safeguarding

This service includes the Business Intelligence Service, Early Help Service, Family Group Conferencing and Multi Agency Safeguarding Hub.

Also, the social work teams of Operational Services and Single Assessment.

Legal costs including, court and professional fees, as well as costs associated with complaints handling.

Section 17 support – assistance to families, including those at edge of care.

Also, Young Persons Substance Misuse, Reducing Parental Conflict and Young Person Specialist Support Service.

Schools Services

This service includes services funded by both the Dedicated Schools Grant (DSG) and Council funding.

The main services predominately funded by DSG are: - School Formula Allocations, Alternative Provision / Vulnerable Children, Medical Tuition Service, Independent Special School Fees, PVI and Early Years funding, advisory teachers, bespoke packages, in-year adjustments for EHCP's and other High Needs Block pressures.

Services predominately funded by Council funding are:- Special Educational Needs, Home to School Transport / Escorts, other school support services including Educational Psychology and Governing Body Support.

This also includes funding to support the recommendations of the Ofsted SEND inspection and the DSG statutory override which enables a deficit DSG budget to be set as part of the 'Safety Valve' agreement.

It also includes grants such as Wraparound Childcare Programme.

Children's Services

2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding Service - Regulated Services				
709 Disabilities - Day Care Services	1.57	518		518
710 Disabilities- Occupational Therapy	0	159		159
712 Disabilities - Social Work Team	9.8	647		647
714 Disabilities - Overnight Short Breaks	0	173		173
715 Disabilities - Direct Payments/DOM Care	0	775	-50	725
716 Cared for Team	23.19	1,618		1,618
718 Fostering-Recruitment, Assessment,Supervision & Support	18.88	1,253		1,253
719 Adoption Service	0	716		716
720 Youth Justice Service	13.4	786	-380	406
722 Care Experienced Team	11.61	625	-35	590
728 Assessment Resource Centre	9.01	456		456
729 Fostering – Mockingbird Project	1	61		61
735 Care Experienced - 16+ Provision	0	1,362		1,362
743 SGO / RO / Adoption Allowances	0	3,074	-80	2,994
761 Placement with Families & Matching	7.17	369		369
767 Building Futures	9	436		436
777 Turnaround Programme – MOJ	3	130	-39	91
Service Total	107.63	13,158	-584	12,574
Children's Safeguarding Service - Regulated Services (Placements)				
724 Unregulated Placements	0	2,875		2,875
733 Additional Fostering Costs	0	1,431		1,431
734 In House Fostering	0	3,342		3,342
736 Connected Persons Fostering	0	900		900
737 Independent Sector Fostering	0	4,700		4,700
738 Parent & Child Placements	0	475		475
739 Residential Care	0	7,237	-200	7,037
758 Social Care / Children & Families Grant	0		-12,382	-12,382
762 16+ Independent Provision	0	1,269		1,269

771 Unaccompanied Asylum Seeking Children	0	644	-654	-10
Service Total	0	22,873	-13,236	9,637
ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support				
701 Youth & Young Carers Service	15.41	812		812
707 Safeguarding & Reviewing Service	9.81	757		757
708 Safeguarding Children Partnership	2.5	210	-89	121
723 Recruitment & Retention	0	475		475
725 Business Support	43.43	1,638		1,638
731 Senior Management Team	8.8	1,243		1,243
764 Learning Academy	24.5	1,646	-56	1,590
768 Vacancy Management	0	-800		-800
769 Young People / Parents - Support & Accomodation	0	885		885
772 Holiday Activities and Food Grant		521	-521	0
778 Family Hubs / Breathing Space	7.41	965	-966	-1
779 Preventative Services	0	205		205
Service Total	111.86	8,557	-1,632	6,925
Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding				
704 YP Specialist Support Service	0	173		173
705 Young Person's Substance Misuse	4	179	-65	114
717 Early Help Service	12.6	590	-235	355
726 Multi Agency Safeguarding Hub (MASH)	9.5	528		528
727 Family Group Conferencing	5.01	238		238
730 Operational Services	38.81	2,520		2,520
732 Safeguarding / Legal / Central	3	946		946
741 Section 17 - Assistance to Families	0	580		580
742 Therapeutic Team	7.6	336		336
745 Exploitation Team	4	207		207
750 Social Care Prevention Grant	11.11	1,446	-658	788
757 Child Friendly Torbay	1	92		92
760 Business Intelligence	10.21	513		513
766 Single Assessment Team	25.81	1,832		1,832

776 Reducing Parental Conflict	0.6	32	-30	2
Service Total	133.25	10,212	-988	9,224
Children's Schools Services				
700 Early Years - Wraparound Childcare Programme	0	139	-139	0
702 Nursery Funding 2 Yr Olds & Under	0	8,831	-146	8,685
703 Visually Impaired Service / Sendiass	4.65	232	-26	206
706 SEND Reforms	21.33	1,256		1,256
711 EOTAS – Bespoke Packages	0	1,751		1,751
713 SEND - Recoupment to / from other LA's	0	730	-1,135	-405
744 Medical Tuition Service / Virtual School & Other AP	16.28	2,333	-120	2,213
746 Independent Special Schools / Joint Funded Placements	0	3,792		3,792
747 Nursery Funding - 3 & 4 year olds	0	7,058		7,058
748 Early Years Team / Portage / Children's Centres	9.01	1,095	-19	1,076
749 School Funding / DSG and Other Grants	2.54	42,616	-68,059	-25,443
751 Home to School Transport / Escorts	5.5	4,387	-50	4,337
752 Other School Support Services	4.1	2,300	-1,875	425
753 Private Finance Initiative - The Spires/Homelands	0	3,107	-2,610	497
754 Educational Psychology	9.81	838	-237	601
755 School In-Yr Adjs. - EHCP & High Needs	0	1,389	-43	1,346
774 SEND Inspection / Safety Valve	3.8	251		251
775 SEND Personal Budgets	0	20		20
Service Total	77.02	82,125	-74,459	7,666
Total	429.76	136,925	-90,899	46,026

Children's Safeguarding Service - Regulated Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
709 Disabilities - Day Care Services	1.57	64		183	271	518					518
710 Disabilities- Occupational Therapy	0			10	149	159					159
712 Disabilities - Social Work Team	9.8	532		58	57	647					647
714 Disabilities - Overnight Short Breaks	0			2	171	173					173
716 Cared for Team	23.19	1,310		53	255	1,618					1,618
718 Fostering-Recruitment, Assessment,Supervision & Support	18.88	1,163		62	28	1,253					1,253
719 Adoption Service	0			3	713	716					716
722 Care Experienced Team	11.61	587		38		625		-35		-35	590
728 Assessment Resource Centre	9.01	362	31	6	57	456					456
729 Fostering – Mockingbird Project	1	61				61					61
767 Building Futures	9	427		9		436					436
735 Care Experienced - 16+ Provision	0			5	1,357	1,362					1,362
743 SGO / RO / Adoption Allowances	0				3,074	3,074		-80		-80	2,994
761 Placement with Families & Matching	7.17	367		2		369					369
777 Turnaround Programme – MOJ	3	130				130		-39		-39	91
715 Disabilities - Direct Payments/DOM Care	0				775	775			-50	-50	725
720 Youth Justice Service	13.4	745		34	7	786		-258	-122	-380	406
Service Total	107.63	5,748	31	465	6,914	13,158		-412	-172	-584	12,574

Children's Safeguarding Service - Regulated Services (Placements)

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
724 Unregulated Placements	0				2,875	2,875					2,875
733 Additional Fostering Costs	0			801	630	1,431					1,431
734 In House Fostering	0				3,342	3,342					3,342
736 Connected Persons Fostering	0				900	900					900
737 Independent Sector Fostering	0				4,700	4,700					4,700
738 Parent & Child Placements	0			5	470	475					475
758 Social Care / Children & Families Grant	0							-12,382		-12,382	-12,382
762 16+ Independent Provision	0			9	1,260	1,269					1,269
771 Unaccompanied Asylum Seeking Children	0			10	634	644		-654		-654	-10
739 Residential Care	0			145	7,092	7,237			-200	-200	7,037
Service Total	0			970	21,903	22,873		-13,036	-200	-13,236	9,637

Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
701 Youth & Young Carers Service	15.41	661		125	26	812					812
707 Safeguarding & Reviewing Service	9.81	754		3		757					757
725 Business Support	43.43	1,536		98	4	1,638					1,638
731 Senior Management Team	8.8	1,230		13		1,243					1,243
768 Vacancy Management	0	-800				-800					-800
723 Recruitment & Retention	0			30	445	475					475
769 Young People / Parents - Support & Accomodation	0				885	885					885
778 Family Hubs / Breathing Space	7.41	358			607	965		-966		-966	-1
779 Preventative Services	0			205		205					205
772 Holiday Activities and Food Grant					521	521		-521		-521	0
764 Learning Academy	24.5	1,441		38	167	1,646			-56	-56	1,590
708 Safeguarding Children Partnership	2.5	152		58		210	-32		-57	-89	121
Service Total	111.86	5,332		570	2,655	8,557	-32	-1,487	-113	-1,632	6,925

Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
704 YP Specialist Support Service	0				173	173					173
726 Multi Agency Safeguarding Hub (MASH)	9.5	527		1		528					528
727 Family Group Conferencing	5.01	232		6		238					238
730 Operational Services	38.81	2,177		58	285	2,520					2,520
766 Single Assessment Team	25.81	1,549		20	263	1,832					1,832
732 Safeguarding / Legal / Central	3	323		523	100	946					946
741 Section 17 - Assistance to Families	0			580		580					580
742 Therapeutic Team	7.6	336				336					336
745 Exploitation Team	4	207				207					207
750 Social Care Prevention Grant	11.11	612			834	1,446		-658		-658	788
757 Child Friendly Torbay	1	52		40		92					92
760 Business Intelligence	10.21	513				513					513
776 Reducing Parental Conflict	0.6	32				32		-30		-30	2
705 Young Person's Substance Misuse	4	179				179			-65	-65	114
717 Early Help Service	12.6	582		8		590			-235	-235	355
Service Total	133.25	7,321		1,236	1,655	10,212		-688	-300	-988	9,224

Children's Schools Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
700 Early Years - Wraparound Childcare Programme	0				139	139		-139		-139	0
702 Nursery Funding 2 Yr Olds & Under	0				8,831	8,831		-146		-146	8,685
703 Visually Impaired Service / Sendiass	4.65	222		10		232	-26			-26	206
711 EOTAS – Bespoke Packages	0			7	1,744	1,751					1,751
706 SEND Reforms	21.33	1,250		6		1,256					1,256
713 SEND - Recoupment to / from other LA's	0				730	730	-1,135			-1,135	-405
744 Medical Tuition Service / Virtual School & Other AP	16.28	963		105	1,265	2,333		-120		-120	2,213
746 Independent Special Schools / Joint Funded Placements	0				3,792	3,792					3,792
747 Nursery Funding - 3 & 4 year olds	0				7,058	7,058					7,058
748 Early Years Team / Portage / Children's Centres	9.01	483	27	50	535	1,095	-19			-19	1,076
749 School Funding / DSG and Other Grants	2.54	102			42,514	42,616	-300	-67,759		-68,059	-25,443
751 Home to School Transport / Escorts	5.5	230		3,425	732	4,387	-50			-50	4,337
755 School In-Yr Adjs. - EHCP & High Needs	0				1,389	1,389	-43			-43	1,346
775 SEND Personal Budgets	0				20	20					20
774 SEND Inspection / Safety Valve	3.8	251				251					251
752 Other School Support Services	4.1	185		187	1,928	2,300	-45	-1,800	-30	-1,875	425
754 Educational Psychology	9.81	778		60		838			-237	-237	601
753 Private Finance Initiative - The Spires/Homelands	0			3,067	40	3,107	-1,487	-503	-620	-2,610	497
Service Total	77.02	4,464	27	6,917	70,717	82,125	-3,105	-70,467	-887	-74,459	7,666

Adult Services

Cabinet Member: Councillor Tranter

Responsible Officer: Joanna Williams

Adult Social Care

The delegated services delivered directly or purchased are as follows:

Residential and Nursing Home Provision

Providing accommodation, care and support to clients unable to live at home. They may have chronic/complex needs which prevent them from being cared for safely at home or within another setting.

Care and Support (Domiciliary) and Day Care Services

Domiciliary care provides tailored personal care and support within a client's home to meet their individual needs. The person is visited at various times of the day or, in some cases, care is provided over a full 24-hour period. The integrated approach in Torbay continues to develop the range of skills that are available to support people with both personal and non-personal care. Day care is provided outside of the client's home and offers a range of meaningful social activities aimed at sustaining a person's capacity to live independently and enjoyment of life.

Learning Disabilities

Organisations within Torbay work together to ensure that people with a learning disability are able to enjoy the same basic rights as anyone else. People are housed and supported to find work that is suited to them. They are able to enjoy time with friends and family and take part in the culture and community of Torbay.

Mental Health Services

These services organise support for people with acute/severe and enduring mental health problems, using appropriate residential, nursing, domiciliary and day care services as well as providing specialist advice to other frontline teams. Services for people aged over 65 including those with dementias, are provided by the Integrated Care Organisation (ICO). Mental health services for people of working age under 65, are provided by Devon Partnership Trust and the ICO plays a lead role in co-ordination of these services.

Support to Carers

Information, advice and emotional support to carers is provided, which seeks to prevent the breakdown of their own physical or mental health in carrying out their vital role. Flexible breaks and other support is available which is not dependent on accessing statutory services. The service enables an appropriate response to most needs and an effective referral mechanism for more complex cases.

Voluntary Sector

A vibrant voluntary and third sector is considered to be an intrinsic element of the care and support system. Commissioning, coordinating and the encouragement of both local and national organisations are undertaken to create a network of provision to support individuals and local communities.

Joint Equipment Store

The Community Equipment Service is jointly commissioned by Torbay Council and the Clinical Commissioning Group from an independent service provider. It prescribes items of community equipment to promote independent living, palliative care and timely transfers of care.

The service provides complex aids for daily living (including specialist beds, mattresses, hoists and syringe pumps) and minor adaptations (such as grab rails and ramps). It also provides the administration for the Simple Aids for Daily Living (including walking frames, shower stools and bath boards) service which is provided by a range of local retailers.

Other Adult Services

This section of the budget covers services to Torbay Council Partnership Commissioning Team which provides a strategic commissioning approach to local adult social care challenges. It works with local partners and other local authorities across the region. It is pursuing the integration agenda by working increasingly closely with Public Health and Children's Services, to design ways of meeting the needs of families and the community. This includes looking at housing and accommodation issues, new ways of contracting with providers such as outcomes based working, seeking to bring in new investment to enable positive changes to the care system and continuing to find new, innovative ways to provide improved care and wellbeing for the population.

It ensures that the council remains compliant with legislation such as the Care Act 2014 and is represented at a regional and national level for Adult Social Services. It also oversees the contract with the ICO and the delivery of the delegated tasks.

Accommodation based and outreach support for vulnerable young people and families

This service provides mediation for vulnerable young homeless people, supported lodgings with host families and Foyer accommodation to support young homeless people into employment and training.

Family support

The Family Support Service provides accommodation and support for people experiencing domestic abuse, accommodation based support for families with complex needs and local commissioning of services supporting the Government's troubled families programme. Assessment, resettlement and accommodation support for single vulnerable homeless people and rough sleepers.

Specialist housing

This service covers extra care housing and accommodation with support for people with learning disabilities and poor mental and physical health.

Advocacy support and advice

Provides advocacy for patients and carers to feedback on health and social care and has input to the quality assurance of local provision including, care homes and community services.

Adult Social Care 2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Adult Social Care				
100 Joint Equipment Store	0	1,768	-884	884
101 Adult Social Care	0	47,305	-20,999	26,306
102 Other Adult Services	0	307	-1,013	-706
108 Adult Social Care Precept	0	14,082	-166	13,916
110 Improved Better Care Fund	0	8,846	-8,846	0
111 Partnership Commissioning	15.1	5,192	-2,216	2,976
112 Healthwatch	0	96		96
113 Community Wellbeing	0	472	-350	122
Service Total	15.1	78,068	-34,474	43,594
Total	15.1	78,068	-34,474	43,594

Adult Social Care

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
100 Joint Equipment Store	0			1,768		1,768	-884			-884	884
101 Adult Social Care	0	13		47,292		47,305		-20,999		-20,999	26,306
112 Healthwatch	0			96		96					96
110 Improved Better Care Fund	0			8,846		8,846		-8,837	-9	-8,846	0
108 Adult Social Care Precept	0			14,082		14,082			-166	-166	13,916
113 Community Wellbeing	0			472		472			-350	-350	122
102 Other Adult Services	0			107	200	307			-1,013	-1,013	-706
111 Partnership Commissioning	15.1	1,086		2,899	1,207	5,192		-118	-2,098	-2,216	2,976
Service Total	15.1	1,099		75,562	1,407	78,068	-884	-29,954	-3,636	-34,474	43,594

Public Health

Cabinet Member: Councillor Tranter

Responsible Officer: Lincoln Sargeant

Public Health

Since 1 April 2013, Torbay Council has been responsible for some of the legal duties to improve the health of the local population. Others are the responsibility of Department for Health and Social Care and the NHS.

The Public Health Team works closely with different departments within Torbay Council – especially Adult and Children’s Services. It also works alongside NHS Devon, UK Health Security Agency, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

The public health ring-fenced grant includes a requirement to commission prescribed functions such as services for 0–5-year-olds, sexual health services, public health advice and health checks, and provision for non-prescribed functions such as substance misuse (drugs and alcohol), stop smoking, services for 5–19-year-olds, obesity and physical activity. Public health also receives grant contributions from the Department for Health and Social Care to increase access to substance misuse treatment services and increasing the numbers of smokers to give up.

Public health also has a role in providing specialist advice to the NHS to support their programmes of work and to provide expert advice and support to Health Protection of the population. This means supporting the uptake of vaccinations and screening, monitoring of infectious diseases and outbreaks, and the contribution to emergency planning and environmental health responses to any of the above.

Public Health

2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Public Health - Community Development				
903 Community Development		16		16
Service Total		16		16
Public Health - Ring-Fenced Grant				
421 Public Health Grant			-11,002	-11,002
900 Management & Administration - Public Health	14	2,655	-259	2,396
901 Non Prescribed Functions - Public Health	0	4,491	-5	4,486
902 Prescribed Functions - Public Health	0	4,225	-105	4,120
Service Total	14	11,371	-11,371	0
Total	14	11,387	-11,371	16

Public Health - Community Development

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
903 Community Development					16	16					16
Service Total					16	16					16

Public Health - Ring-Fenced Grant

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
421 Public Health Grant								-11,002		-11,002	-11,002
900 Management & Administration - Public Health	14	1,406	1	963	285	2,655	-259			-259	2,396
901 Non Prescribed Functions - Public Health	0		10	4,481		4,491			-5	-5	4,486
902 Prescribed Functions - Public Health	0	7		4,218		4,225			-105	-105	4,120
Service Total	14	1,413	11	9,662	285	11,371	-259	-11,002	-110	-11,371	0

Community and Customer Services

Cabinet Member: Councillors Tranter and Tyerman
Responsible Officer: Tara Harris

Bereavement Services

This service was externalised in 2008 to Westerleigh Group who now manage the Cemeteries and Crematorium service under a 25 year lease and management agreement.

Community Protection and Private Housing Standards

Community Protection includes core statutory services of Environmental Health, namely Pollution Control and Private Sector Housing Standards and Anti-Social behaviour. Community Protection key services are managed collectively to ensure neighbourhood issues are adequately addressed.

The Community Protection Team has a range of mandatory regulatory responsibilities and the way in which it delivers services is governed by a large number of statutes.

The Private Sector Housing Standards Team deploys the statutory duties of the council, intervenes and regulates the private sector housing market in Torbay to ensure the health, safety and welfare of owner occupiers and tenants. The Home Improvement Service which supports vulnerable clients in their Disabled Facilities Grant adaptations is currently contracted out.

Customer Services, Revenues & Benefits

Customer Services manage the Contact Call Centre, provides a centralised first point of contact for telephone, e-contact, CRM portal and Social Media enquiries/service requests for a wide range of council services. The service also manage the Town Hall Tel: 01803 201201 Switchboard and Main Reception for persons presenting to the Town Hall for meetings with Officers, Members as well as attending training.

Food Safety, Licensing, Trading Standards, Health and Safety and Resilience

These statutory services protect the public's health, safety and welfare across Torbay. They are managed as an integrated team to improve the service to the customer and to improve efficiency. Food hygiene, food standards and health and safety enforcement. Investigation of infectious disease. Premises Licensing and Hackney Carriage and Private Hire Vehicle Licensing.

Trading Standards in Torbay (fair trading, metrology, product safety) is now run by Devon County Council under a shared services arrangement.

Housing Services (Operational)

The Housing Options Service provides a range of services to prevent homelessness and support individuals and families in crisis, through the provision of emergency and temporary accommodation. Housing Options is the main referral route into any temporary accommodation contracted by the Authority.

There is a statutory duty to produce a Homelessness Strategy and maintain a housing register (Devon Home Choice). This requires the provision of a Housing Options service for prevention advice and homeless applications. In addition the Council has to provide emergency and temporary accommodation and access to support and supported accommodation to meet different needs.

The Housing Options Team has a range of statutory duties to deliver emergency and temporary accommodation and prevent homelessness and manage the housing waiting list. The way in which it delivers services is governed by a large number of statutes.

Safer Communities

The Safer Communities team co-ordinates the Safer Communities Partnership as well as managing the front line service delivery of a number of partnership funded and delivered projects. Its main aim is to reduce the incidence and fear of crime, making Torbay a safe and healthy place to live in and visit. The Council has statutory duties as a Community Safety Partnership and also has duties to meet the requirements of Section 17 of the Crime and Disorder Act. Torbay Council works with other partners including the Police, Fire, Probation Service and NHS, who also contribute to the Safer Communities Partnership.

The Council has a statutory duty to maintain a Crime and Disorder Reduction Partnership. This duty includes a number of specific elements including: Community Safety meetings held, formal multi-agency information exchange protocol, holding public meetings to consult with communities about priorities, rolling strategic assessment of crime and disorder, implementation of a strategy to reduce offending, delivery of the PREVENT agenda and domestic homicide reviews.

CCTV and Security team support many of the Council's other functions, notably Safer Communities work, Licensing and the Night Time Economy; its duties under the Safety at Work Act 1974 with regard to its own staff, safeguarding of young people, prevention of sexual violence and supporting the anti-social behaviour team in delivering its work to reduce the impact of those with dependency problems and to protect those who are vulnerable.

Community and Customer Services 2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Bereavement Services				
300 Bereavement Services	0		-1,058	-1,058
Service Total	0		-1,058	-1,058
Community Protection & Private Housing Standards				
302 Community Protection	13.81	1,002	-96	906
306 Private Sector Housing Standards	9.97	775	-256	519
Service Total	23.78	1,777	-352	1,425
Customer Services and Benefits				
403 Benefit Operations	19.86	829	-502	327
406 Housing Benefits	0	36,620	-36,789	-169
413 Social Fund	0	104	-100	4
500 Customer Services	17.86	670	-11	659
Service Total	37.72	38,223	-37,402	821
Food Safety, Licensing and Trading Standards				
304 Food Safety, Licensing and Trading Standards	14.41	1,148	-652	496
Service Total	14.41	1,148	-652	496
Housing Services				
308 Housing Options	27	1,215		1,215
309 Temporary Accommodation	0	1,161	-1,238	-77
312 Rent Deposit Guarantee & Bond Scheme	0	11		11
313 Prevention Fund	0	445		445
314 Mediation & Housing Partnership	0	7		7
315 Rough Sleeper Initiative	0	566	-556	10
316 Leased Accommodation	0	130		130
317 Procured Accommodation	0	502		502
318 Owned Accommodation	0	636		636
319 The Hostel	17.19	1,045	-575	470
320 HB Subsidy Temporary Accommodation	0		-882	-882

321 Housing Feasibility	0	427		427
Service Total	44.19	6,145	-3,251	2,894
ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Safer Communities				
307 Safer Communities (inc Community Safety Partnership)	3.8	1,020	-410	610
552 Corporate Security	9.15	593	-93	500
Service Total	12.95	1,613	-503	1,110
Total	133.05	48,906	-43,218	5,688

Bereavement Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
300 Bereavement Services	0						-1,058			-1,058	-1,058
Service Total	0						-1,058			-1,058	-1,058

Community Protection & Private Housing Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
302 Community Protection	13.81	720	11	271		1,002	-50		-46	-96	906
306 Private Sector Housing Standards	9.97	657		65	53	775	-152		-104	-256	519
Service Total	23.78	1,377	11	336	53	1,777	-202		-150	-352	1,425

Customer Services and Benefits

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
403 Benefit Operations	19.86	804		25		829		-502		-502	327
500 Customer Services	17.86	660		10		670	-1		-10	-11	659
413 Social Fund	0				104	104			-100	-100	4
406 Housing Benefits	0			36,620		36,620		-35,805	-984	-36,789	-169
Service Total	37.72	1,464		36,655	104	38,223	-1	-36,307	-1,094	-37,402	821

Food Safety, Licensing and Trading Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
304 Food Safety, Licensing and Trading Standards	14.41	841		307		1,148	-614	-38		-652	496
Service Total	14.41	841		307		1,148	-614	-38		-652	496

Housing Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
321 Housing Feasibility	0				427	427					427
308 Housing Options	27	1,209		6		1,215					1,215
312 Rent Deposit Guarantee & Bond Scheme	0		11			11					11
313 Prevention Fund	0		445			445					445
314 Mediation & Housing Partnership	0			7		7					7
316 Leased Accommodation	0		130			130					130
317 Procured Accommodation	0		502			502					502
318 Owned Accommodation	0		150		486	636					636
320 HB Subsidy Temporary Accommodation	0							-882		-882	-882
315 Rough Sleeper Initiative	0			566		566			-556	-556	10
319 The Hostel	17.19	684	169	42	150	1,045	-15		-560	-575	470
309 Temporary Accommodation	0		1,161			1,161			-1,238	-1,238	-77
Service Total	44.19	1,893	2,568	621	1,063	6,145	-15	-882	-2,354	-3,251	2,894

Safer Communities

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
552 Corporate Security	9.15	446		111	36	593	-93			-93	500
307 Safer Communities (inc Community Safety Partnership)	3.8	292		728		1,020		-401	-9	-410	610
Service Total	12.95	738		839	36	1,613	-93	-401	-9	-503	1,110

Corporate Services

Cabinet Member: Councillor J.Thomas

Responsible Officers: Matthew Fairclough-Kay

Corporate Support, Communications and Directors

Corporate support includes the following services, in addition to costs of Corporate Directors:

- Policy, Performance and Risk Team, which sets a framework for consultation and equalities and they also support the development of Corporate Policy and complete statutory data returns along with analysing of a wide range of data for monitoring performance and risk metrics.
- The Information Governance, Data Protection and Records Management teams, which deal with customer feedback, Freedom of Information and Subject Access requests.

Governance Support and Elections

This section of the budget reflects the expenditure incurred in relation to supporting the Council's decision making process and the political processes. It is a multi-skilled team who also undertake Election work including registration of electors. Member's allowances are also held in the budget.

Health & Safety and Emergency Planning

The H&S Team manages all aspects of H&S for the Council and its wholly owned companies. It also provides services for schools who elect for support. The Team train internally and externally to ensure H&S is embedded throughout the Council and linked organisations.

Emergency Planning team ensures that the organisation has fit for purpose business continuity plans and that we have suitable plans in place for area emergencies. The team also work with the Local Resilience Forum to deliver wider area preparedness co-ordination.

Human Resources

Human Resources provide a service to the Council, schools and external organisations such as SWISCO and Academies. The service provides professional advice on a wide range of employment related issues, disciplinary and grievance and a range of services such as Payroll, Pensions, Occupational Health, Learning and Development, Counselling, Coaching, Mediation, Policy Development and Recruitment Services. This budget also includes the cost of the Council wide apprentice scheme now funded corporately and the apprentice levy.

Information Technology (ICT)

IT is a central support service providing IT business systems and software support and development to the Council, Council Members, the Integrated Care Organisation and other joint working agencies.

The service provides:

- Technical support for the Councils IT Infrastructure (Data/telephone Networks; Desktop PC's, Computer suite Server farm; Laptops, iPads and Printers;
- IT network Security and Information Data security including cyber security.
- Data backup and Disaster recovery.
- IT Training
- IT Service Desk function
- IT application development and support of 200+ applications
- Public Access Channel and Systems Team (PACS) support and develop multiple back-office systems for various service areas including Customer Services. The team are also responsible for the development and maintenance of the Intranet, Corporate website and a range of other departmental and partnership websites some of which generate income for the Authority.

Legal Services

Legal Services are provided to the Council, its Officers, Members and Committees. The service consist of the following Legal teams:- Property & Environment, Adult and Children's safeguarding, Litigation, Licensing and Legal support including Records.

Legal Services also incorporates Insurance services and the Coroner which is administrated by Devon County Council as the lead body for the combined Coroners area.

Libraries

As of 1 April 2018, Libraries Unlimited was commissioned by Torbay Council to run Torbay libraries on its behalf. Libraries Unlimited are responsible for delivering the service, with Torbay Council retaining the statutory responsibility for the library service and oversight of the performance of the contract with Libraries Unlimited. The Council has a statutory duty to “provide an efficient and comprehensive Library Service” as per the Public Libraries and Museums Act 1964.

The library service currently provides a wide range of services and resources to support local people in their work, study and leisure pursuits. This includes four branch libraries, lending services such as books and audio–visual materials, reference information and local studies and also young people’s services and inclusion services for disadvantaged people. The library service also provides events and festivals for all age groups including Agatha Christie, Summer Reading Challenge, author talks, musical and theatrical events, meeting rooms for hire, grant funded opportunities.

Post Room and Printing

The Post Team manage the receipt and despatch of all internal and external mail generated by and for Torbay Council, the daily general courier and the education courier services are run from within the Post Team and they also operate the Council’s corporate scanning service which includes daily payments and benefit scanning.

The Council’s printing needs are now provided by a range of external suppliers.

Registration of Births, Death & Marriages

This service is responsible for the registration of birth and deaths and the officiation of marriages in accordance with the statutory requirements.

Transformation

The Transformation Programme is made up of projects such as council design and the new CRM system which is transforming the way the council delivers services whilst providing best value for money and improving outcomes for its communities.

Corporate Services

2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Corporate Support, Communications & Directors				
255 Directors	7	1,170		1,170
258 Corporate Support	27.98	1,556	-152	1,404
Service Total	34.98	2,726	-152	2,574
Governance Support				
259 Democratic Representation	11	646	-6	640
260 Elections	3.81	322	-1	321
261 Members Allowances	0	657		657
Service Total	14.81	1,625	-7	1,618
Health & Safety and Resilience				
310 Health & Safety and Resilience	0	473	-23	450
Service Total	0	473	-23	450
Human Resources				
263 Payroll	8	346	-180	166
264 Personnel	18.12	1,081	-336	745
265 Corporate Apprentices		187		187
266 Occupational Health	0	105	-43	62
267 Corporate Training	0	80	-2	78
268 Corporate Recruitment	0	15	-1	14
Service Total	26.12	1,814	-562	1,252
Information Technology (ICT)				
502 Information Technology	34.8	4,704	-333	4,371
504 Voice Network	0	85		85
Service Total	34.8	4,789	-333	4,456
Legal Services				
250 Coroner	0	429		429
252 Insurance	0	1,392	-218	1,174
253 Legal Services	44.12	2,396	-311	2,085

Service Total	44.12	4,217	-529	3,688
ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Libraries				
558 Library Services - Operational	0	872		872
Service Total	0	872		872
Post Room and Printing				
501 Post Room	5	197	-23	174
503 Printing Services	0	0		0
Service Total	5	197	-23	174
Registration of Births, Deaths & Marriages				
262 Registrar - Births, Deaths & Marriages	6.37	334	-409	-75
Service Total	6.37	334	-409	-75
Transformation				
850 Transformation	10	388		388
Service Total	10	388		388
Total	176.2	17,435	-2,038	15,397

Corporate Support, Communications & Directors

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
255 Directors	7	1,109		61		1,170					1,170
258 Corporate Support	27.98	1,398	0	158		1,556	-152			-152	1,404
Service Total	34.98	2,507	0	219		2,726	-152			-152	2,574

Governance Support

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
259 Democratic Representation	11	540	6	100		646	-6			-6	640
260 Elections	3.81	162		89	71	322	-1			-1	321
261 Members Allowances	0	630		27		657					657
Service Total	14.81	1,332	6	216	71	1,625	-7			-7	1,618

Health & Safety and Resilience

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
310 Health & Safety and Resilience	0	429		44		473	-23		0	-23	450
Service Total	0	429		44		473	-23		0	-23	450

Human Resources

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
263 Payroll	8	339		7		346	-180			-180	166
264 Personnel	18.12	1,007		74		1,081	-336			-336	745
265 Corporate Apprentices					187	187					187
266 Occupational Health	0			105		105	-43			-43	62
267 Corporate Training	0			80		80	-2			-2	78
268 Corporate Recruitment	0			15		15	-1			-1	14
Service Total	26.12	1,346		281	187	1,814	-562			-562	1,252

Information Technology (ICT)

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
502 Information Technology	34.8	2,216		1,301	1,187	4,704	-333			-333	4,371
504 Voice Network	0			85		85					85
Service Total	34.8	2,216		1,386	1,187	4,789	-333			-333	4,456

Legal Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
250 Coroner	0			429		429					429
252 Insurance	0				1,392	1,392	-218			-218	1,174
253 Legal Services	44.12	2,340		56		2,396	-311			-311	2,085
Service Total	44.12	2,340		485	1,392	4,217	-529			-529	3,688

Libraries

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
558 Library Services - Operational	0			872		872					872
Service Total	0			872		872					872

Post Room and Printing

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
501 Post Room	5	165		32		197	-23			-23	174
503 Printing Services	0	0				0					0
Service Total	5	165		32		197	-23			-23	174

Registration of Births, Deaths & Marriages

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
262 Registrar - Births, Deaths & Marriages	6.37	323		11		334	-409			-409	-75
Service Total	6.37	323		11		334	-409			-409	-75

Transformation

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
850 Transformation	10	376		12		388					388
Service Total	10	376		12		388					388

Pride in Place

Cabinet Members: Councillors Lewis and Billings and
J.Thomas

Responsible Officer: Alan Denby

Building Control

The Building Control statutory service is a cost recovery fee earning service which sets charges to recover the actual costs for carrying out the main building regulation function. Through a variety of legislation, the service administers and enforces a framework of national technical standards covering the design, construction, extension, adaptation and use of all types of buildings frequented by people. These standards also include provisions for: structural stability, fire protection, means of escape in case of fire, drainage, sound insulation, and ventilation.

Building Control is a statutory service, which regulates the built environment. This includes the health, safety, welfare and convenience of persons in and around buildings, the provision of access and facilities for persons with disabilities and the conservation of fuel and energy.

Concessionary Fares

Torbay Council operates a concessionary travel scheme under powers given to the Council as a Travel Concession Authority (TCA) that are primarily contained within the Transport Act 1985, the Transport Act 2000, the Travel Concession (Eligibility) Act 2002, and the Concessionary Bus Travel Act 2007. These are national, statutory schemes.

The scheme provides a travel facility for persons of or above a certain age or who have a long term or permanent disability which affects their ability to get around. This facility lets them travel freely on services starting between 9:30 and 23:00 during weekdays, or all day on weekends and public holidays, on participating services. A negotiated cost per trip is paid to the operators by the council each month based on the number of trips taken.

Council Assets

This area of the budget covers the on-going management of the Council's Estate, ensuring that all assets are identified, fit for purpose, in good condition, used efficiently, held at lowest cost and, where appropriate, that they provide a good return on investment.

The key outcomes include:

- Asset Management Planning
- Property Development (including Housing)
- Repairs and Maintenance Co-ordination - Annual provision to support, on a prioritised basis, the repair and maintenance of the Council's assets.
- Compulsory Purchase Orders and Disposals
- Estate and Data Management
- Landlord & Tenant Act compliance
- Office Accommodation - This service reflects the expenditure on the provision of office accommodation for the Council, including all direct running costs and the hiring of Public Rooms. Office accommodation includes Torquay Town Hall, Tor Hill House and Paignton Library Hub.

Culture, Events and Sport

This service co-ordinates, supports and develops the cultural sector in Torbay. Work carried by this department makes an economic impact on the Council area including cultural tourism through the facilitation of events on Council land and the delivery of some key events such as Torbay Air Show. The department works in an enabling and partnership role with cultural and arts groups, individuals and outside agencies including national bodies. The Sport section includes the Development of sport and physical activity as well as sporting infrastructure and facilities. The Torbay Velopark and Torbay Leisure Centre are directly operated by Parkwood Leisure.

Torre Abbey is a designated museum and is directly managed and funded by Torbay Council. Any annual grant support to Torquay Museum and Brixham Museum is included. The Council also utilises the Archives Service at the Devon Records Office currently managed by the Devon and Somerset Heritage Trust. Contractual payments associated with the management agreements for the Princess Theatre are also included here.

Economic Development

This area includes the services that were previously part of the Torbay Economic Development Company Ltd. They include the following:

- Administration – incl. central support services
- Asset and Facility Management Services
- Education Services – The Schools Capital Planning team
- Engineering Services
- Economy Investment and Enterprise – The Economic Development Service and the EPIC centre.
- Project Management and Development
- Property services
- Southwest Business Centres – numerous sites, including Lummaton Quarry, Blackthorn Way, Torbay Business Park, Lymington Road, Cockington Court Kings Ash House.

Highways

This section of the budget provides statutory duty in discharging the Council's Highway Authority functions in managing and maintaining the highway network, street lighting and public rights of way. This includes road maintenance, restructuring, resurfacing and surface dressing. It is also responsible for the control and movement of vehicles, development and implementation of transport policies and schemes in support of the Local Transport Plan, also improving road safety which includes school crossing patrols. The operational management of this function is undertaken by SWISCO.

Land Drainage & Flood Prevention

Key functions of the Engineering Services & Land Drainage Team include:

- Land drainage and flood prevention
- Urban design
- Structural design
- Cliffs and defences
- Development control support
- Building control support

- Civil engineering design and consultancy for revenue and capital schemes. This includes both internal and external clients
- Management of the Councils coastal and inland cliffs, sea defences and abandoned landfill sites

Torbay Council has a statutory responsibility under the Flood and Water Management Act 2010 for preparing and putting in place strategies for managing flood risk from groundwater, surface water and ordinary watercourses.

The Engineering Services team also supports a wide range of projects across Torbay, for example:

- Production of local flood risk management strategies (in line with national guidance)
- Undertaking the Flood Study for Torquay including the flood alleviation scheme for the town centre
- Identifying flood alleviation works in Torbay and undertaking project appraisal reports for these schemes in order to secure flood defence grant in aid funding from the Environment Agency in order to undertake these schemes.
- Statutory consultee for surface water issues on planning applications.

Management Support and Commissioning

This section of the budget covers management and support across a number of front line services. Included in this team are analytical staff that complete the statutory returns for the department. This section also covers administration of Chairman of the Council, and contract management of Riviera International Conference Centre by Parkwood Leisure and Torbay Coast and Countryside Trust.

Parking Services

Parking services facilitates the provision of 39 car parks that are managed across Torbay containing 7,580 car parking spaces and 830 spaces on the highway serviced by parking meters, management and securing of car parks and lifts in multi storey car parks, cash collection is undertaken daily from pay and display parking machines and on street meters. Traffic regulation orders, abandoned vehicles, enforcement of parking restrictions for on and off street parking, appeal services as per Traffic Management Act 2008 and car park permits.

Public Toilets

Toilets in Torbay are managed by an external contractor, Healthmatic. They are responsible for the day-to-day cleaning and maintenance of the toilets.

Regeneration & Asset Management

This area mainly relates to regeneration and includes the costs and income from regeneration properties such as at Fleet Walk Shopping Centre, Union Square, White Rock and budgets relating to Future High Street Fund and Town Deal.

Spatial Planning

Spatial Planning is responsible for regulating the construction of the built environment whilst promoting sustainable development. The service is also responsible for dealing with planning applications, appeals and enforcement, planning services and also incorporates Land Charges. Strategic Planning covers the statutory and advisory role of Strategic and Local Planning, Transportation and Environmental Policy / Sustainability. This includes preparation of input into the South West Regional Spatial Strategy, the Council's Local Development Framework, Local Transport Plan, Transport delivery reports, Climate Change, Sustainable Energy and other strategic plans and policies plus associated policy implementation and research, monitoring and project management.

Tor Bay Harbour Authority

This service provides the Council's obligations as a statutory and competent harbour authority which includes inter alia:

- Maintenance and operation of a safe and efficient harbour
- Lighting and buoying responsibilities as a Local Lighthouse Authority
- Environmental protection and nature conservation
- A duty to conserve, maintain and improve the harbour and services/facilities therein

It aims to maintain the harbour fabric within the available resources in order to protect and enhance, where appropriate, the natural and built environment of the Bay. It provides mooring facilities and other marine services to the local community and manages the harbour estate efficiently and acts as a responsible landlord.

This area of the business unit also includes beach management and resort services including services such as beach huts.

Waste, Cleansing and Parks and Green Infrastructure

The key functions of the area of the business unit are to ensure that Torbay's household waste is collected, transferred and sent for recycling or disposal. Cleansing and waste collection is mainly provided through SWISCO, the Council's arms length company and includes: street sweeping and Litter Bin Service, Fly tipping and discarded needle collection, Domestic Household Refuse Collection Service. Waste ministration and education, Recycling and food waste collection, Household Waste Recycling Centre and Transfer Station.

The waste disposal service also includes treatment of residual waste via the energy from waste plant in Plymouth, in partnership with Devon County Council and Plymouth City Council.

The department also provides advice to members, the public, local groups and organisations and ensures the Council is compliant with legislation.

This section of the budget covers park management, development and grounds maintenance including verges, arboriculture/woodland management, allotments, children's play areas and dog bins. The operational management of this service is provided by SWISCO.

Pride in Place

2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Building Control				
650 Building Control	7.12	605	-354	251
Service Total	7.12	605	-354	251
Concessionary Fares				
651 Concessionary Fares	0	3,664	-8	3,656
Service Total	0	3,664	-8	3,656
Council Assets				
350 Centralised Repair & Maintenance	0	2,327	-6	2,321
355 Leased Properties	0	245	-909	-664
356 Office Accommodation	0	2,233	-109	2,124
357 Investment Fund - Properties	0	0		0
Service Total	0	4,805	-1,024	3,781
Culture, Events and Sport				
551 Events	7.05	810	-451	359
560 Torre Abbey inc Museums	15.57	948	-361	587
565 Sport	2.71	598	-421	177
566 Theatres & Public Entertainment	0	93	-12	81
Service Total	25.33	2,449	-1,245	1,204
Economic Development				
855 ED - Administration	5	512	-30	482
856 Asset & Facility Managemnet	24.3	1,510	-692	818
857 ED - Education Services	4.5	244	-209	35
858 Engineering Services	22.7	1,339	-1,311	28
859 Economy Investment & Enterprise	12.5	1,182	-739	443
860 Project Management & Development	20.2	1,263	-1,385	-122
861 Property Services	17.35	1,049	-561	488
862 South West Business Centres	0	286	-1,005	-719
Service Total	106.55	7,385	-5,932	1,453

Highways				
553 Highways - Network Co-ordination	0	944	-247	697
555 Highways - Rechargeable Works	0	72	-422	-350
<hr/>				
ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
<hr/>				
556 Highways - Cyclical Maintenance	0	1,461		1,461
557 Highways - Roads	0	236	-203	33
561 Road Safety & School Crossing Patrols	0	133	-62	71
576 Street Lighting	0	1,551		1,551
579 Highways - Structures	0	37		37
581 Highways - Winter Maintenance	0	152		152
Service Total	0	4,586	-934	3,652
<hr/>				
Land Drainage & Flood Prevention				
352 Land Drainage	0	125		125
Service Total	0	125		125
<hr/>				
Management, Support and Commissioning				
303 Operational Support & Admin	12.74	457		457
564 Management (JOT) & Administration		579	-35	544
571 Chairman of the Council	0	18		18
580 Torbay Coast and Countryside Trust	0	397	-82	315
Service Total	12.74	1,451	-117	1,334
<hr/>				
Parking Services				
802 Car Parking - Enforcement	26.2	1,139	-1,017	122
803 Car Parking - On Street Parking	0	187	-2,513	-2,326
804 Car Parking - Off Street Parking	5.05	1,417	-5,198	-3,781
Service Total	31.25	2,743	-8,728	-5,985
<hr/>				
Public Toilets				
358 Public Toilets (Repairs and Maintenance)	0	52		52
562 Public Toilets (Operations)	0	717	-162	555
Service Total	0	769	-162	607

Regeneration & Asset Management				
351 Regeneration & Asset Management	0	357	1	358
353 Fleet Walk Shopping Centre	0	2,136	-1,844	292
354 Union Square	0	627	-629	-2
359 Regeneration Properties	0	1,214	-1,161	53
569 Bid Levy payable on Council Properties		29		29
Service Total	0	4,363	-3,633	730
Spatial Planning				
570 Transport Co-Ordination		758	-489	269
ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
652 Strategic Planning	12.6	1,014	-216	798
653 Development & Planning Services	28.42	1,622	-928	694
654 Climate Change		242	-33	209
Service Total	41.02	3,636	-1,666	1,970
Tor Bay Harbour Authority				
800 Tor Bay Harbour Authority	20.6	3,944	-3,944	0
801 Beach Services	3.6	1,014	-1,153	-139
Service Total	24.2	4,958	-5,097	-139
Waste, Cleansing, Parks and Green Infrastructure				
563 Recreation and Landscape	0	2,363	-456	1,907
568 Seafront Illuminations	0	109	-20	89
572 Street Cleansing	0	2,055		2,055
573 Waste Collection	0	8,629	-1,777	6,852
574 Waste Disposal	0	6,212	-1,194	5,018
Service Total	0	19,368	-3,447	15,921
Total	248.21	60,907	-32,347	28,560

Building Control

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
650 Building Control	7.12	468		137		605	-245	-109		-354	251
Service Total	7.12	468		137		605	-245	-109		-354	251

Concessionary Fares

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
651 Concessionary Fares	0			3,664		3,664	-8			-8	3,656
Service Total	0			3,664		3,664	-8			-8	3,656

Council Assets

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
350 Centralised Repair & Maintenance	0		2,326	1		2,327		-6		-6	2,321
356 Office Accommodation	0	28	1,429	732	44	2,233	-99	-10		-109	2,124
357 Investment Fund - Properties	0			0		0					0
355 Leased Properties	0		231	4	10	245	-865		-44	-909	-664
Service Total	0	28	3,986	737	54	4,805	-964	-16	-44	-1,024	3,781

Culture, Events and Sport

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
560 Torre Abbey inc Museums	15.57	555	5	288	100	948	-361			-361	587
565 Sport	2.71	131	220	247		598	-396	-25		-421	177
566 Theatres & Public Entertainment	0	0		93		93	-12			-12	81
551 Events	7.05	348	1	461		810	-201		-250	-451	359
Service Total	25.33	1,034	226	1,089	100	2,449	-970	-25	-250	-1,245	1,204

Economic Development

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
855 ED - Administration	5	339		173		512	-30			-30	482
856 Asset & Facility Managemnet	24.3	1,420		90		1,510	-692			-692	818
857 ED - Education Services	4.5	242		2		244	-209			-209	35
858 Engineering Services	22.7	1,246	35	58		1,339	-1,311			-1,311	28
860 Project Management & Development	20.2	1,221		42		1,263	-1,385			-1,385	-122
861 Property Services	17.35	996		53		1,049	-561			-561	488
859 Economy Investment & Enterprise	12.5	651	141	390		1,182	-418		-321	-739	443
862 South West Business Centres	0		208	70	8	286	-87		-918	-1,005	-719
Service Total	106.55	6,115	384	878	8	7,385	-4,693		-1,239	-5,932	1,453

Highways

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
553 Highways - Network Co-ordination	0			944		944	-247			-247	697
579 Highways - Structures	0		2	35		37					37
556 Highways - Cyclical Maintenance	0		160	1,301		1,461					1,461
557 Highways - Roads	0			236		236	-203			-203	33
561 Road Safety & School Crossing Patrols	0	32		101		133	-62			-62	71
576 Street Lighting	0		1,033	386	132	1,551					1,551
581 Highways - Winter Maintenance	0			152		152					152
555 Highways - Rechargeable Works	0		72			72	-229		-193	-422	-350
Service Total	0	32	1,267	3,155	132	4,586	-741		-193	-934	3,652

Land Drainage & Flood Prevention

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
352 Land Drainage	0		26		99	125					125
Service Total	0		26		99	125					125

Management, Support and Commissioning

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
303 Operational Support & Admin	12.74	433		24		457					457
564 Management (JOT) & Administration		204		375		579	-35			-35	544
571 Chairman of the Council	0	6		12		18					18
580 Torbay Coast and Countryside Trust	0			320	77	397	-82			-82	315
Service Total	12.74	643		731	77	1,451	-117			-117	1,334

Parking Services

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
802 Car Parking - Enforcement	26.2	882		246	11	1,139	-1,017			-1,017	122
803 Car Parking - On Street Parking	0		6	90	91	187	-2,513			-2,513	-2,326
804 Car Parking - Off Street Parking	5.05	205	277	935		1,417	-5,158		-40	-5,198	-3,781
Service Total	31.25	1,087	283	1,271	102	2,743	-8,688		-40	-8,728	-5,985

Public Toilets

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
358 Public Toilets (Repairs and Maintenance)	0		52			52					52
562 Public Toilets (Operations)	0		4	610	103	717	-158		-4	-162	555
Service Total	0		56	610	103	769	-158		-4	-162	607

Regeneration & Asset Management

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
351 Regeneration & Asset Management	0	57			300	357	1			1	358
569 Bid Levy payable on Council Properties		29				29					29
354 Union Square	0		89	104	434	627	-32		-597	-629	-2
353 Fleet Walk Shopping Centre	0		227	673	1,236	2,136	-703		-1,141	-1,844	292
359 Regeneration Properties	0		93	319	802	1,214			-1,161	-1,161	53
Service Total	0	86	409	1,096	2,772	4,363	-734		-2,899	-3,633	730

Spatial Planning

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
654 Climate Change		220		22		242			-33	-33	209
653 Development & Planning Services	28.42	1,550		72		1,622	-852		-76	-928	694
652 Strategic Planning	12.6	842		26	146	1,014	-25		-191	-216	798
570 Transport Co-Ordination		45		713		758	-15	-24	-450	-489	269
Service Total	41.02	2,657		833	146	3,636	-892	-24	-750	-1,666	1,970

Tor Bay Harbour Authority

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
801 Beach Services	3.6	240	194	300	280	1,014	-1,053		-100	-1,153	-139
800 Tor Bay Harbour Authority	20.6	847	863	2,234		3,944	-3,835		-109	-3,944	0
Service Total	24.2	1,087	1,057	2,534	280	4,958	-4,888		-209	-5,097	-139

Waste, Cleansing, Parks and Green Infrastructure

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
563 Recreation and Landscape	0		572	1,791		2,363	-456			-456	1,907
568 Seafront Illuminations	0		52	57		109	-20			-20	89
572 Street Cleansing	0			2,055		2,055					2,055
574 Waste Disposal	0		10	4,914	1,288	6,212	-3	-1,191		-1,194	5,018
573 Waste Collection	0			8,601	28	8,629	-627		-1,150	-1,777	6,852
Service Total	0		634	17,418	1,316	19,368	-1,106	-1,191	-1,150	-3,447	15,921

Finance

Cabinet Member: Councillor Tyerman
Responsible Officer: Malcolm Coe

Budgets Held Centrally

There are a number of budgets which are held centrally these include:

- Pension deficit which is the annual cash payment the Council is required to make to the Local Government Pension Scheme pension fund in relation to past employees, and
- Pension enhancements which are the ongoing costs of historic awards of discretionary pensions including the Council's contribution to Devon County Council's pre 1998 awards

Corporate Management includes subscriptions such as the Local Government Association.

Financial Services & Internal Audit

Financial Services includes the teams responsible for the co-ordination and planning of the Council's budget, financial statements, financial advice, creditor payments, debt collection, collection fund management, financial systems and cashiers. Services include – Closure of Accounts including production of Statement of Accounts; Budget and Resource Planning and Preparation; Budget Monitoring; Treasury Management; Capital Planning- resourcing and monitoring; Technical Advice (including VAT) and Major Project work; submission of Statutory Returns and Grant Claims; Provision of bought back service to Schools; Financial Systems; anti-fraud and anti-money laundering function; procurement, commissioning and contract management service; and debt collection.

The Council's internal audit function is provided by the Devon Audit Partnership, a joint service founded with Devon County and Plymouth City Councils.

Grant Income and Contingencies

This area of the budget contains several cross-cutting Council budgets including grants such as the Social Care Grant, Public Health Grant and Services Grant. It also includes revenue contingencies held for service budget pressures that may arise from inflationary and pay costs exceeding budgets.

Treasury Management

This area of the budget reflects the costs of borrowing to support capital expenditure, both interest paid and repayment of principal (Minimum Revenue Provision), interest earned on cash balances, principal and interest costs of PFI projects offset by PFI Credits from government, treasury charges including bank charges and other income from services for supported borrowing, investment properties and bank charges.

Finance

2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Budgets held Centrally				
401 Corporate Management	0	97		97
404 External Audit Fees	0	319		319
410 Pension Costs	0	1,244		1,244
Service Total	0	1,660		1,660
Financial Services & Internal Audit				
405 Financial Services, Collection Fund and Debt	72	4,637	-436	4,201
408 Internal Audit	0	233	-21	212
409 Local Tax Collection	0	104	-560	-456
415 Procurement, Commission and contract management	16	977	-261	716
Service Total	88	5,951	-1,278	4,673
Grant Income and Contingencies				
400 Corporate Issues	0	3,438	-23,684	-20,246
420 NNDR Devonwide Pilot	0		-900	-900
423 Social Care Grant - exp	0	22,115		22,115
424 Recovery Grant - exp	0	2,085	-2,085	0
425 EPR GRANT - exp	0	2,300	-2,300	0
426 Business rates Levy	0	272	-272	0
427 NI Grant	0		-1,200	-1,200
Service Total	0	30,210	-30,441	-231
Treasury Management				
402 Debt - (Principal & Interest)	0	21,200	-13,240	7,960
407 Interest & Treasury Charges	0	467	-2,173	-1,706
Service Total	0	21,667	-15,413	6,254
Total	88	59,488	-47,132	12,356

Budgets held Centrally

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
401 Corporate Management	0			75	22	97					97
404 External Audit Fees	0			319		319					319
410 Pension Costs	0			8	1,236	1,244					1,244
Service Total	0			402	1,258	1,660					1,660

Financial Services & Internal Audit

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
405 Financial Services, Collection Fund and Debt	72	4,333	0	304		4,637	-436			-436	4,201
408 Internal Audit	0			233		233	-21			-21	212
415 Procurement, Commission and contract management	16	928		49		977	-261			-261	716
409 Local Tax Collection	0			104		104	-360		-200	-560	-456
Service Total	88	5,261	0	690		5,951	-1,078		-200	-1,278	4,673

Grant Income and Contingencies

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
423 Social Care Grant - exp	0				22,115	22,115					22,115
424 Recovery Grant - exp	0				2,085	2,085		-2,085		-2,085	0
425 EPR GRANT - exp	0				2,300	2,300		-2,300		-2,300	0
426 Business rates Levy	0				272	272		-272		-272	0
427 NI Grant	0							-1,200		-1,200	-1,200
420 NNDR Devonwide Pilot	0								-900	-900	-900
400 Corporate Issues	0	2			3,436	3,438		-22,162	-1,522	-23,684	-20,246
Service Total	0	2			30,208	30,210		-28,019	-2,422	-30,441	-231

Treasury Management

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
407 Interest & Treasury Charges	0			221	246	467	-2,173			-2,173	-1,706
402 Debt - (Principal & Interest)	0				21,200	21,200		-922	-12,318	-13,240	7,960
Service Total	0			221	21,446	21,667	-2,173	-922	-12,318	-15,413	6,254

Sources of Funding 2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Sources of Funding				
600 SOF - Other Grants	0	473	-473	0
601 Council Tax	0	755	-96,950	-96,195
602 Revenue Support Grant	0		-8,458	-8,458
603 Business Rates	0	3,191	-46,041	-42,850
Service Total	0	4,419	-151,922	-147,503
Total	0	4,419	-151,922	-147,503

Sources of Funding

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
602 Revenue Support Grant	0							-8,458		-8,458	-8,458
600 SOF - Other Grants	0				473	473	-473	0		-473	0
603 Business Rates	0				3,191	3,191			-46,041	-46,041	-42,850
601 Council Tax	0				755	755			-96,950	-96,950	-96,195
Service Total	0				4,419	4,419	-473	-8,458	-142,991	-151,922	-147,503

Investment Properties

Cabinet Member: Councillor Lewis & Councillor Tyerman

Responsible Officer: Alan Denby

Investment Properties

This refers to properties purchased for investments returns. Includes Wren Park in Torquay, Gadeon House in Exeter, Amazon Distribution Centre in Exeter, Bookers in Didcot, Crown Records, Exeter, Fugro House in Wallingford, Tesco in Ferndown, Kingsnorth at Medway, Woodwater House in Exeter, Twyver House in Gloucester, The Range at Babbacombe, Travelodge in Chippenham, Factory at Lucklow Road, Bodmin and the Odeon Cinema, Taunton.

Also this heading includes historic investment properties such as Torquay Golf Course, Waterside caravan park and Unit 3 Riviera Way.

Investment Properties 2025/2026 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Investment Properties				
851 Investment Properties (other)		62	-339	-277
852 Investment Fund		9,961	-13,818	-3,857
Service Total		10,023	-14,157	-4,134
Total		10,023	-14,157	-4,134

Investment Properties

ID Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Other / Contracts	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
851 Investment Properties (other)					62	62	-339			-339	-277
852 Investment Fund			5	85	9,871	9,961	-13,254	-246	-318	-13,818	-3,857
Service Total			5	85	9,933	10,023	-13,593	-246	-318	-14,157	-4,134