Strategic task	Objectives	Lead Responsibility	Source of Reference	Timescale
1. Ensure effective links between Health, Social Services, Housing and other stakeholders including the private and voluntary sectors.	 Ensure that the Older Persons Board develops into the central body that is used for consultation in relation to the development of all services for adults Reviewing joint Planning Strategies Developing protocols for information sharing across agencies. The intermediate care strategy should be developed in partnership with Health Communication methods with providers needs review 	PS ASMT ASMT PS ASMT	SSI Action Plan Best Value Review SSI Action Plan SSI Action Plan	Dec 2004 Dec 2004 Sept 2004 March 2004 March 2004
2. Integration	 Produce a Project Plan to direct the integration agenda Ensure that single assessment processes are in place Brixham Pilot to be in place Ensure robust monitoring of joint equipment store partnership agreement 	PS PS PS RH	Business Plan " "	June 2004 April 2004 April 2004 April 2004
3. Emergency Planning	• Monitor and ensure that a robust system is in place and that all staff are continually informed	PS/RH	Business Plan	Ongoing
 Adult protection Carers Strategy 	 Increase the recording of carers assessments. Reviewing current levels of respite care Review current arrangements for 'support services' Ensure robust commissioning strategy that is integral to the overall commissioning strategy for Older People 	JD JD JD PS/JD/RH	Business Plan Best Value Review Best Value Review Business Plan	Dec 2004 June 2004 June 2004 August 2004
6. Commissioning	• The development of a Commissioning Strategy that includes the development and delivery of a project plan that links health and Social Services modernization and organisational requirements.	RH	SSI Action Plan Best Value Review	April 2004

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	• The role and authority of the Older Peoples Board in relation to joint commissioning should be reviewed and formalized	PS/RH	SSI Action Plan	June 2004
	• Audit of current status of usage and placements in Care	RH	Best Value Review	Sept 2004
	 Homes. Development of further intermediate care, interim care and extra care housing 	ASMT	SSI Action Plan/Best Value Review	Dec 2004
	 Review of contracting arrangements for Domiciliary Care Review of in house structure for Domiciliary Care Increase in the development of intensive home care 	RH MS ASMT	Best Value Review Best Value Review Best Value Review	June 2004 April 2004 Dec 2004
	Audit current status of usage and places contracted for Day Care Services	RH	Best Value Review	Aug 2004
	Increase joint commissioning with other partners for Day Care Services	RH	Best Value Review	Aug 2004
	• More efficient transport arrangements to be developed for Day Care Services	RH	Best Value Review	Aug 2004
	• Commissioning services which provide meals seven days per week	RH/MS	Best Value Review	Sept 2004
7. Direct Payments	• Uptake of direct payments should be increased with the necessary support.	ASMT	SSI Action Plan	June 2004
	Costing proposal to be prepared for an evaluation of Direct Payments	PS	SSI Action Plan	Feb 2004
8. Mental Health (Older People)	• Continue to improve working relationships with DPT and housing in order that Older peoples services connect closely to services for older people with mental health problems and with housing	PS/RH	SSI Action Plan	Ongoing
	 Ensure the development of and agreement to the partnership agreement 	PS	SSI Action Plan/Business Plan	April 2004
9. Supporting People	 Recruit & train review staff Ensure adequate & appropriate financial management and support 	FM FM/Finance	Business Plan	March 2004 Ongoing
	supportDevelop IT system	FM/IT		June 2004
	Complete Needs mappingProduce annual business plan	FM FM		March 2004 March 2004

	 Complete 5 year SP strategy. Complete year 1 & 2 programme of service reviews Ensure robust commissioning strategy that is integral to the overall commissioning strategy for Older People 	FM FM PS/FM/RH	"	November 2004 April 2005 Aug 2004
10. Maintain and develop service provision	 The provision of services for Older People requires better access and availability of services to enable Service Users and Carers to remain independent with services which facilitate that independence and social involvement Developing an information strategy for older people. Ensuring accurate information is available to service users and carers. 	ASMT ASMT ASMT	Best Value Review SSI Action Plan Business Plan	Ongoing May 2004 Dec 2004
11. Ensure robust Care Management systems	 Reviewing the location of ASW's to ensure that they are meeting the needs of the service. Implement Recording with Care that includes implementing File Auditing Reduce waiting times for assessment for equipment Single assessment process fully in place Increase assessments for district nursing Ensure that Health Care needs of older people are recorded and met A review of the new Care Management Structure is required Set up systems that ensure that FACS criteria is being applied correctly Care plans should be systematically shared with service users and carers and this should be reflected in care files Complete all protocols Ensure the integration of services delivered through DFG grant with mainstream Adult Services 	PS/RH RH/TG RH/TG PS/TG/RH TG? TG/RH PS PS/TG/RH TG/RH PS/TG/RH TG PS	Best Value Review Best Value Review Best Value Review Best Value Review SSI Action Plan SSI Action Plan Business Plan Business Plan "	Aug 2004 April 2004 Ongoing April 2004? Dec 2004 April 2004 April 2004 April 2004 June 2004 Dec 2004 May 2004

12. Physical and Sensory Disability	• Develop a strategy for the development and improvement of services	RH	Business Plan	June 2004
	 Improve the communication between service delivery and planning 	PS/RH	"	March 2004
13. Standards of Care	Ensure regular service monitoring	ASMT	Best Value Review	June 2004
	 Improve working relations with providers 	PS/RH	SSI Action Plan	April 2004
	Improving response times to referrals	TG/RH	Best Value Review	Ongoing
	• By ensuring that charging for services is transparent, fair and consistent.	ASMT	Best Value Review	April 2004
	Assessments are timely	TC/DU		
	• Letters sent to service users which can easily be	TG/RH	SSI Action Plan	Ongoing March 2004
	understood.	ASMT	SSI Action Plan	March 2004
	• Support and information for older people waiting for assessments should be improved	TG/RH	SSI Action Plan	June 2004- 01-25
	• Effective monitoring of service users should be established	ASMT	SSI Action Plan	March 2004
	• Service users and carers should be consistently informed	PS	SSI Action Plan	Water 2004
	at the outset how to access the complaints system and	15	SSI Retion I lan	Sept 2004
	their records	PS	SSI Action Plan	50pt 2001
	• Effective monitoring of the ethnicity of service users should be established			Immediate
	Benchmarking against the SSI's Standards for Community Care services for black and ethnic minorities to be established			
14. People Management	• Exit interviews to be carried out with all leavers	ASMT	Business Plan	Feb 2004
· -	• Absenteeism reports to be provided regularly to managers	ASMT	"	March 2004
	• Implement recommendations in H.R. Strategy	ASMT	Best Value Review	July 2004
	• Ensure good methods of communication exist with all	ASMT		March 2004
	staff			
	• Ensure the use of RADAR ensures the sound planning of a training needs strategy for the service	PS	"	April 2004
15. Business Planning/Performance management	• Ensure that the culture of business planning is adopted by adult services	ASMT	Business Planning	April 2004

	•	Develop a robust business plan that is owned and developed by Adult Services	PS	"	Feb 2004
16. Finance	•	Ensure the development of more robust budget	PS	"	Dec 2004
		monitoring systems			
	•	Develop robust auditing arrangements for grants	PS	"	Immediate