



Meeting: Harbour Committee

Date: 21st March 2016

Wards Affected: All wards in Torbay

Report Title: Review of Delegated Powers

Executive Lead Contact Details: Non-Executive Function

Supporting Officer Contact Details: Kevin Mowat
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Tor Bay Harbour Master
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1. Purpose

- 1.1 To review the powers delegated to the Executive Head of Business Services – Tor Bay Harbour Master as contained within Torbay Council's Constitution.
- 1.2 Harbour customers and the wider community would expect the harbour authority to be fit for purpose and to review the powers delegated to its senior management.

2. Proposed Decision

- 2.1 **That, having reviewed the powers delegated to the Executive Head of Business Services, as set out in Appendix 1 and Appendix 2, the Harbour Committee finds no reason to refer any proposed changes to the Council for determination.**

3. Action Needed

- 3.1 No further action required.

4. Summary

- 4.1 The Terms of Reference for the Harbour Committee form part of Torbay Council's Constitution.
 - 4.2 It is stated within those Terms of Reference that it is for the Harbour Committee to review annually the powers delegated to the Executive Head of Business Services – Tor Bay Harbour Master and refer any proposed changes to the Council for determination. The Committee itself shall not authorise any changes.
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Supporting Information

5. Position

- 5.1 In November 2000, in '**Modern Ports – A UK Policy**', the Department for Transport promised a review of municipal ports management structures and practices to ensure that municipal ports were playing a full and accountable part in the local and regional economy.
- 5.2 In May 2006 the Department for Communities and Local Government and Department for Transport jointly published '**Opportunities for Ports in Local Authority Ownership; A review of municipal ports in England and Wales**'.
- 5.3 In the review they stated that within the current framework for decision-making in local government there is scope for responsive and dynamic management of municipal ports. The key findings identified in the Executive Summary of the review concerned:-
- 1 Accountability and decision making
 - 2 Strategy and Business Planning
 - 3 Management and Performance Review
 - 4 Municipal Port Finances
- 5.4 Furthermore the review document states that decisions relating to the Harbour are based on advice from officers who have a clear understanding of the special requirements of the Harbour.
- 5.5 Following a report to the Harbour Committee in June 2006 it was resolved that a Municipal Ports Review Working Party be established to prepare an implementation schedule for review in relation to the review of Municipal Ports.
- 5.6 This Working Party met on five occasions with the last meeting being held on 22 January 2007. The Working Party agreed and recommended that the best way forward to meet the requirements of the Municipal Ports Review is to have a fit for purpose Harbour Committee working for Tor Bay Harbour under new and more detailed Terms of Reference and a Protocol set by the Council, making it effectively a decision-making committee of the Council. Later in 2007 the Council adopted the Working Party's recommendations.
- 5.7 It was a recommendation of the Working Party that the new Committee should be protected against short-term thinking and be subject to a coherent and consistent treatment by the Council.
- 5.8 Appendix 1 of this report provides a list of the current powers delegated to the Executive Head of Business Services. Several delegated powers are generic and they apply to all Directors, Assistant Directors and Executives Heads. The general powers delegated to the Directors, Assistant Directors and Executives Heads and the limitations on delegations to the Executive Director of Operations and Finance, Directors and Assistant Directors, Executive Heads and all other officers, are listed in Appendix 2.

6. Possibilities and Options

- 6.1 Not to review the powers delegated to the Executive Head of Business Services – Tor Bay Harbour Master.
- 6.2 To recommend further changes to the powers delegated to the Executive Head of Business Services – Tor Bay Harbour Master.

7. Preferred Solution/Option

- 7.1 Not to refer any proposed changes to the Council regarding the powers delegated to the Executive Head of Business Services.

8. Consultation

- 8.1 There are a number of stakeholder groups which are used to consult on the quality and performance of the harbour service these are the Brixham Harbour Liaison Forum, the Torquay/Paignton Harbour Liaison Forum, various Community Partnerships, individual Harbour User Groups and the community wide Viewpoint Panel.
- 8.2 All of these stakeholder groups have helped to influence the management arrangements in place for Tor Bay Harbour.

9. Risks

- 9.1 There is likely to be a reduction in risk by providing the Executive Head of Business Services – Tor Bay Harbour Master with the appropriate level of delegated powers. If the governance arrangements for the harbour did not include an appropriate level of delegated powers there would be a significant risk that the Council would not have a fit for purpose form of governance that reflects national best practice.
- 9.2 Although the Executive Head of Business Services – Tor Bay Harbour Master has a significant level of delegated powers, the risks associated with the Executive Head of Business Services – Tor Bay Harbour Master making such decisions is minimal as the powers are governed by restrictions as shown in Appendix 2. Also, the delegated powers can be revoked at any time by a revision of the Council's Constitution, although this would be an extreme option as it would go against national best practice.
- 9.3 Any changes to the powers delegated to the Executive Head of Business Services – Tor Bay Harbour Master could delay or disrupt effective decision-making and this would affect the safe and efficient management of Tor Bay Harbour Authority.
- 9.4 The only remaining risk is that the Council could be criticised for not adopting the appropriate level of delegated powers for the Executive Head of Business Services – Tor Bay Harbour Master as recommended by the Municipal Ports Review.

Appendices

- Appendix 1 Powers currently delegated to the Executive Head of Business Services - updated and published on 29th January 2016.
- Appendix 2 General Powers delegated to Directors, Assistant Directors and Executive Heads and Limitations on delegations to the Executive Director of Operations and Finance, Directors and Assistant Directors, Executive Heads and all other officers - updated and published on 29th January 2016.

Additional Information

The following documents/files were used to compile this report:

Opportunities for Ports in Local Authority Ownership: A Review of Municipal Ports in England and Wales – Dept. for Communities & Local Government/Dept. for Transport (May 2006)

<http://webarchive.nationalarchives.gov.uk/+http://www.dft.gov.uk/pgr/shippingports/ports/opportunities/>

Modernising Trust Ports: A Guide to Good Governance – Dept. of the Environment, Transport and the Regions (Jan 2000) (Second Edition August 2009)

<https://www.gov.uk/government/publications/modernising-trust-ports>

Torbay Council's Constitution – Officer Scheme of Delegation (last updated and published on 29th January 2016)