



Clerk: Kay Heywood
Telephone: 01803 207026
E-mail address: governance.support@torbay.gov.uk
Date: Monday, 09 December 2013

Governance Support
Town Hall
Castle Circus
Torquay
TQ1 3DR

Dear Member

HARBOUR COMMITTEE - MONDAY, 16 DECEMBER 2013

I am now able to enclose, for consideration at the Monday, 16 December 2013 meeting of the Harbour Committee, the following reports that were unavailable when the agenda was printed.

Agenda No	Item	Page
10.	Torquay/Paignton and Brixham Harbour Liaison Forums	(Pages 95 - 103)
12.	Performance Report	(Pages 104 - 108)

Yours sincerely

Kay Heywood
Clerk

Agenda Item 10



Meeting Title	Brixham Harbour Liaison Forum
Venue	Brixham Harbour Office
Date	5 th December 2013 at 10.30am

Present	Capt K Mowat (KM)	Mrs A Blackburn (AB)	Mr J Wilson (JW)
	Cllr V Ellery (VE)	Mr D Bartlett (DB)	Mr D Saunders (DS)
	Cllr R Stringer (RS)	Mr M Stewart (MS)	Mr D Jones (DJ)
	Miss R Irish (RI)	Miss S Clark (SC)	Mrs H Meacock (HM)

Agenda Items	1. Apologies
	2. Minutes of the last meeting
	3. Matters arising from the last minutes
	a) IFCA Byelaw changes
	b) Electricity recharge project
	c) Latent defects
	d) Torbay Lass
	e) Fish Market Advisory Group
	f) Crab care project
	4. Capital Works
	a) Fenders, capping & ladders - update
	b) Victoria Breakwater - update
	c) MDL Sealift – update
d) Ice Plant - update	
5. Marine Conservation Zones	
6. Maritime Events 2014	
7. Harbour Budget & Harbour Charges 2014/15	
8. Port Marine Safety Code - audit	
9. Appointment of External Advisor	
10. RNLI Pontoon Berth	
11. MS Emsstrom	
12. Port Masterplan - update	
13. Harbour Committee	
a) Upcoming Agenda	
Date of next meeting 6 th March 2014 at 10.30	

1.	Apologies for Absence	Action
	Apologies were received from Cllr Nicole Amil, Jerry Carter, Bob Curtis and Tim Robbins. KM regrettably informed the Forum that due to budget constraints Paul Labistour's post had been made redundant. KM will be splitting his time between the two harbours and also stated that there should be no change within the management structure at Brixham Harbour, with Dave Bartlett still fulfilling his role as Deputy Harbour Master.	
2.	Minutes of the last meeting	Action
	It was agreed that the minutes of the last meeting on the 11 th September 2013, were a true and accurate record of that meeting.	
3.	Matters Arising	Action
a)	IFCA Byelaw changes SC, from the IFCA, explained to the Forum that new byelaws will allow easier and quicker management of the fishery and, with IVMS, can be changed in the light of new data coming through. This will then be extended by introducing permitting byelaws and fishermen that are issued with a permit will have to agree to the terms and conditions of the permit.	
b)	Electricity recharge project DB informed the Forum that the MFV basin and the crane pier both now have the facilities to recharge all electricity used. The new system is working well with just a few minor issues that need resolving. KM said that he was anticipating a reduction in electricity consumption and an income from recharging. This was necessary to reduce net costs by as much as a third.	
c)	Latent defects KM stated that the cost of putting right the remaining defects on the new Fish Quay building should be around £20k rather than the £40k that was expected. Most if the issues have been rectified, the last defect being the roller shutter doors for the Market, which have been ordered and are due to be installed by the end of the year.	
d)	Torbay Lass KM informed the Forum that the Torbay Lass project has had the first element agreed by the Heritage Lottery Fund (HLF). However, due to weather conditions the vessel is not due to be moved to Brixham until next spring. Local fund raising was now required along with a secondary bid to the HLF.	
e)	Fish Market Advisory Group KM informed the Forum that in light of the progress with the latent defects and the fact that DB is now having regular meetings with BTA, he didn't see the need to keep up with the meetings of this Group. The Forum agreed.	
f)	Crab Care Project KM asked the Forum if any further action was required. VE stated that the crab care signs were now located around the Harbour, with lots of positive feedback from members of the public.	

4.	Capital Works	Action
a)	Fenders, capping & ladders - update DM reported that the fenders, capping & ladders works were very nearly complete, with just a small section by the fuel berth to be completed. DB also said that the new and improved landing davit had been installed and was operational, in a suitable position approved by BTA. There are a few ladders spare that will be used to replace others around the inner harbour next year.	DB
b)	Victoria Breakwater - update KM reported that a budget existed of £150k for the repair works, secured from the Environment Agency and the repairs were scheduled for 2014/15. However, urgent repair work has been identified on the bull nose end and £50k of the budget will be brought forward to address this problem with the remainder of the works to follow as planned.	KM
c)	Sealift MDL KM informed the Forum that the Sealift purchased by Brixham Marina (MDL) is up and running and in daily use. They may have a challenge with the pricing structure but the Forum agreed that it is a welcome addition to the facilities that Brixham harbour can offer to visiting vessels.	
d)	Ice Plant DB reported that the old Ice Plant was in the process of being dismantled and the new smaller and more efficient Ice Plant will be installed by the end of January 2014. Teignmouth Maritime Services are overseeing the works.	

5.	Marine Conservation Zones	Action
	KM reported that the Defra Minister had recently announced that the proposed Tor Bay MCZ had now been designated. It was too early to say what management measures might be forthcoming but KM indicated that the IFCA were nearly ready with new Byelaws to enable them to control some fishing activity. Restrictions on recreational boating were unlikely without clear evidence of damage to a protected feature. KM undertook to keep the Forum informed of the likely impacts of the new MCZ designation.	

6.	Maritime Events 2014	Action
	KM stated that a full programme was emerging for 2014 and that he would circulate a draft schedule of events before posting the draft list on the harbour website before the 24 th December. DS asked KM to note that the Torbay Fishing Festival would take place between 5 th ~ 14 th September 2014. If anyone had any additional event information they were asked to contact KM.	

7.	Harbour Budget & Harbour Charges 2014/15	Action
	KM stressed that the Council had to save £22m over the next two years and the Harbour Authority had to play its part. The Harbour Committee's Budget Review Working Party had been working with him to draw up some recommendations. He explained that he was proposing that the cash dividend remained at 6% of income but an addition contribution of £125K would be made in 2014 by way of an asset rental charge. Also, any operational surplus from 2013/14, 2014/15 and 2015/16 would be passed to the centre if the reserve fund level remained above the minimum level. The Harbour Authority	

would also be taking on the responsibility and running costs for the harbourside public toilets at Beacon Quay, Paignton harbour and New Pier, Brixham. KM confirmed his earlier announcement that for the first time in his career with the Harbour Authority it was necessary to make redundancies. The post of Deputy Harbour Master at Torquay and the Tor Bay Harbour Master post at Brixham would cease. KM continued by stressing that his recommendation would be that any payments to the Council's general fund budget should be in the form of one off annual contributions through 2014/15 and 2015/16 and not a permanent arrangement. His view was that any significant contribution over and above the current arrangement was probably unsustainable.

Harbour charges in general would only be recommended to increase in line with inflation at 3% but with a higher increase of 5% for Town Dock customers in Torquay. Passenger boat charges would be increased significantly for use of landing and embarkation facilities but there would be no increase to visitor rates, slipway charges and cruise ship passenger charges. KM asked members of the Forum if they were in favour of the rise in charges and all agreed that it was a fair increase.

8.	Port Marine Safety Code - audit	Action
	The audit had been completed and a satisfactory report would be made to the December Harbour Committee. Some improvements were suggested including work relating to Standard Safe Operating Procedures. KM reported that there had been 82 accidents incidents within the Bay in the previous year. There had been 3 fatalities none of which could have been prevented by Harbour Authority action.	
9.	Appointment of External Advisor	Action
	KM reported that Gorgon Jennings had stepped down from the Harbour Committee and that Mike Ellis had been recommended for appointed as an External Advisor to the Harbour Committee.	
10.	RNLI Pontoon Berth	Action
	KM informed the Forum that it has been agreed that the lifeboat pontoon berth will be moved slightly to a north/south orientation, so as to improve the berthing arrangement for the RNLI. This is to offer protection for the lifeboat as well as the pontoon.	
11.	MS. Emsstrom	Action
	KM stated that the exclusion zone surrounding the wreck has now been lifted and that survey work is due to finish in January 2014. The wreck will remain in her current position and the emergency wreck marking buoys will be replaced by four permanent Cardinal Marks. Also, the deep water anchorage may be reduced in size, away from the wreck site. The wreck can now be used for diving and other recreational uses, which should have a positive impact on the visitor economy.	ALL to note

12.	Port Masterplan - update	Action
	KM informed the Forum that the Council would be asked to adopt the Plan at their meeting later that evening.	ALL to note

13.	Harbour Committee	Action
	Upcoming agenda KM informed the Forum of the items on the agenda for the next Harbour Committee meeting on 16 th December 2013 at the Town Hall in Torquay at 5.30pm.	ALL to note

Next Meeting	6 th March 2014	10.30 am
Venue	Brixham Harbour Office	
Future meetings	28 th May 2014	10.30 am (to be confirmed)
Dates of Harbour Committee Meetings	16 th December 2013	5.30pm (Torquay)
	17 th March 2014	5.30pm (Brixham)
	9 th June 2014	5.30 pm (Torquay) (to be confirmed)

Meeting Title	Torquay & Paignton Harbour Liaison Forum
Venue	Torquay Harbour Office
Date	3 rd December 2013 at 10:30

Present	Capt K Mowat (KM)	Mr J Bond (JB)	Ms H Meacock (HM)Cllr
	Mr J Turner (JT))	Mr M Ellis (ME)	R Stringer (RS)
	Mr M Stewart (MS)	Cllr N Amil (NA)	

Agenda Items

1. Apologies
2. Minutes of the last meeting
3. Matters arising from the last minutes
 - a) Blue Sea Food Company - update
 - b) Ferry Pontoons - update
 - c) Marine Conservation Zones – update
 - d) Parking Enforcement – update
 - e) Tor Bay Harbour Business Risk Register
 - f) Regatta Water-ski Event – safety issue
4. Capital Works
 - a) Haldon Pier - update
 - b) Princess Pier - update
 - c) Torquay inner harbour pontoon berths – update
5. Town Dock
6. Maritime Events 2014
7. Harbour Budget and Harbour Charges 2014/15
8. Port Marine Safety Code - audit
9. Paignton Harbour Development - proposal
10. Appointment of External Advisor
11. Harbour Committee
 - a) Upcoming agenda

Date of the next meeting 4th March 2014 at 1030

1.	Apologies for Absence	Action
	Apologies were received from Cllr Hytche, Cllr Faulkner, Cllr McPhail, Cllr Richards, the Mayor and Ms C Rugg.	
2.	Minutes of the last meeting	Action
	It was agreed that the minutes of the last meeting on the 10 th September 2013, were a true and accurate record of that meeting.	
3.	Matters Arising	Action
a)	Blue Sea Food Company (BSFC) KM reported that he had received numerous complaints concerning the impact of the BSFC's activities on the harbour estate at Paignton. Following a recent meeting with the BSFC KM had received categorical assurance from the company's Directors that the container would be removed from the harbourside by the end of December 2013. He continued that the BSFC were seeking support from the European Fisheries Fund to assist with their move back to their original factory on the commercial/industrial estate.	
b)	Ferry pontoons The Torquay pontoon had now been handed over to the harbour authority and navigation lights installed. KM stressed that the results of the frequent ferry tendering process would be announced shortly and that should a successful company be announced he would seek to gain dispensation to use the new facility for cruise ship landings .If unsuccessful it would be necessary to install a new brow on Haldon Pier together with a new landing pontoon.	
c)	Marine Conservation Zones KM reported that the Defra Minister had recently announced that the proposed Tor Bay MCZ had now been designated. It was too early to say what management measures might be forthcoming but KM indicated that the IFCA were nearly ready with new Byelaws to enable them to control some fishing activity. Restrictions on recreational boating were unlikely without clear evidence of damage to a protected feature. KM undertook to keep the Forum informed of the likely impacts of the new MCZ designation.	KM
d)	Parking Enforcement The Forum was reminded about the background to this issue. JT reported that the proposed contract with AS Parking Ltd would be effective at Paignton harbour from 1 st January 2014. JT stressed that the businesses, which on the whole preferred this option, had been informed and work was underway to communicate with other users. KM added that a similar system was also to be adopted at Torquay harbour, especially at the highway end of South Pier, adjacent to the entrance to Beacon Quay.	JT/KM
4.	Capital Works	Action
a)	Haldon Pier – update KM reported that he had no further information about when the remaining work to Haldon Pier would start but he anticipated that some of the work could be undertaken before Easter 2014.	

b)	<p>Princess Pier – update KM reminded the Forum that all the works to the concrete part of the pier were subject to Environment Agency funding which was still being pursued. He continued by stressing that any such funding would now be lower than originally anticipated. KM also made the Forum aware that the Council's Resort Services area, which included the "beaches function" was likely to be moved into the Harbour Authority business unit and this included the promenade element of Princess Pier.</p>	KM
c)	<p>Torquay inner harbour pontoon berths KM informed the Forum that five contractors had submitted tenders and several of them were within the allowed budget. He expected that he would make a decision by the 6th December. Completion was still expected by 1st April 2014.</p>	KM
d)	<p>Tor Bay Harbour Business Risk Register This Register was approved by the Harbour Committee on 23rd September 2013.</p>	
e)	<p>Regatta Water Ski Event - safety issue KM said he had addressed this issue with the organisers and warned them about the dangers of not wearing a suitable buoyancy aid and of not using a kill-cord.</p>	

5.	<p>Town Dock KM informed the Forum that the extra water and power points had been installed and that income had exceeded target. There continued to be a strong waiting list. A dedicated CCTV camera had been installed to monitor the security access gate.</p>	Action
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6.	<p>Maritime Events 2014 KM stated that a full programme was emerging for 2014 and that he would circulate a draft schedule of events before posting the draft list on the harbour website before the 24th December.</p>	Action KM
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7.	<p>Harbour Budget & Harbour Charges 2013/14 KM stressed that the Council had to save £22m over the next two years and the Harbour Authority had to play its part. The Harbour Committee's Budget Review Working Party had been working with him to draw up some recommendations. He explained that he was proposing that the cash dividend remained at 6% of income but an addition contribution of £125K would be made in 2014 by way of an asset rental charge. Also, any operational surplus from 2013/14, 2014/15 and 2015/16 would be passed to the centre if the reserve fund level remained above the minimum level. The Harbour Authority would also be taking on the responsibility and running costs for the harbourside public toilets at Beacon Quay, Paignton harbour and New Pier, Brixham. KM announced that for the first time in his career with the Harbour Authority it was necessary to make redundancies and that the post of Deputy Harbour Master at Torquay and the Tor Bay Harbour Master post at Brixham would cease. The individuals concerned had been informed. KM continued by stressing that his recommendation would be that any payments to the Council's general fund budget should be in the form of one off annual contributions through 2014/15 and 2015/16 and not a permanent arrangement. His view was that any significant contribution over and above the current arrangement was probably unsustainable. Harbour charges in general would only be recommended to increase in line with inflation at 3% but with a higher increase of 5% for Town Dock customers. Passenger boat charges would be increased significantly for use of landing and embarkation facilities but there would be no increase to visitor rates, slipway charges and cruise ship passenger charges.</p>	Action
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8.	Port Marine Safety Code-Audit	Action
	The audit had been completed and a satisfactory report would be made to the December Harbour Committee. Some improvements were suggested including work relating to Standard Safe Operating Procedures. KM reported that there had been 82 accidents incidents within the Bay in the previous year. There had been 3 fatalities none of which could have been prevented by Harbour Authority action.	
9.	Paignton Harbour Development – proposal	Action
	KM informed the Forum about a development proposal at Paignton harbour that formed part of the new Port Masterplan. The Harbour Committee's Asset Review Working Party had suggested that the proposal should be progressed and KM had asked TDA colleagues to prepare a report for consideration by the full Harbour Committee in December.	KM
10.	Appointment of External Advisor	Action
	KM announced that Mike Ellis had been recommended for appointed as an External Advisor to the Harbour Committee. He welcomed Mike's attendance at the Forum and thanked him for his input.	
11.	Harbour Committee	Action
(a)	Upcoming agenda KM informed the Forum of the items on the agenda for the next Harbour Committee meeting on 16 th December 2013 at the Town Hall in Torquay at 5.30pm.	
12.	AOB	
	JT made the Forum aware that he intended to retire from the post of Paignton Harbour Master with effect from 31 st March 2014.	

Next Meeting	4 th March 2014	10.30 am
Venue	Torquay Harbour Office	
Future meetings	27 th May 2014	10.30 am (to be confirmed)
Dates of Harbour Committee Meetings	16 th December 2013	5.30 pm (Torquay)
	17 th March 2014	5.30 pm (Brixham)
	9 th June 2014	5.30 pm (Torquay) (to be confirmed)

Agenda Item 12

PIs/Projects 2013/14

Quarterly report for 2013/14, AY2012/13 and 2013

No headings

Filtered by Service: Tor Bay Harbour Authority

Filtered by Flag: Include: Tor Bay Harbour Authority

Key to Performance Status:

Projects:	No Data available	Milestone Missed	On Hold	On Target	Well Behind Target	Behind Target	Ahead of Target	Well Ahead of Target	Completed	Terminated
Performance Indicators:	No Data	Well Below Target	Below Target	On Target	Above Target	Well Above Target				

Key to +/- Column:

+ Higher figures are better - Lower figures are better OFF Direction cannot be determined

PIs/Projects 2013/14

Performance Indicators										
Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
On Target	TDAMS01	<u>TDAMS01 Harbour estate lettings occupancy</u>	+	99.16%	100.00%	98.29%	99.15%			99.15% (2/4)
On Target	TDAMS04	<u>TDAMS04 Navigation Lights availability</u>	+	98.36%	100.00%	98.37%	99.59%			99.59% (2/4)
Well Below Target	TDAMS07	<u>TDAMS07 Brixham Harbour Fish Tolls</u>	+	£674,819.53	£650,000.00	£138,371.25	£257,652.00			£257,652.00 (2/4)
Data not due	TDAMS08	<u>TDAMS08 Harbour Users Survey</u>	+	80.7%	81.0%	n/a	n/a	n/a		n/a
Data not due	TDAMS09	<u>To monitor and support staff through induction and appraisal reviews</u>	+	90%		n/a	n/a	n/a		n/a
Data not due	THARB08	<u>To Produce and Review a Risk Register for the Business Unit</u>	+	Yes		n/a	n/a	n/a		n/a
Below Target	THARB11	<u>Reduce the number of reportable accidents including (RIDDOR)</u>	-	0	0	1	1			1 (2/4)
Data not due	THARB13	<u>Maintain the bilateral agreement with the UK Hydrographic Office</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB16	<u>To Provide Visitor Moorings</u>	+	Yes		n/a	n/a	n/a		n/a
Data	THARB17	<u>Implement the</u>	+	93%		n/a	n/a	n/a		n/a

PIs/Projects 2013/14										
Performance Indicators										
Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
not due		<u>safety management improvement plan</u>								
Data not due	THARB21	<u>Test and Review a Business Continuity Plan for the Business Unit</u>	+	Yes		n/a	n/a	n/a		n/a
Well Above Target	THARB23	<u>To Reduce Staff Absence</u>	-	1.956%	2.100%	0.712%	0.689%			0.629% (8/12)
Data not due	THARB25	<u>To keep existing businesses and attract new activities</u>	+	Yes		n/a	n/a	n/a		n/a
Above Target	THARB26	<u>% Variation on Budgeted Income - Tor Bay Harbour Authority</u>	+	14.80%	0.00%	2.56%	4.19%			4.19% (2/4)
Below Target	THARB27	<u>% Variation on Budgeted Expenditure - Tor Bay Harbour Authority</u>	-	6.94%	0.00%	2.53%	3.83%			3.83% (2/4)
On Target	THARB28	<u>Undertake routine maintenance of harbour infrastructure</u>	+	Yes	To undertake routine maintenance of harbour infrastructure	Yes	Yes			Yes (2/4)
On Target	THARB29	<u>Issue local Notices to Mariners and enforce Harbour Byelaws</u>	+	Yes	Yes	Yes	Yes			Yes (8/12)
Data not due	THARB31	<u>Safety Management System audit completed and improvement plan agreed</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB32	<u>Review and exercise the Tor Bay Harbour Emergency Response Plan</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB33	<u>Review the delegated powers of the Executive Head of Tor Bay Harbour Authority</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
On Target	THARB35	<u>Refresh the Tor Bay Harbour Website</u>	+	Yes	Yes	Yes	Yes			Yes (8/12)
On Target	THARB37	<u>Continue Benchmarking through relevant</u>	+	Yes	Membership and participation	Yes	Yes			Yes (2/4)

PIs/Projects 2013/14										
Performance Indicators										
Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
		<u>trade and professional associations</u>			continues with the British Ports Association, UK Harbour Masters Associ					
Data not due	THARB39	<u>Complete Equality Impact Assessments</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB40	<u>Implement Equality Impact Assessment Improvement Plans</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB42	<u>To review the Tor Bay Harbour Operational Moorings Policy</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB51	<u>Lay seasonal 5-knot buoys & navigational marks</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB59	<u>Agree the Tor Bay Harbour Authority Business Plan</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB60	<u>Produce an Asset Management Plan for the Business Unit</u>	+	Yes	Yes	n/a	n/a	n/a		n/a
Data not due	THARB62	<u>Set the Tor Bay Harbour Charges and Harbour Budget</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB64	<u>Set up an appropriate Audit Plan for Tor Bay Harbour Authority</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB65	<u>% of responses who believe Torbay Harbour Authority are properly managing safety in Torbay Harbour</u>	+	95.3%		n/a	n/a	n/a		n/a
Data not due	THARB70	<u>Annual audit/inspection from Trinity House</u>	+	Yes		n/a	n/a	n/a		n/a
Data not due	THARB71	<u>Manage the seasonal beach/harbour patrol craft</u>	+	Yes		n/a	n/a	n/a		n/a
On Target	THARB73	<u>Percentage of Harbour staff with a CPD record in place</u>	+	85.0%	100.0%	90.0%	95.0%			95.0% (2/4)

PIs/Projects 2013/14										
Performance Indicators										
Status	Code	Title	+/-	Prev Year End	Annual Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act	Actual to Date
On Target	THARB74	<u>To hold quarterly meetings with harbour users and stakeholders</u>	+	Yes	Yes	Yes	Yes			Yes (2/4)
Above Target	THARB76	<u>Number of Maritime Events supported</u>	+	38	40	n/a	n/a	n/a	43	43
Projects										
Project Status	Code	Title	Project End	Last Review Date	Achieved	Missed	Arising			
Completed	THARB54	<u>Deliver a "Port Masterplan" for Tor Bay Harbour</u>	05/12/2013	07/12/2013	Tor Bay Harbour Port Masterplan adopted by the Council as part of the Policy Framework on 5th December 2013					
On Target	THARB64	<u>Explore marketing opportunities</u>	31/03/2015 (due)	03/09/2013						
On Target	THARB47	<u>Help to produce a Coastal Zone Management Plan in consultation with stakeholder groups</u>	31/03/2014 (due)	01/09/2013						
Completed	THARB49	<u>Improve passenger landing facilities at Torquay & Brixham</u>	30/09/2013	30/09/2013						
On Target	THARB68	<u>Influence decision making over the location of the Marine Conservation zones</u>	30/09/2015 (due)	03/09/2013	Lobby continued via the British Ports Association.					
On Target	THARB67	<u>Influence decision making over the management measures of the new SAC in Torbay</u>	31/03/2015 (due)	03/09/2013						
On Target	THARB48	<u>Investigate renewable energy projects for use on the harbour estate</u>	01/04/2014 (due)	01/09/2013						
Completed	THARB36	<u>Produce a new Tor Bay Harbour website with up to date/live weather and tidal data</u>	30/04/2013	30/04/2013	New website launched at the end of April 2013					
On Target	THARB20	<u>Replace chain mooring with pontoon berths in Torquays inner harbour</u>	01/04/2014 (due)	26/02/2013	Meeting with Project Manager - Sam Atratchi (TDA) on 26th February 2013. Commenced procurement of consulting engineers.					
Completed	THARB31	<u>Review and improve the Safety Management System software</u>	29/11/2013	29/11/2013	Accident?Incident Module updated on MarNIS at end of November.					
On Target	THARB66	<u>To produce, promote and reprint the Torbay Harbour Guide</u>	28/02/2014 (due)	27/09/2013						
Behind Target	THARB69	<u>Undertake Energy Audits at each enclosed harbour</u>	31/03/2015 (due)	03/09/2013						
On Hold	THARB55	<u>Working with stakeholders to investigate options to</u>	28/03/2014 (due)	01/09/2013						

PIs/Projects 2013/14							
Projects							
Project Status	Code	Title	Project End	Last Review Date	Achieved	Missed	Arising
		<u>improve the management of the new Fish Market</u>					

Printed by: Greer Cree Ext 7056

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Print Date: Monday, December 09, 2013 09:36