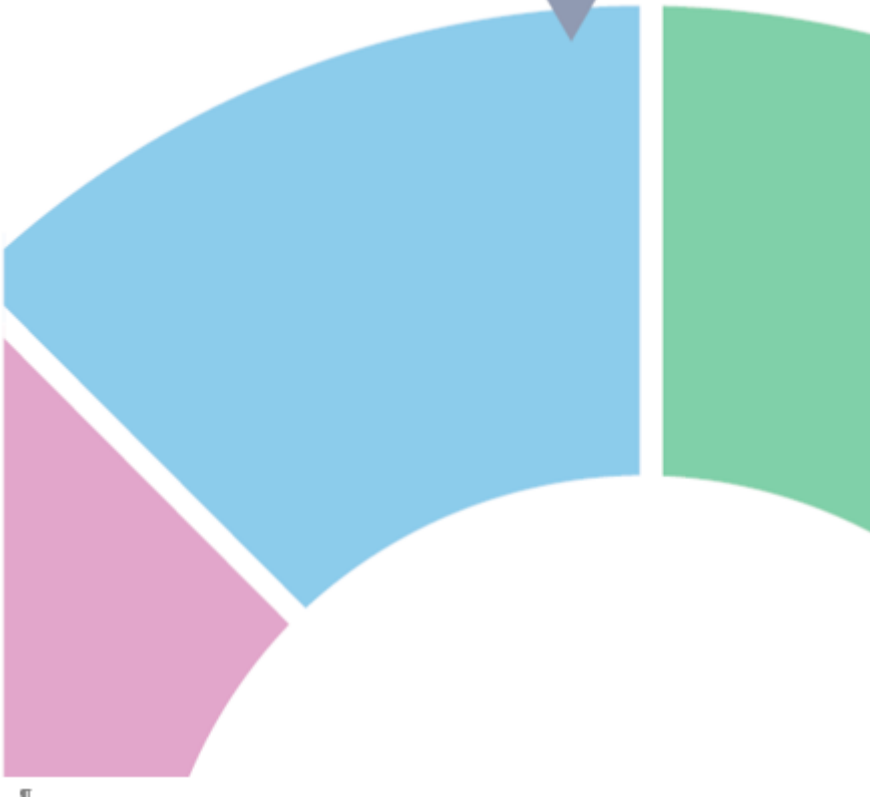


Budget-2022-2023



Draft Revenue Budget Digest 2022/2023

Published: Tuesday, 22 February 2022

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Introduction

This document provides a description of what each Council service does and how much it is proposed that they will spend next year, including how much income they will receive.

2021/22		2022/23		
£m	Directorate/Service	Expenditure £m	Income £m	Net £m
41.9	Adult Services	60.2	(16.5)	43.7
3.1	Community and Customer Services	45.5	(42.9)	2.6
-	<i>Housing benefit included in Customer Services</i>	37.0	(37.0)	0
45.0	Sub Total – Adult Services	105.7	(59.4)	46.3
45.7	Children’s Services	106.9	(61.1)	45.8
-	<i>Dedicated Schools Grant included in Children’s Services. 2022/23</i>	47.1	(47.1)	0
9.7	Public Health	10.4	(0.3)	10.1
-	Corporate Services	9.3	(2.9)	6.4
-	Chief Executive’s Unit	4.8	(1.2)	3.6
8.7	Sub Total – Corporate Services	14.1	(4.1)	10.0
(9.6)	Finance	30.7	(38.5)	(7.8)
(4.6)	Investment Properties	9.5	(14.1)	(4.6)
20.6	Place Services	43.6	(22.6)	21.0
115.5	TOTAL	320.9	(200.1)	120.8
	Sources of Funding			
74.6	Council Tax			78.1
(1.4)	Collection Fund Surplus/(Deficit)			0.1
6.6	Revenue Support Grant			6.8
33.7	Business Rates (NNDR)			35.6
2.0	Other Grants			0.2
115.5	TOTAL			120.8

Children's Services

Cabinet Member: Councillor Law

Responsible Officer: Nancy Meehan

Children's Safeguarding Service – Regulated Services

This area of the budget covers services to safeguard children and young people with disabilities and work with families with complex needs. It covers the work associated with placing, supporting and monitoring the children with disabilities who need to be in the care of the local authority as well as the provision of short breaks; holiday playschemes; and other groups for children with complex to profound learning and/or physical disabilities.

This section also includes the Adoption Service, Assessment Resource Centre, Cared for & Care Experienced Teams, Edge of Care, Fostering –recruitment, assessment and supervision and the Placements Team.

The Youth Offending Team and funding for Special Guardians and Adoption Allowances.

Children's Safeguarding Service – Regulated Services (Placements)

This section of the budget only includes costs relating to the care of children in need or in care. It includes health income to support packages of care and contributions from Dedicated Schools Grant (DSG) for joint funded placements with an educational element.

Children's Safeguarding Service – Learning Academy / Safeguarding / Business Support

This service includes the costs of LA funded Business Support including staff travel, subsidence, mobile phone and office expenses across Children's Services.

The Senior Management Team including Transformation and Improvement.

The Learning Academy along with cost associated with Recruitment & Retention, including vacancy management.

Safeguarding Children Board, Independent reviewing and the Youth Service.

Children's Safeguarding Service – Front door / Performance / Operational Safeguarding

This section of the budget covers the Children in Need Service which came into effect on 1 June 2014 and is responsible for the following areas of social work: Initial Assessments, Core Assessments, Child Protection investigations (s47) from Initial Assessment where required, Children Looked After, Duty system/rota and Section 7 reports. It also covers The Family Solutions Service is one part of the journey towards the Integrated Services Delivery Model. This has enabled the opportunity to bring together the Family Intervention Project with the Locality Family Support Teams to create a new service of Community Care Workers currently delivering targeted interventions to children, young people and their families at high level 2 of the child's journey.

It is also responsible for child protection service where the teams hold caseloads of children who have been identified as being in need of support and/or protection which is delivered via a Child in Need plan or a Child Protection Plan. Those children most at risk of harm may be 'looked after' and their circumstances considered within the Court arena.

Social Care Systems Team, Early Help, Family Group Conferencing, Troubled Families Grant and Young Persons Substance Misuse.

Schools Services

This service includes services funded by both the Dedicated Schools Grant (DSG) and Council funding. The main services predominately funded by DSG are: - School Formula Allocations, Alternative Provision / Vulnerable Children, Independent Special School Fees, PVI and Early Years funding, advisory teachers, in-year adjustments for EHCP's and other High Needs Block pressures.

Services predominately funded by Council funding are:- Special Educational Needs, Home to School Transport / Escorts, other school support services including Educational Psychology, Governing Body Support and Private Finance Initiative.

This also includes one-off funding to support the recent Ofsted SEND inspection and the DSG statutory override which enables a deficit DSG budget to be set.

Children's Services

2022/23 Budget Summary (*ATL)

ID	Service	Number of full time equivalent employees **	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding Service - Regulated Services					
719	Adoption Service	0	865	0	865
728	Assessment Resource Centre	8.6	338	0	338
735	Care Experienced - 16+ Provision	0	1,907	-116	1,791
722	Care Experienced Team	11.21	453	-66	387
716	Cared for Team	18.5	980	0	980
709	Disabilities - Day Care Services	1.57	292	0	292
715	Disabilities - Direct Payments/DOM Care	0	647	-50	597
714	Disabilities - Overnight Short Breaks	0	291	0	291
712	Disabilities - Social Work Team	8.65	452	0	452
710	Disabilities- Occupational Therapy	0	150	0	150
767	Edge of Care Team	9.6	368	0	368
718	Fostering-Recruitment, Assessment,Supervision & Support	21.11	1,188	0	1,188

ID	Service	Number of full time equivalent employees **	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
761	Placement with Families & Matching	5	194	0	194
743	SGO / RO / Adoption Allowances	0	2,450	0	2,450
720	Youth Offending	13.6	633	-384	249
Service Total		97.84	11,208	-616	10,592

Children's Safeguarding Service - Regulated Services (Placements)

762	16+ Independent Provision	0	1,170	0	1,170
733	Additional Fostering Costs	0	1,385	0	1,385
736	Connected Persons Fostering	0	575	0	575
734	In House Fostering	0	2,550	0	2,550
737	Independent Sector Fostering	0	4,600	0	4,600
738	Parent & Child Placements	0	360	0	360
739	Residential Care	0	5,720	-200	5,520
771	Unaccompanied Asylum Seeking Children	0	48	-77	-29

ID	Service	Number of full time equivalent employees **	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
Service Total		0	16,408	-277	16,131

Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support

725	Business Support - LA Funded	35.55	1,100	0	1,100
772	Holiday Activities and Food Grant		549	-549	0
764	Learning Academy	12.8	831	-38	793
723	Recruitment & Retention	0	382	0	382
708	Safeguarding Children Board	2.5	177	-86	91
707	Safeguarding Unit / Independent Reviewing	9.6	610	0	610
731	Senior Management Team	9	962	0	962
770	Transformation & Improvement	0	200	0	200
768	Vacancy Management	0	-400	0	-400
769	Young People / Parents - Support & Accomodation	0	904	0	904
701	Youth Service	0	504	0	504

ID	Service	Number of full time equivalent employees **	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
Service Total		69.45	5,819	-673	5,146

Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding

760	Children's Social Care Systems Team	7	315	0	315
717	Early Help Service	13.2	509	-235	274
727	Family Group Conferencing		229	0	229
726	Multi Agency Safeguarding Hub (MASH)	13.6	597	0	597
730	Safeguarding & Supporting Families	50	2,880	0	2,880
732	Safeguarding/Legal/Central	3	919	0	919
741	Section 17 - Assistance to Families	0	480	0	480
766	Single Assessment Team	28	1,636	0	1,636
756	Supporting Families Grant	4.5	647	-647	0
705	Young Person's Substance Misuse	0	50	0	50
704	YP Specialist Support Service	0	208	0	208

ID	Service	Number of full time equivalent employees **	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
Service Total		119.3	8,470	-882	7,588

Children's Schools Services

765	Business Support - DSG Funded	14.34	465	-19	446
773	DSG Statutory Override	0	0	-2,700	-2,700
748	Early Years Team / Portage / Children's Centres	8.08	956	-19	937
754	Educational Psychology / Advisory Teachers	11.68	801	-227	574
751	Home to School Transport / Escorts	3.87	3,206	-88	3,118
746	Independent Special School /Joint Funded Placements	0	4,012	0	4,012
744	Medical Tuition Service / Virtual School & Other AP	12.05	2,073	-149	1,924
774	OFSTED SEND Inspection	0	400	0	400
752	Other School Support Services	5.23	1,918	-1,438	480
753	Private Finance Initiative - The Spires/Homelands	0	2,673	-1,974	699
747	PVI Nursery Funding - 2, 3 & 4 year olds	0	4,728	0	4,728
749	School Funding / DSG and Other Grants	2.54	39,116	-50,956	-11,840

ID	Service	Number of full time equivalent employees **	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
755	School In-Year Adjustments - EHCP & High Needs	0	1,106	-28	1,078
706	SEND Reforms	21.9	1,202	-244	958
745	Special Educational Needs	1.53	2,376	-872	1,504
Service Total		81.22	65,032	-58,714	6,318
Total		367.81	106,937	-61,162	45,775

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services. **= Indicative FTEs

Children's Safeguarding Service - Regulated Services

ID	Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Contribut'n to Reserves	Other / Contracts	Total Expenditure (*ATL)	Contribs. from Reserves	Govern't Grant Income	Income from Health	Other Income	Total Income (*ATL)	Net Expenditure (*ATL)
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
719	Adoption Service	0	0	0	2	0	863	865	0	0	0	0	0	865
728	Assessment Resource Centre	8.6	273	32	5	0	28	338	0	0	0	0	0	338
735	Care Experienced - 16+ Provision	0	0	0	13	0	1,894	1,907	0	-116	0	0	-116	1,791
722	Care Experienced Team	11.21	440	0	13	0	0	453	-24	-42	0	0	-66	387
716	Cared for Team	18.5	851	0	54	0	75	980	0	0	0	0	0	980
709	Disabilities - Day Care Services	1.57	54	0	74	0	164	292	0	0	0	0	0	292
715	Disabilities - Direct Payments/DOM Care	0	0	0	0	0	647	647	0	0	-50	0	-50	597
714	Disabilities - Overnight Short Breaks	0	0	0	10	0	281	291	0	0	0	0	0	291
712	Disabilities - Social Work Team	8.65	401	0	51	0	0	452	0	0	0	0	0	452
710	Disabilities- Occupational Therapy	0	0	0	11	0	139	150	0	0	0	0	0	150
767	Edge of Care Team	9.6	365	0	3	0	0	368	0	0	0	0	0	368
718	Fostering-Recruitment, Assessment,Supervision &	21.11	1,010	0	103	0	75	1,188	0	0	0	0	0	1,188
761	Placement with Families & Matching	5	193	0	1	0	0	194	0	0	0	0	0	194

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other / Contracts £'000	Total Expenditure (*ATL) £'000	Contribs. from Reserves £'000	Govern't Grant Income £'000	Income from Health £'000	Other Income £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
743	SGO / RO / Adoption Allowances	0	0	0	0	0	2,450	2,450	0	0	0	0	0	2,450
720	Youth Offending	13.6	618	0	15	0	0	633	-89	-209	-16	-70	-384	249
Service Total		97.84	4,205	32	355	0	6,616	11,208	-113	-367	-66	-70	-616	10,592

**= indicative FTE's

Children's Safeguarding Service - Regulated Services (Placements)

ID	Service	No of Staff (**FTE)	Employee	Premises	Supplies &	Payments	Payment	Total	Fees,	Govern't	Income from	Other	Total	Net
			Direct Costs		Services	to Carers	to Provider	Expenditure (*ATL)	Charges & Sales	Grant Income	Health	Income	Income (*ATL)	Expenditure (*ATL)
		£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
762	16+ Independent Provision	0	0	0	15	0	1,155	1,170	0	0	0	0	0	1,170
733	Additional Fostering Costs	0	0	0	901	110	374	1,385	0	0	0	0	0	1,385
736	Connected Persons Fostering	0	0	0	0	575	0	575	0	0	0	0	0	575
734	In House Fostering	0	0	0	0	2,550	0	2,550	0	0	0	0	0	2,550
737	Independent Sector Fostering	0	0	0	0	0	4,600	4,600	0	0	0	0	0	4,600
738	Parent & Child Placements	0	0	0	5	0	355	360	0	0	0	0	0	360
739	Residential Care	0	0	0	35	0	5,685	5,720	0	0	-200	0	-200	5,520
771	Unaccompanied Asylum Seeking Children	0	0	0	0	15	33	48	0	-77	0	0	-77	-29
Service Total		0	0	0	956	3,250	12,202	16,408	0	-77	-200	0	-277	16,131

**= indicative FTE's

Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support

ID	Service	No of Staff (**FTE)	Employee Direct Costs	Premises	Supplies & Services	Contribut'n to Reserves	Other	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Contribut'n from Reserves	Other income	Total Income (*ATL)	Net Expenditure (*ATL)
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
725	Business Support - LA Funded	35.55	946	1	153	0	0	1,100	0	0	0	0	0	1,100
772	Holiday Activities and Food Grant		43	0	0	0	506	549	0	-549	0	0	-549	0
764	Learning Academy	12.8	628	0	33	0	170	831	0	-38	0	0	-38	793
723	Recruitment & Retention	0	0	0	30	0	352	382	0	0	0	0	0	382
703	Safeguarding Children Board	2.5	121	0	56	0	0	177	-31	0	-39	-16	-86	91
707	Safeguarding Unit / Independent Reviewing	9.6	603	0	7	0	0	610	0	0	0	0	0	610
731	Senior Management Team	9	954	0	8	0	0	962	0	0	0	0	0	962
770	Transformation & Improvement	0	0	0	200	0	0	200	0	0	0	0	0	200
768	Vacancy Management	0	-400	0	0	0	0	-400	0	0	0	0	0	-400
769	Young People / Parents - Support & Accomodation	0	0	0	0	0	904	904	0	0	0	0	0	904
701	Youth Service	0	0	0	100	378	26	504	0	0	0	0	0	504
Service Total		69.45	2,895	1	587	378	1,958	5,819	-31	-587	-39	-16	-673	5,146

**= indicative FTE's

Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other / Contract s £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Cont from Reserve £'000	Contribut'n from Grants £'000	Other income £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
760	Children's Social Care Systems Team	7	297	0	18	0	0	315	0	0	0	0	0	315
717	Early Help Service	13.2	503	0	6	0	0	509	0	0	-235	0	-235	274
727	Family Group Conferencing	1	52	0	2	0	175	229	0	0	0	0	0	229
726	Multi Agency Safeguarding Hub (MASH)	13.6	596	0	1	0	0	597	0	0	0	0	0	597
730	Safeguarding & Supporting Families	50	2,313	0	38	0	529	2,880	0	0	0	0	0	2,880
742	Safeguarding/Legal/Central	3	288	0	470	0	161	919	0	0	0	0	0	919
741	Section 17 - Assistance to Families	0	0	0	480	0	0	480	0	0	0	0	0	480
766	Single Assessment Team	28	1,364	0	22	0	250	1,636	0	0	0	0	0	1,636
756	Supporting Families Grant	4.5	204	0	208	0	235	647	0	-647	0	0	-647	0
705	Young Person's Substance Misuse	0	0	0	0	50	0	50	0	0	0	0	0	50
704	YP Specialist Support Service	0	0	0	0	208	0	208	0	0	0	0	0	208
Service Total		120.3	5,617	0	1,245	258	1,350	8,470	0	-647	-235	0	-882	7,588

**= indicative FTE's

Children's Schools Services

ID	Service	No of Staff (**FTE)	Employee	Premises	Supplies &	Contribut'n	Other /	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Contribut'n from Reserves	Buy-back from Schools	Total Income (*ATL)	Net Expenditure (*ATL)
			Direct Costs		Services	to Reserves	Contracts							
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
765	Business Support - DSG Funded	14.34	464	0	1	0	0	465	0	0	0	-19	-19	446
773	DSG Statutory Override	0	0	0	0	0	0	0	0	0	-2,700	0	-2,700	-2,700
748	Early Years Team / Portage / Children's Centres	8.08	374	34	54	0	494	956	-19	0	0	0	-19	937
754	Educational Psychology / Advisory Teachers	11.68	764	0	37	0	0	801	0	0	0	-227	-227	574
751	Home to School Transport / Escorts	3.87	123	0	2,601	0	482	3,206	-25	-63	0	0	-88	3,118
746	Independent Special School / Joint Funded Placements	0	0	0	0	0	4,012	4,012	0	0	0	0	0	4,012
744	Medical Tuition Service / Virtual School & Other AP	12.05	620	0	93	0	1,360	2,073	0	-30	-119	0	-149	1,924
774	OFSTED SEND Inspection	0	0	0	400	0	0	400	0	0	0	0	0	400
752	Other School Support Services	5.23	199	0	191	0	1,528	1,918	-20	-1,367	-37	-14	-1,438	480
753	Private Finance Initiative - The Spires/Homelands	0	0	0	2,216	457	0	2,673	-803	-503	-668	0	-1,974	699
747	PVI Nursery Funding - 2, 3 & 4 year olds	0	0	0	0	0	4,728	4,728	0	0	0	0	0	4,728
749	School Funding / DSG and Other Grants	2.54	77	0	1	129	38,909	39,116	-175	-50,652	-129	0	-50,956	-11,840
755	School In-Year Adjustments - EHCP & High	0	0	0	0	0	1,106	1,106	-28	0	0	0	-28	1,078

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other / Contracts £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Buy-back from Schools £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
706	SEND Reforms	21.9	1,055	0	147	0	0	1,202	0	-22	-222	0	-244	958
745	Special Educational Needs	1.53	66	0	59	0	2,251	2,376	-872	0	0	0	-872	1,504
Service Total		81.22	3,742	34	5,800	586	54,870	65,032	-1,942	-52,637	-3,875	-260	-58,714	6,318

**= indicative FTE'S

Adult Services

Cabinet Member: Councillor Stockman

Responsible Officer: Joanna Williams

Adult Social Care

The delegated services delivered directly or purchased are as follows:

Residential and Nursing Home Provision

Providing accommodation, care and support to clients unable to live at home. They may have chronic/complex needs which prevent them from being cared for safely at home or within another setting.

Care and Support (Domiciliary) and Day Care Services

Domiciliary care provides tailored personal care and support within a client's home to meet their individual needs. The person is visited at various times of the day or, in some cases, care is provided over a full 24-hour period. The integrated approach in Torbay continues to develop the range of skills that are available to support people with both personal and non-personal care. Day care is provided outside of the client's home and offers a range of meaningful social activities aimed at sustaining a person's capacity to live independently and enjoyment of life.

Learning Disabilities

Organisations within Torbay work together to ensure that people with a learning disability are able to enjoy the same basic rights as anyone else. People are housed and supported to find work that is suited to them. They are able to enjoy time with friends and family and take part in the culture and community of Torbay.

Mental Health Services

These services organise support for people with acute/severe and enduring mental health problems, using appropriate residential, nursing, domiciliary and day care services as well as providing specialist advice to other frontline teams. Services for people aged over 65 including those with dementias, are provided by the Integrated Care Organisation (ICO). Mental health services for people of working age under 65, are provided by Devon Partnership Trust and the ICO plays a lead role in co-ordination of these services.

Support to Carers

Information, advice and emotional support to carers is provided which seeks to prevent the breakdown of their own physical or mental health in carrying out their vital role. Flexible breaks and other support is available which is not dependent on accessing statutory services. The service enables an appropriate response to most needs and an effective referral mechanism for more complex cases.

Voluntary Sector

A vibrant voluntary and third sector is considered to be an intrinsic element of the care and support system. Commissioning, coordinating and the encouragement of both local and national organisations are undertaken to create a network of provision to support individuals and local communities.

Joint Equipment Store

The Community Equipment Service is jointly commissioned by Torbay Council and Clinical Commissioning Group from an independent service provider. It prescribes items of community equipment to promote independent living, palliative care and timely transfers of care.

The service provides complex aids for daily living (including specialist beds, mattresses, hoists and syringe pumps) and minor adaptations (such as grab rails and ramps). It also provides the administration for the Simple Aids for Daily Living (including walking frames, shower stools and bath boards) service which is provided by a range of local retailers.

Other Adult Services

This section of the budget covers services to Torbay Council Partnership Commissioning Team which provides a strategic commissioning approach to local adult social care challenges. It works with local partners and other local authorities across the region. It is pursuing the integration agenda by working increasingly closely with Public Health and Children's Services, to design ways of meeting the needs of families and the community. This includes looking at housing and accommodation issues, new ways of contracting with providers such as outcomes based working, seeking to bring in new investment to enable positive changes to the care system and continuing to find new, innovative ways to provide improved care and wellbeing for the population.

It ensures that the council remains compliant with legislation such as the Care Act 2014 and is represented at a regional and national level for Adult Social Services. It also oversees the contract with the ICO and the delivery of the delegated tasks.

Accommodation based and outreach support for vulnerable young people and families

This service provides mediation for vulnerable young homeless people, supported lodgings with host families and Foyer accommodation to support young homeless people into employment and training.

Family support

The Family Support Service provides accommodation and support for people experiencing domestic abuse, accommodation based support for families with complex needs and local commissioning of services supporting the Government's troubled families programme. Assessment, resettlement and accommodation support for single vulnerable homeless people and rough sleepers.

Specialist housing

This service covers extra care housing and accommodation with support for people with learning disabilities and poor mental and physical health.

Advocacy support and advice

Provides advocacy for patients and carers to feedback on health and social care and has input to the quality assurance of local provision including, care homes and community services.

Adult Services

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Adult Social Care					
101	Adult Social Care	0	37,783	-4,563	33,220
108	Adult Social Care Precept		9,849	-900	8,949
110	Improved Better Care Fund		8,837	-8,837	0
100	Joint Equipment Store	0	1,700	-850	850
102	Other Adult Services	13.3	2,023	-1,325	698
Service Total		13.3	60,192	-16,475	43,717
Total		13.3	60,192	-16,475	43,717

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services **=Indicative FTE's

Adult Social Care

ID	Service	No of Staff (FTE)	Employee Direct Costs	Premises	Supplies & Services	Contribut'n to Reserves	Other	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Contribut'n from Reserves	Other	Total Income (*ATL)	Net Expenditure (*ATL)
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
101	Adult Social Care	0	0	0	37,783	0	0	37,783	0	-4,563	0	0	-4,563	33,220
108	Adult Social Care Precept		0	0	9,849	0	0	9,849	0	0	-900	0	-900	8,949
110	Improved Better Care Fund		0	0	8,837	0	0	8,837	0	-8,837	0	0	-8,837	0
100	Joint Equipment Store	0	0	0	1,700	0	0	1,700	-850	0	0	0	-850	850
102	Other Adult Services	13.3	787	0	1,236	0	0	2,023	0	0	-259	-1,066	-1,325	698
	Service Total	13.3	787	0	59,405	0	0	60,192	-850	-13,400	-1,159	-1,066	-16,475	43,717

Note: The above budgets include £47m payable to the Integrated Care Organisation for the provision of Adult Social Care Services

Public Health

Cabinet Member: Councillor Stockman

Responsible Officer: Lincoln Sargeant

Public Health – Community Development

Since 1 April 2013, Torbay Council has been responsible for some of the legal duties to improve the health of the local population. Others are the responsibility of Public Health England which is a Government agency that oversees national public health programmes such as national immunisation programmes.

The Public Health Team works closely with different departments within Torbay Council – specifically Adult Social care Commissioning. It also works alongside NHS Devon Torbay Clinical Commissioning Group (CCG), representatives of NHS England, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

This includes prescribed functions such as sexual health, public health advice and health checks. Income includes wider grant contributions for the Office of the Police and Crime Commissioner to support substance misuse (drugs and alcohol) treatment services. Non prescribed functions include substance misuse, stop smoking, obesity and physical activity and also commissioning 0-19 service for families and young people (including Health Visitors and school nurses). Public Health also has responsibility for funding the community Development infrastructure organisation.

Public Health – Ring-Fenced Grant

This includes prescribed functions such as sexual health, public health advice and health checks. Income includes wider grant contributions for the Office of the Police and Crime Commissioner to support substance misuse (drugs and alcohol) treatment services. Non prescribed functions include substance misuse, stop smoking, obesity and physical activity and also commissioning 0-19 service for families and young people (including Health Visitors and school nurses). Public Health also has responsibility for funding the community Development infrastructure organisation.

The Public Health Team works closely with different departments within Torbay Council – specifically Adult Social care Commissioning. It also works alongside NHS Devon Torbay Clinical Commissioning Group (CCG), representatives of NHS England, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to

ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

Public Health

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000	
Public Health - Community Development						
903	Community Development		16	0	16	
Service Total			16	0	16	
Public Health - Ring-Fenced Grant						
900	Management & Administration - Public Health	14	1,870	-251	1,619	
901	Non Prescribed Functions - Public Health	0	4,454	-3	4,451	
902	Prescribed Functions - Public Health	0	4,014	0	4,014	
Service Total			14	10,338	-254	10,084
Total			14	10,354	-254	10,100

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services . **= Indicative 's FTE's

Public Health - Community Development

ID	Service	No of Staff (FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Communi-ty Centres £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
903	Community Development		0	0	0	0	16	16	0	0	0	0	0	16
Service Total			0	0	0	0	16	16	0	0	0	0	0	16

Public Health - Ring-Fenced Grant

ID	Service	No of Staff (FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Contrib'ns from other £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
900	Management & Administration - Public	14	1,101	1	719	49	0	1,870	-251	0	0	0	-251	1,619
901	Non Prescribed Functions - Public Health	0	0	0	4,454	0	0	4,454	0	0	0	-3	-3	4,451
902	Prescribed Functions - Public Health	0	0	0	4,014	0	0	4,014	0	0	0	0	0	4,014
Service Total		14	1,101	1	9,187	49	0	10,338	-251	0	0	-3	-254	10,084

Community and Customer Services

Cabinet Member: Councillor Carter

Responsible Officer: Tara Harris

Bereavement Services

This service was externalised in 2008 to Westerleigh Group who now manage the Cemeteries and Crematorium service under a 25 year lease and management agreement.

Community Protection and Private Housing Standards

Community Protection includes core statutory services of Environmental Health, namely Pollution Control and Private Sector Housing Standards and Anti-Social behaviour. Community Protection key services are managed collectively to ensure neighbourhood issues are adequately addressed.

The Community Protection Team has a range of mandatory regulatory responsibilities and the way in which it delivers services is governed by a large number of statutes.

The Private Sector Housing Standards Team deploys the statutory duties of the council, intervenes and regulates the private sector housing market in Torbay to ensure the health, safety and welfare of owner occupiers and tenants. The Home Improvement Service which supports vulnerable clients in their Disabled Facilities Grant adaptations is currently contracted out.

Customer Services, Revenues & Benefits

The Call Centre manages telephone contact for a wide range of council services. This team also manages the main Reception at Torquay Town Hall which includes the switchboard service. Connections also respond to over half the enquiries received via the website.

The back office elements of the team consists of a number of teams to undertake the following:

- Administration and payment of Housing Benefit and Council Tax Support.
- Transactional activity relating to Council Tax and Business Rates (National Non Domestic Rates).
- Administration of the Discretionary Awards and Crisis Support Scheme.
- Appeals for all schemes processed by the department.
- Preparation of the Housing Benefit Subsidy claim and completion of all Government returns for the department

Food Safety, Licensing, Trading Standards, Health and Safety and Resilience

These statutory services protect the public's health, safety and welfare across Torbay. They are managed as an integrated team to improve the service to the customer and to improve efficiency. Food hygiene, food standards and health and safety enforcement. Investigation of infectious disease. Premises Licensing and Hackney Carriage and Private Hire Vehicle Licensing.

Health and Safety and Resilience – This includes corporate health and safety, emergency planning and business continuity which support all other business units of the Council and are an essential part of the Council's resilience and statutory responsibilities under the Health and Safety at Work Act and the Civil Contingencies Act.

Trading Standards in Torbay (fair trading, metrology, product safety) is now run by Devon County Council under a shared services arrangement.

Housing Services (Operational)

The Housing Options Service provides a range of services to prevent homelessness and support individuals and families in crisis, through the provision of emergency and temporary accommodation. Housing Options is the main referral route into any temporary accommodation contracted by the Authority.

There is a statutory duty to produce a Homelessness Strategy and maintain a housing register (Devon Home Choice). This requires the provision of a Housing Options service for prevention advice and homeless applications. In addition the Council has to provide emergency and temporary accommodation and access to support and supported accommodation to the meet different needs.

The Housing Options Team has a range of statutory duties to deliver emergency and temporary accommodation and prevent homelessness and manage the housing waiting list. The way in which it delivers services is governed by a large number of statutes.

Safer Communities

The Safer Communities team co-ordinates the Safer Communities Partnership as well as managing the front line service delivery of a number of partnership funded and delivered projects. Its main aim is to reduce the incidence and fear of crime, making Torbay a safe and healthy place to live in and visit. The Council has statutory duties as a Community Safety Partnership and also has duties to meet the requirements of Section 17 of the Crime and Disorder Act. Torbay Council works with other partners including the Police, Fire, Probation Service and NHS, who also contribute to the Safer Communities Partnership.

The Council has a statutory duty to maintain a Crime and Disorder Reduction Partnership. This duty includes a number of specific elements including: Community Safety meetings held, formal multi-agency information exchange protocol, holding public meetings to consult with communities about priorities, rolling strategic assessment of crime and disorder, implementation of a strategy to reduce offending, delivery of the PREVENT agenda and domestic homicide reviews.

CCTV and Security team support many of the Council's other functions, notably Safer Communities work, Licensing and the Night Time Economy; its duties under the Safety at Work Act 1974 with regard to its own staff, safeguarding of young people, prevention of sexual violence and supporting the anti-social behaviour team in delivering its work to reduce the impact of those with dependency problems and to protect those who are vulnerable.

Community and Customer Services

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Bereavement Services					
300	Bereavement Services	0	0	-818	-818
Service Total		0	0	-818	-818
Community Protection & Private Housing Standards					
302	Community Protection	8.6	550	-161	389
306	Private Sector Housing Standards	9.47	817	-313	504
Service Total		18.07	1,367	-474	893
Customer Services, Revenue and Benefits					
500	Customer Services	13.65	488	-11	477
403	Exchequer & Benefits	42	1,211	-713	498
406	Housing Benefits	0	36,991	-37,053	-62

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
409	Local Tax Collection	0	107	-530	-423
413	Social Fund	0	100	-100	0
Service Total		55.65	38,897	-38,407	490

Food Safety, Licensing, Trading Standards, Health & Safety, and Resilience

304	Food Safety, Licensing and Trading Standards	14.41	1,026	-621	405
310	Health & Safety and Resilience	5	297	-19	278
Service Total		19.41	1,323	-640	683

Housing Services

308	Housing Options	21	760	-390	370
311	Licensed Accommodation	0	432	-214	218
314	Mediation & Housing Partnership	0	7	0	7
313	Prevention Fund	0	145	0	145
312	Rent Deposit Guarantee & Bond Scheme	0	11	0	11

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
315	Rough Sleeper Initiative		620	-620	0
309	Temporary Accommodation	0	1,274	-1,274	0
Service Total		21	3,249	-2,498	751

Safer Communities

552	Corporate Security	9.15	431	-41	390
307	Safer Communities (inc Community Safety Partnership)	3.8	261	-43	218
Service Total		12.95	692	-84	608
Total		127.08	45,528	-42,921	2,607

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services **= Indicative FTE's

Bereavement Services

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other / Grants £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
	300 Bereavement Services	0	0	0	0	0	0	0	-818	0	0	0	-818	-818
	Service Total	0	0	0	0	0	0	0	-818	0	0	0	-818	-818

**= indicative FTE's

Community Protection & Private Housing Standards

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Income from organisat'n £'000	Contribut'n from Reserves £'000	Other / Health income £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
302	Community Protection	8.6	303	11	236	0	0	550	-115	0	0	-46	-161	389
306	Private Sector Housing Standards	9.47	544	0	191	0	82	817	-180	0	0	-133	-313	504
Service Total		18.07	847	11	427	0	82	1,367	-295	0	0	-179	-474	893

**= indicative FTE's

Customer Services, Revenue and Benefits

ID	Service	No of Staff (FTE)	Employee Direct Costs	Premises	Supplies & Services	Contribut'n to Reserves	Social Fund	Total Expenditure (*ATL)	Fees, Charges & Sales	Govern't Grant Income	Contribut'n from Reserves	Other	Total Income (*ATL)	Net Expenditure (*ATL)
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
500	Customer Services	13.65	461	0	27	0	0	488	-1	0	0	-10	-11	477
403	Exchequer & Benefits	42	1,165	0	46	0	0	1,211	0	-713	0	0	-713	498
406	Housing Benefits	0	0	0	36,991	0	0	36,991	0	-36,101	0	-952	-37,053	-62
409	Local Tax Collection	0	0	0	107	0	0	107	-336	-194	0	0	-530	-423
413	Social Fund	0	0	0	0	0	100	100	0	0	-100	0	-100	0
	Service Total	55.65	1,626	0	37,171	0	100	38,897	-337	-37,008	-100	-962	-38,407	490

** = indicative FTE'S

Food Safety, Licensing, Trading Standards, Health & Safety, and Resilience

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Income frm othr Org £'000	Contribut'n from Reserves £'000	Buyback from Schools £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
304	Food Safety, Licensing and Trading Standards	14.41	740	0	286	0	0	1,026	-590	-31	0	0	-621	405
310	Health & Safety and Resilience	5	257	0	40	0	0	297	-6	0	0	-13	-19	278
Service Total		19.41	997	0	326	0	0	1,323	-596	-31	0	-13	-640	683

**= indicative FTE's

Housing Services

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Housing Benefit Subsidy £'000	Contribut'n from Reserves £'000	Govt. Grant £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
308	Housing Options	21	754	0	6	0	0	760	0	0	0	-390	-390	370
311	Licensed Accommodation	0	0	432	0	0	0	432	0	-214	0	0	-214	218
314	Mediation & Housing Partnership	0	0	0	7	0	0	7	0	0	0	0	0	7
313	Prevention Fund	0	0	145	0	0	0	145	0	0	0	0	0	145
312	Rent Deposit Guarantee & Bond Scheme	0	0	11	0	0	0	11	0	0	0	0	0	11
305	Rough Sleeper Initiative		0	0	620	0	0	620	0	0	0	-620	-620	0
309	Temporary Accommodation	0	0	940	334	0	0	1,274	0	-668	-250	-356	-1,274	0
Service Total		21	754	1,528	967	0	0	3,249	0	-882	-250	-1,366	-2,498	751

**= indicative FTE's

Safer Communities

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other / Contribut'n £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
552	Corporate Security	9.15	303	0	92	0	36	431	-41	0	0	0	-41	390
307	Safer Communities (inc Community Safety)	3.8	179	0	9	0	73	261	0	0	-43	0	-43	218
Service Total		12.95	482	0	101	0	109	692	-41	0	-43	0	-84	608

**= indicative FTE's

Chief Executive Unit

Cabinet Member: Councillor Carter

Responsible Officers: Anne Marie Bond

Corporate Support, Communications and Directors

Corporate support combines a range of services, including community engagement, which support the operation of the Council's services and includes support to the Overview and Scrutiny function within the Council. Policy, Performance and Review Team sets a framework for consultation and equalities and they also support the development of Corporate Policy and complete statutory data returns along with analysing of a wide range of data. The Information Governance, Data Protection and Records Management services also forms part of this service, dealing with customer feedback and Freedom of Information Act requests.

Governance Support

This section of the budget reflects the expenditure incurred in relation to supporting the Council's decision making process and the political processes. It is a multi-skilled team who also undertake Election work including registration of electors. Member's allowances are also held in the budget.

Human Resources

Human Resources provide a service to the Council, schools and external organisations such as TEDC, SWISCO and Academies. The service provides professional advice on a wide range of employment related issues, disciplinary and grievance and a range of services such as Payroll, Pensions, Occupational Health, Learning and Development, Counselling, Coaching, Mediation, Policy Development and Recruitment Services. This budget also includes the cost of the Council wide apprentice scheme now funded corporately and the apprentice levy.

Registration of Births, Death and Marriages

This service is responsible for the registration of birth and deaths and the officiation of marriages in accordance with the statutory requirements.

Chief Executive Services

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Corporate Support, Communications & Directors					
254	Communications Team	5.8	251	-61	190
258	Corporate Support	14.7	777	-106	671
255	Directors	6	945	0	945
Service Total		26.5	1,973	-167	1,806
Governance Support					
259	Democratic Representation	10.65	520	-37	483
260	Elections	2.81	240	-1	239
261	Members Allowances	0	522	0	522
Service Total		13.46	1,282	-38	1,244

Human Resources

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
265	Corporate Apprentices		124	0	124
268	Corporate Recruitment	0	12	-1	11
267	Corporate Training	0	53	-3	50
266	Occupational Health	0	76	-47	29
263	Payroll	8	268	-221	47
264	Personnel	13.26	697	-336	361
Service Total		21.26	1,230	-608	622
Registration of Births, Deaths & Marriages					
262	Registrar - Births, Deaths & Marriages	6.46	275	-365	-90
Service Total		6.46	275	-365	-90
Total		67.68	4,760	-1,178	3,582

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services. ** = indicative FTE's

Corporate Support, Communications & Directors

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
254	Communications Team	5.8	247	0	4	0	0	251	-61	0	0	0	-61	190
258	Corporate Support	14.7	613	0	164	0	0	777	-106	0	0	0	-106	671
255	Directors	6	874	0	71	0	0	945	0	0	0	0	0	945
Service Total		26.5	1,734	0	239	0	0	1,973	-167	0	0	0	-167	1,806

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**= indicative FTE's

Governance Support

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
259	Democratic Representation	10.65	414	6	100	0	0	520	-37	0	0	0	-37	483
260	Elections	2.81	99	0	70	71	0	240	-1	0	0	0	-1	239
261	Members Allowances	0	496	0	26	0	0	522	0	0	0	0	0	522
Service Total		13.46	1,009	6	196	71	0	1,282	-38	0	0	0	-38	1,244

**= indicative FTE's

Human Resources

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Apprentice Levy £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
265	Corporate Apprentices		10	0	0	0	114	124	0	0	0	0	0	124
268	Corporate Recruitment	0	0	0	12	0	0	12	-1	0	0	0	-1	11
267	Corporate Training	0	0	0	53	0	0	53	-3	0	0	0	-3	50
266	Occupational Health	0	0	0	76	0	0	76	-47	0	0	0	-47	29
263	Payroll	8	261	0	7	0	0	268	-221	0	0	0	-221	47
264	Personnel	13.26	589	0	108	0	0	697	-310	0	-26	0	-336	361
Service Total		21.26	860	0	256	0	114	1,230	-582	0	-26	0	-608	622

**= indicative FTE's

Registration of Births, Deaths & Marriages

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
	262 Registrar - Births, Deaths & Marriages	6.46	265	0	10	0	0	275	-365	0	0	0	-365	-90
	Service Total	6.46	265	0	10	0	0	275	-365	0	0	0	-365	-90

**= indicative FTE's

Corporate Services

Cabinet Member: Councillor Carter

Responsible Officers: Matthew Fairclough-Kay

Information Technology (ICT)

Information Communication Technology (ICT) is a central support service providing Information communications technology (ICT) business systems and software support and development to the Council, Council Members, integrated Care Organisation and other Joint Working agencies.

The service provides:

- Technical support for the Councils ICT Infrastructure (Data/telephone Networks; Desktop PC's, Computer suite Server farm; Laptops, iPads and Printers;
- ICT network Security and Information Data security;
- Data backup and Disaster recovery.
- ICT Training
- ICT Service Desk function
- ICT application development and support of 200+ applications
- Public Access Channel and Systems Team (PACS) support and develop multiple back office systems for various service areas including Customer Services. The team are also responsible for the development and maintenance of the Intranet, Corporate website and a range of other departmental and partnership websites some of which generate income for the Authority.

Legal Services

Legal Services are provided to the Council, its Officers, Members and Committees. The division consist of the following Legal teams:- Property & Environment, Adult and Children's safeguarding, Litigation and Legal support including Records.

Legal Services also incorporates insurance and the Coroner which is now administrated by Plymouth City Council as the new lead body for the combined Coroners area.

Library Services

As of 1 April 2018, Libraries Unlimited was commissioned by Torbay Council to run Torbay libraries on its behalf. Libraries Unlimited will be responsible for delivering the service, with Torbay Council retaining the statutory responsibility for the library service and oversight of the performance of the contract with Libraries Unlimited. The Council has a statutory duty to “provide an efficient and comprehensive Library Service” as per the Public Libraries and Museums Act 1964.

The library service currently provides a wide range of services and resources to support local people in their work, study and leisure pursuits. This includes four branch libraries, lending services such as books and audio –visual materials, reference information and local studies and also young people’s services and Inclusion services for disadvantaged people. The library service also provides events and festivals for all age groups including Agatha Christie, Summer Reading Challenge, author talks, musical and theatrical events, meeting rooms for hire, grant funded opportunities.

Post Room and Printing

Printing operates as a trading unit with all work charged on a job basis to clients both internal and external. The majority of work is required by Torbay Council with a diverse range of output from posters and outdoor banners through to offset/digital printing and regular complex mailing jobs obtaining the maximum postal discounts available.

The Post Team manage the receipt and despatch of all internal and external mail generated by and for Torbay Council, the daily general courier and the education courier services are run from within the Post Team and they also operate the Council’s corporate scanning service which includes daily payments and benefit scanning.

The services share the role of Goods Inwards for the majority of parcel and large deliveries for the council. These services are not statutory although it supports all other departments across the authority as well as external customers.

Transformation

The Transformation Programme is made up of projects such as council design and the new CRM system which will transform the way the council delivers services whilst providing best value for money and improving outcomes for its communities.

Corporate Services

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
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Information Technology (ICT)

502	Information Technology	34.8	4,149	-1,161	2,988
504	Voice Network	0	88	-2	86
Service Total		34.8	4,237	-1,163	3,074

Legal Services

250	Coroner	0	429	0	429
252	Insurance	0	1,292	-220	1,072
253	Legal Services	25.89	1,478	-555	923
Service Total		25.89	3,199	-775	2,424

Libraries

558	Library Services - Operational	0	822	0	822
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ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Service Total		0	822	0	822
Post Room and Printing					
501	Post Room	5	163	-74	89
503	Printing Services	6.3	569	-569	0
Service Total		11.3	732	-643	89
Transformation					
850	Transformation	6.45	375	-311	64
Service Total		6.45	375	-311	64
Total		78.44	9,365	-2,892	6,473

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services. **=Indicative FTE's

Information Technology (ICT)

ID	Service	No of Staff (FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	IT Licence £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
502	Information Technology	34.8	1,790	0	1,411	0	948	4,149	-361	0	-800	0	-1,161	2,988
504	Voice Network	0	0	0	88	0	0	88	-2	0	0	0	-2	86
Service Total		34.8	1,790	0	1,499	0	948	4,237	-363	0	-800	0	-1,163	3,074

** = indicative FTE'S

Legal Services

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Insurance Premium £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
250	Coroner	0	0	0	429	0	0	429	0	0	0	0	0	429
252	Insurance	0	0	0	0	300	992	1,292	-220	0	0	0	-220	1,072
253	Legal Services	25.89	1,423	0	55	0	0	1,478	-555	0	0	0	-555	923
Service Total		25.89	1,423	0	484	300	992	3,199	-775	0	0	0	-775	2,424

**= indicative FTE's

Libraries

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
	558 Library Services - Operational	0	0	0	822	0	0	822	0	0	0	0	0	822
	Service Total	0	0	0	822	0	0	822	0	0	0	0	0	822

Post Room and Printing

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
501	Post Room	5	132	0	31	0	0	163	-74	0	0	0	-74	89
503	Printing Services	6.3	170	19	380	0	0	569	-569	0	0	0	-569	0
Service Total		11.3	302	19	411	0	0	732	-643	0	0	0	-643	89

**= indicative FTE's

Transformation

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Whole Council Redesign savings £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
850	Transformation	6.45	364	0	11	0	0	375	-198	0	-113	0	-311	64
Service Total		6.45	364	0	11	0	0	375	-198	0	-113	0	-311	64

**= indicative FTE's

Place

Cabinet Members: Councillors Long and Morey

Responsible Officer: Kevin Mowat

Building Control

The Building Control statutory service is a cost recovery fee earning service which sets charges to recover the actual costs for carrying out the main building regulation function. Through a variety of legislation, the service administers and enforces a framework of national technical standards covering the design, construction, extension, adaptation and use of all types of buildings frequented by people. These standards also include provisions for: structural stability, fire protection, means of escape in case of fire, drainage, sound insulation, and ventilation.

Building Control is a statutory service, which regulates the built environment. This includes the health, safety, welfare and convenience of persons in and around buildings, the provision of access and facilities for persons with disabilities and the conservation of fuel and energy.

Concessionary Fares

Torbay Council operates a concessionary travel scheme under powers given to the Council as a Travel Concession Authority (TCA) that are primarily contained within the Transport Act 1985, the Transport Act 2000, the Travel Concession (Eligibility) Act 2002, and the Concessionary Bus Travel Act 2007. These are national, statutory schemes.

The scheme provides a travel facility for persons of or above a certain age or who have a long term or permanent disability which affects their ability to get around. This facility lets them travel freely on services starting between 9:30 and 23:00 during weekdays, or all day on weekends and public holidays, on participating services. A negotiated cost per trip is paid to the operators by the council each month based on the number of trips taken.

Council Assets

This area of the budget covers the centralised repairs and maintenance of the Council assets. Working alongside the Council the Torbay Development Agency's Property Services Team, it provides a corporate/strategic overview and on-going estate management to ensure that all assets are identified, fit for purpose, in good condition, used efficiently, held at lowest cost and, where appropriate, that they provide a good return on investment.

The key outcomes include:

- Asset Management Planning
- Property Development (including Housing)
- Repairs and Maintenance Co-ordination - Annual provision to support, on a prioritised basis, the repair and maintenance of the Council's assets.
- Compulsory Purchase Orders and Disposals
- Estate and Data Management
- Landlord & Tenant Act compliance
- Office Accommodation - This service reflects the expenditure on the provision of office accommodation for the Council, including all direct running costs and the hiring of Public Rooms. Office accommodation includes Torquay Town Hall, Tor Hill House and Paignton Library Hub.

Culture, Events and Sport

This service co-ordinates, supports and develops the cultural sector in Torbay. Work carried by this department makes an economic impact on the Council area including cultural tourism through the facilitation of events on Council land and the delivery of some key events such as Torbay Air Show. The department works in an enabling and partnership role with cultural and arts groups, individuals and outside agencies including national bodies. The Sport section includes the Development of sport and physical activity as well as sporting infrastructure and facilities. The Torbay Velopark and Torbay Leisure Centre is directly operated by Parkwood Leisure.

Torre Abbey is a designated museum and is directly managed and funded by Torbay Council. Any annual grant support to Torquay Museum and Brixham Museum is included. The Council also utilises the Archives Service at the Devon Records Office currently managed by the Devon and Somerset Heritage Trust. Contractual payments associated with the management agreements for the Princess Theatre are also included here.

Highways

This section of the budget provides statutory duty in discharging the Council's Highway Authority functions in managing and maintaining the highway network, street lighting and public rights of way. This includes road maintenance, restructuring, resurfacing and surface dressing. It is also responsible for the control and movement of vehicles, development and implementation of transport policies and schemes in support of the Local Transport Plan, also improving road safety which includes school crossing patrols. The operational management of this function is undertaken by SWISCO.

Land Drainage and Flood Prevention

Key functions of the Engineering Services & Land Drainage Team include:

- Land drainage and flood prevention
- Urban design
- Structural design
- Cliffs and defences
- Development control support
- Building control support
- Civil engineering design and consultancy for revenue and capital schemes. This includes both internal and external clients
- Management of the Councils coastal and inland cliffs, sea defences and abandoned landfill sites

Torbay Council has a statutory responsibility under the Flood and Water Management Act 2010 for preparing and putting in place strategies for managing flood risk from groundwater, surface water and ordinary watercourses.

The Engineering Services team also supports a wide range of projects across Torbay, for example:

- Production of local flood risk management strategies (in line with national guidance)
- Undertaking the Flood Study for Torquay including the flood alleviation scheme for the town centre
- Identifying flood alleviation works in Torbay and undertaking project appraisal reports for these schemes in order to secure flood defence grant in aid funding from the Environment Agency in order to undertake these schemes.
- Statutory consultee for surface water issues on planning applications.

Management Support and Commissioning

This section of the budget covers management and support across a number of front line services. Included in this team are analytical staff that complete the statutory returns for the department. This section also covers administration of Chairman of the Council, and contract management of Riviera International Conference Centre by Parkwood Leisure and Torbay Coast and Countryside Trust. For 2022/23 this heading includes a one off investment for SWISCO IT.

Parking Services

Parking services facilitates the provision of 39 car parks that are managed across Torbay containing 7,580 car parking spaces and 830 spaces on the highway serviced by parking meters, management and securing of car parks and lifts in multi storey car parks, cash collection is undertaken daily from pay and display parking machines and on street meters. Traffic regulation orders, abandoned vehicles, enforcement of parking restrictions for on and off street parking, appeal services as per Traffic Management Act 2008 and car park permits.

Public Toilets

Toilets in Torbay are managed by an external contractor, Healthmatic. They are responsible for the day-to-day cleaning and maintenance of the toilets.

Regeneration and Asset Management

The budget includes the payment by the Council to Torbay Development Agency Limited as a “core fee” for a number of services, in particular Asset Management. The payment includes an annual grant from the (former) Regional Development Agency also for strategic economic regeneration.

The economic outcomes relate to:

- Creating jobs
- Raising Gross Value Added
- Attracting investment
- Generating growth
- Asset management

TDA delivers a range of professional services including:

- Asset, Estates & Facilities Management
- Economic Development
- Property Services including engineering, project management, mechanical and electrical engineering

The heading also includes the costs and income from regeneration properties such as at Fleet Walk Shopping Centre, White Rock and budgets relating to Future High Street Fund and Town Deal.

Spatial Planning

Spatial Planning is responsible for regulating the construction of the built environment whilst promoting sustainable development. The service is also responsible for dealing with planning applications, appeals and enforcement, planning services and also incorporates Land Charges. Strategic Planning covers the statutory and advisory role of Strategic and Local Planning, Transportation and Environmental Policy / Sustainability. This includes preparation of input into the South West Regional Spatial Strategy, the Council's Local Development Framework, Local Transport Plan, Transport delivery reports, Climate Change, Sustainable Energy and other strategic plans and policies plus associated policy implementation and research, monitoring and project management.

Strategic Commissioning Role

- Regeneration and Asset Management
- Bid Levy Payable on Council Properties
- Sea Fisheries Levy

Tor Bay Harbour Authority

This service provides the Council's obligations as a statutory and competent harbour authority which includes inter alia:

- Maintenance and operation of a safe and efficient harbour
- Lighting and buoying responsibilities as a Local Lighthouse Authority
- Environmental protection and nature conservation
- A duty to conserve, maintain and improve the harbour and services/facilities therein

It aims to maintain the harbour fabric within the available resources in order to protect and enhance, where appropriate, the natural and built environment of the Bay. It provides mooring facilities and other marine services to the local community and manages the harbour estate efficiently and acts as a responsible landlord.

This area of the business unit also includes beach management and resort services including services such as beach huts.

Waste, Cleansing and Parks and Green Infrastructure

The key functions of the area of the business unit are to ensure that Torbay's household waste is collected, transferred and sent for recycling or disposal. Cleansing and waste collection is mainly provided through SWISCo, the Council's arms length company and includes: street sweeping and Litter Bin Service, Fly tipping and discarded needle collection, Domestic Household Refuse Collection Service. Waste ministraton and education, Recycling and food waste collection, Household Waste Recycling Centre and Transfer Station.

The waste disposal service also includes treatment of residual waste via the energy from waste plant in Plymouth, in partnership with Devon County Council and Plymouth City Council.

The department also provides advice to members, the public, local groups and organisations and ensures the Council is compliant with legislation.

This section of the budget covers park management, development and grounds maintenance including verges, arboriculture/woodland management, allotments, children's play areas and dog bins. The operational management of this service is provided by SWISCO.

Place

2022/23 Budget Summary (*ATL)

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Building Control					
650	Building Control	7.12	379	-322	57
Service Total		7.12	379	-322	57
Concessionary Fares					
651	Concessionary Fares	0	3,918	-8	3,910
Service Total		0	3,918	-8	3,910
Council Assets					
350	Centralised Repair & Maintenance	0	1,405	-6	1,399
355	Leased Properties	0	150	-913	-763
356	Office Accommodation	0	1,759	-229	1,530

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Service Total		0	3,314	-1,148	2,166

Culture, Events and Sport

551	Events	4.8	560	-519	41
565	Sport	2.71	435	-467	-32
566	Theatres & Public Entertainment	0	80	-12	68
560	Torre Abbey inc Museums	15.57	828	-432	396
Service Total		23.08	1,903	-1,430	473

Highways

556	Highways - Cyclical Maintenance	0	978	0	978
553	Highways - Network Co-ordination	0	879	-301	578
555	Highways - Rechargeable Works	0	72	-313	-241
557	Highways - Roads	0	236	-192	44
579	Highways - Structures	0	37	0	37

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
581	Highways - Winter Maintenance	0	143	0	143
561	Road Safety & School Crossing Patrols	0	116	-86	30
576	Street Lighting	0	949	0	949
Service Total		0	3,410	-892	2,518

Land Drainage & Flood Prevention

352	Land Drainage	0	121	0	121
Service Total		0	121	0	121

Management, Support and Commissioning

571	Chairman of the Council	0	18	0	18
564	Management (JOT) & Administration		627	-130	497
303	Operational Support & Admin	12.74	365	0	365
412	Riviera International Centre	0	300	-300	0
580	Torbay Coast and Countryside Trust	0	208	0	208

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Service Total		12.74	1,518	-430	1,088

Parking Services

802	Car Parking - Enforcement	23.7	899	-981	-82
804	Car Parking - Off Street Parking	6.55	1,190	-4,723	-3,533
803	Car Parking - On Street Parking	0	185	-2,140	-1,955
Service Total		30.25	2,274	-7,844	-5,570

Public Toilets

562	Public Toilets (Operations)	0	600	-151	449
358	Public Toilets (Repairs and Maintenance)	0	21	0	21
Service Total		0	621	-151	470

Regeneration & Asset Management

569	Bid Levy payable on Council Properties		26	0	26
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ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
353	Fleet Walk Shopping Centre	0	1,832	-1,832	0
351	Regeneration & Asset Management	0	1,026	0	1,026
359	Regeneration Properties	0	1,013	-1,168	-155
Service Total		0	3,897	-3,000	897

Spatial Planning

654	Climate Change		204	-23	181
653	Development & Planning Services	23.3	1,312	-1,032	280
652	Strategic Planning	8.4	727	-164	563
570	Transport Co-Ordination		41	-39	2
Service Total		31.7	2,284	-1,258	1,026

Tor Bay Harbour Authority

801	Beach Services	3.6	747	-924	-177
800	Tor Bay Harbour Authority	20.6	3,448	-3,448	0

ID	Service	**Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Service Total		24.2	4,195	-4,372	-177

Waste, Cleansing, Parks and Green Infrastructure

563	Recreation and Landscape	0	1,886	-504	1,382
568	Seafront Illuminations	0	93	-20	73
572	Street Cleansing	0	1,794	0	1,794
573	Waste Collection	0	5,933	4	5,937
574	Waste Disposal	0	6,018	-1,194	4,824
Service Total		0	15,724	-1,714	14,010

Total		129.09	43,558	-22,569	20,989
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Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services. **=Indicative FTE's

Building Control

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
	650 Building Control	7.12	353	0	26	0	0	379	-322	0	0	0	-322	57
	Service Total	7.12	353	0	26	0	0	379	-322	0	0	0	-322	57

**= indicative FTE's

Concessionary Fares

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
651	Concessionary Fares	0	0	0	3,918	0	0	3,918	-8	0	0	0	-8	3,910
Service Total		0	0	0	3,918	0	0	3,918	-8	0	0	0	-8	3,910

Council Assets

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Reserves / Capital £'000	Other £'000	Total Expenditure (*ATL) £'000	Rental Income £'000	Other £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
350	Centralised Repair & Maintenance	0	0	1,404	1	0	0	1,405	0	-6	0	0	-6	1,399
355	Leased Properties	0	0	136	4	10	0	150	-869	0	0	0	-913	-763
356	Office Accommodation	0	27	946	742	44	0	1,759	-219	-10	0	0	-229	1,530
Service Total		0	27	2,486	747	54	0	3,314	-1,088	-16	0	0	-1,148	2,166

Culture, Events and Sport

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
551	Events	4.8	157	1	402	0	0	560	-159	0	-360	0	-519	41
565	Sport	2.71	107	220	108	0	0	435	-442	-25	0	0	-467	-32
566	Theatres & Public Entertainment	0	0	0	80	0	0	80	-12	0	0	0	-12	68
560	Torre Abbey inc Museums	15.57	464	5	259	100	0	828	-432	0	0	0	-432	396
	Service Total	23.08	728	226	849	100	0	1,903	-1,045	-25	-360	0	-1,430	473

Highways

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Section 38 Income £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
556	Highways - Cyclical Maintenance	0	0	93	885	0	0	978	0	0	0	0	0	978
553	Highways - Network Co-ordination	0	0	0	879	0	0	879	-301	0	0	0	-301	578
555	Highways - Rechargeable Works	0	0	72	0	0	0	72	-149	0	0	-164	-313	-241
557	Highways - Roads	0	0	0	236	0	0	236	-192	0	0	0	-192	44
579	Highways - Structures	0	0	2	35	0	0	37	0	0	0	0	0	37
561	Highways - Winter Maintenance	0	0	0	143	0	0	143	0	0	0	0	0	143
561	Road Safety & School Crossing Patrols	0	30	0	86	0	0	116	-86	0	0	0	-86	30
576	Street Lighting		0	424	393	0	132	949	0	0	0	0	0	949
	Service Total	0	30	591	2,657	0	132	3,410	-728	0	0	-164	-892	2,518

**= indicative FTE's

Land Drainage & Flood Prevention

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Env Agency Precept £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
352	Land Drainage	0	0	26	0	0	95	121	0	0	0	0	0	121
Service Total		0	0	26	0	0	95	121	0	0	0	0	0	121

Management, Support and Commissioning

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
571	Chairman of the Council	0	6	0	12	0	0	18	0	0	0	0	0	18
564	Management (JOT) & Administration		172	0	455	0	0	627	-110	0	-10	-10	-130	497
303	Operational Support & Admin	12.74	341	0	24	0	0	365	0	0	0	0	0	365
412	Riviera International Centre	0	0	0	200	0	100	300	0	0	-300	0	-300	0
580	Torbay Coast and Countryside Trust	0	0	0	208	0	0	208	0	0	0	0	0	208
Service Total		12.74	519	0	899	0	100	1,518	-110	0	-310	-10	-430	1,088

**= indicative FTE's

Parking Services

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
802	Car Parking - Enforcement	23.7	636	20	232	11	0	899	-981	0	0	0	-981	-82
804	Car Parking - Off Street Parking	6.55	218	287	685	0	0	1,190	-4,723	0	0	0	-4,723	-3,533
803	Car Parking - On Street Parking	0	0	6	88	91	0	185	-2,140	0	0	0	-2,140	-1,955
Service Total		30.25	854	313	1,005	102	0	2,274	-7,844	0	0	0	-7,844	-5,570

Page 74
**= indicative FTE's

Public Toilets

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
562	Public Toilets (Operations)	0	0	1	496	0	103	600	-147	0	0	-4	-151	449
358	Public Toilets (Repairs and Maintenance)	0	0	21	0	0	0	21	0	0	0	0	0	21
	Service Total	0	0	22	496	0	103	621	-147	0	0	-4	-151	470

Regeneration & Asset Management

ID	Service	No of Staff (**FTE)	Supplies & Services £'000	Contribut'n to Reserves £'000	Capital costs £'000	Asset Managemt Fee £'000	RDA Grant £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Rental £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
569	Bid Levy payable on Council Properties		26	0	0	0	0	26	0	0	0	0	0	26
353	Fleet Walk Shopping Centre	0	712	315	805	0	0	1,832	-691	0	-12	-1,129	-1,832	0
351	Regeneration & Asset Management	0	0	0	0	700	326	1,026	0	0	0	0	0	1,026
359	Regeneration Properties	0	11	0	1,002	0	0	1,013	0	0	0	-1,168	-1,168	-155
	Service Total	0	749	315	1,807	700	326	3,897	-691	0	-12	-2,297	-3,000	897

Spatial Planning

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Local Plan £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
654	Climate Change		183	0	21	0	0	204	0	0	-23	0	-23	181
653	Development & Planning Services	23.3	1,053	0	259	0	0	1,312	-1,032	0	0	0	-1,032	280
652	Strategic Planning	8.4	555	0	25	75	72	727	-23	0	-141	0	-164	563
570	Transport Co-Ordination		32	0	9	0	0	41	-15	-24	0	0	-39	2
Service Total		31.7	1,823	0	314	75	72	2,284	-1,070	-24	-164	0	-1,258	1,026

Tor Bay Harbour Authority

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
801	Beach Services	3.6	131	176	260	0	180	747	-924	0	0	0	-924	-177
800	Tor Bay Harbour Authority	20.6	686	693	2,069	0	0	3,448	-3,571	0	123	0	-3,448	0
Service Total		24.2	817	869	2,329	0	180	4,195	-4,495	0	123	0	-4,372	-177

**= indicative FTE's

Waste, Cleansing, Parks and Green Infrastructure

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	PFI Contract £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	PFI Credits £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
563	Recreation and Landscape	0	0	570	1,316	0	0	1,886	-454	0	-50	0	-504	1,382
568	Seafront Illuminations	0	0	43	50	0	0	93	-20	0	0	0	-20	73
572	Street Cleansing	0	0	0	1,794	0	0	1,794	0	0	0	0	0	1,794
573	Waste Collection	0	0	0	5,933	0	0	5,933	-24	0	28	0	4	5,937
574	Waste Disposal	0	0	9	4,721	0	1,288	6,018	-3	-1,191	0	0	-1,194	4,824
Service Total		0	0	622	13,814	0	1,288	15,724	-501	-1,191	-22	0	-1,714	14,010

**= indicative FTE's

Finance

Cabinet Member: Councillor Cowell

Responsible Officer: Martin Phillips

Budgets Held Centrally

There are a number of budgets which are held centrally these include:

Pension deficit which is the annual cash payment Council is required to make to the Local Government Pension Scheme pension fund in relation to past employees, and

Pension enhancements which are the ongoing costs of historic awards of discretionary pensions including the Council's contribution to Devon County Council's pre 1998 awards

Corporate Management includes subscriptions such as the Local Government Association.

Financial Services and Internal Audit

Financial Services is responsible for the co-ordination and planning of the Council's budget, financial statements, financial advice, creditor payments and cashiers. Services include – Closure of Accounts including production of Statement of Accounts; Budget and Resource Planning and Preparation; Budget Monitoring; Treasury Management; Capital Planning- resourcing and monitoring; Technical Advice (including VAT) and Major Project work; submission of Statutory Returns and Grant Claims; Provision of brought back service to Schools; Financial Systems; anti-fraud and anti-money laundering function; procurement, commissioning and contract management service; and debt collection.

The Council's internal audit function is provided by the Devon Audit Partnership, a joint service founded with Devon County and Plymouth City Councils.

Grant Income and Contingencies

This area of the budget contains a number of cross cutting Council budgets including contingencies for service pressures including, for 2022/23, the financial impact of COVID19, inflationary contingency and number of grants funding including Social Care Grant and one-off Services Grant.

Treasury Management

This area of the budget reflects the costs of borrowing to support capital expenditure, both interest paid and repayment of principal (Minimum Revenue Provision), interest earned on cash balances, principal and interest costs of PFI projects offset by PFI Credits from government, treasury charges including bank charges and other income from services for supported borrowing, investment properties and bank charges.

Finance

2022/23 Budget Summary (*ATL)

ID	Service	Number of full time equivalent employees**	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Budgets held Centrally					
401	Corporate Management	0	94	0	94
404	External Audit Fees	0	156	0	156
410	Pension Costs	0	1,635	-20	1,615
Service Total		0	1,885	-20	1,865
Financial Services & Internal Audit					
405	Financial Services	45.3	2,101	-311	1,790
408	Internal Audit	0	192	-23	169
415	Procurement, Commission and contract management	13.4	598	-194	404
Service Total		58.7	2,891	-528	2,363

ID	Service	Number of full time equivalent employees**	Total Expenditure £`000	Total Income £`000	Net Expenditure £`000
Grant Income and Contingencies					
400	Corporate Issues	0	4,964	-12,835	-7,871
420	NNDR Devonwide Pilot	0	0	-700	-700
421	Public Health Grant		0	-10,085	-10,085
Service Total		0	4,964	-23,620	-18,656
Treasury Management					
402	Debt - (Principal & Interest)	0	20,548	-13,120	7,428
407	Interest & Treasury Charges	0	458	-1,246	-788
Service Total		0	21,006	-14,366	6,640
Total		58.7	30,746	-38,534	-7,788

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services **= Indicative FTE's

Budgets held Centrally

ID	Service	No of Staff (**FTE)	Pension Deficit £'000	Pension Enhancements £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Employee Direct Costs £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
401	Corporate Management	0	0	0	94	0	0	94	0	0	0	0	0	94
404	External Audit Fees	0	0	0	156	0	0	156	0	0	0	0	0	156
410	Pension Costs	0	454	1,173	8	0	0	1,635	-20	0	0	0	-20	1,615
Service Total		0	454	1,173	258	0	0	1,885	-20	0	0	0	-20	1,865

Financial Services & Internal Audit

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
405	Financial Services	45.3	1,917	0	184	0	0	2,101	-259	0	-52	0	-311	1,790
408	Internal Audit	0	0	0	192	0	0	192	-23	0	0	0	-23	169
415	Procurement, Commission and contract management	13.4	574	0	24	0	0	598	-194	0	0	0	-194	404
Service Total		58.7	2,491	0	400	0	0	2,891	-476	0	-52	0	-528	2,363

** indicative FTE'S

Grant Income and Contingencies

ID	Service	No of Staff (**FTE)	Pay related £'000	Contingency £'000	Other £'000	COVID19 £'000	General Fund Contrbn £'000	Total Expenditure (*ATL) £'000	COVID Grant Income £'000	Govern't Grant Income £'000	NNDR Pool £'000	Marine, Printing & Public Health £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
400	Corporate Issues	0	3,203	305	800	200	456	4,964	0	-11,288	0	-1,547	-12,835	-7,871
420	NNDR Devonwide Pilot	0	0	0	0	0	0	0	0	0	-700	0	-700	-700
421	Public Health Grant		0	0	0	0	0	0	0	-10,085	0	0	-10,085	-10,085
Service Total		0	3,203	305	800	200	456	4,964	0	-21,373	-700	-1,547	-23,620	-18,656

Treasury Management

ID	Service	No of Staff (**FTE)	Interest Paid	MRP	Supplies & Services	Contribut'n to Reserves	Transfer to Investments	Total Expenditure (*ATL)	Interest Received	Govern't Grant Income	Contribut'n from Reserves	Capital from Services	Total Income (*ATL)	Net Expenditure (*ATL)
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
402	Debt - (Principal & Interest)	0	12,898	7,640	0	10	0	20,548	0	-922	0	-12,198	-13,120	7,428
407	Interest & Treasury Charges	0	0	0	212	0	246	458	-1,246	0	0	0	-1,246	-788
Service Total		0	12,898	7,640	212	10	246	21,006	-1,246	-922	0	-12,198	-14,366	6,640

Sources of Funding

2022/23 Budget Summary (*ATL)

ID	Service	Number of full time equivalent employees**	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
600	Sources of Finance	0	1,680	-122,498	-120,818
Service Total		0	1,680	-122,498	-120,818
Total		0	1,680	-122,498	-120,818

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services **= indicative FTEs

Sources of Funding

ID	Service	No of Staff (**FTE)	Council Tax Deficit	NNDR Deficit		Reserve Movem't	Total Expenditure (*ATL)	Council Tax	Revenue Support Grant	NNDR	NHB, LCTS & other grants	Total Income (*ATL)	Net Expenditure (*ATL)	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
600	Sources of Finance	0	0	945	380	0	355	1,680	-79,252	-6,952	-36,259	-35	-122,498	-120,818
	Service Total	0	0	945	380	0	355	1,680	-79,252	-6,952	-36,259	-35	-122,498	-120,818

Investment Properties

Cabinet Member: Councillor Cowell

Responsible Officer: Kevin Mowat

Investment Properties

This refers to properties purchased for investments returns. Includes Wren Park in Torquay, Gadeon House in Exeter, Amazon Distribution Centre in Exeter, Bookers in Didcot, Crown Records, Exeter, Fugro House in Wallingford, Tesco in Ferndown, Kingsnorth at Medway, Woodwater House in Exeter, Twyver House in Gloucester, The Range at Babbacombe, Travelodge in Chippenham, Factory at Lucklow Road, Bodmin and the Odeon Cinema, Taunton. Also this heading includes historic investment properties such as Torquay Golf Course, Waterside caravan park and Unit 3 Riviera Way.

Investment Portfolio

2022/23 Budget Summary (*ATL)

ID	Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Investment Properties					
852	Investment Fund		9,458	-13,818	-4,360
851	Investment Properties (other)		62	-339	-277
Service Total			9,520	-14,157	-4,637
Total			9,520	-14,157	-4,637

Note: *ATL = 'Above the Line' budget is the net budget that an officer is responsible for, which excludes reallocated support services

Investment Properties

ID	Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Capital Costs £'000	Contribut'n to Reserves £'000	Total Expenditure (*ATL) £'000	Rental Income £'000	Other £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
852	Investment Fund		0	5	82	8,045	1,326	9,458	-13,254	-246	-318	0	-13,818	-4,360
851	Investment Properties (other)		0	0	0	62	0	62	-339	0	0	0	-339	-277
Service Total			0	5	82	8,107	1,326	9,520	-13,593	-246	-318	0	-14,157	-4,637