Appendix 2 OS 451 App2.

ZB000 85503 0	*INSURANCE RESERVE*
Service Accountant : M Phillips	Responsible Officer: B Norman
This is a 'Reserve Account', has been li	inked to the following 'Prioity'
Supports all priorities	
Latest Balance (Actual to date):	-£3,601,765
To date: 05/09/2005	-20,001,700
Reflects Council's Insurance reserve for unknown	own insurance claims and liabilities.
Included in this reserve are monies set aside for (Scheme of Arrangement) and for as yet unknown.	or liabilities arising from Devon County Council prior 1998, Municipal Mutual Insurance Ltd own claims.
The Council receives advice on the potential I Actuaries.	iabilites from Devon County Council, Municipal Mutual Insurance Ltd and External
Links to any relevant files etc.	
Please complete the following boxes	3:
Target range for this reserve based on understanding of needs and risks:	£3.7 million and £4.3 million (including provision)
Justification for reserve balance and the minimum level for the reserve :	The balance on this reserve should be as a minimum:  - equal to specified amounts for MMI and Devon County Council liabilities and - the surplus element be in the range of 100-200% of next financial years estimated contribution (based on actuarial advice). (Currently £0.75m)
	Y
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Reviewed annually by Insurance Section with support from Director of Finance and on an ad hoc basis incorporating advice from actuaries.  Last Actuarial Review (draft) reported September 2005 using data from March 2005.
How and When the reserve can be used:	To meet costs of uninsured excesses and liabilities when due to be paid, as agreed by Council's insurance section.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Management of claims by insurance section with support from Director of Finance
Does this reserve attract interest ? Y / N	N
Reviewed by:	Claire Ammar
Job Title:	Assistant Director (Risk Management)
Signature	

ZB000 85503 Z5514		*PEARL ASSURANCE HOUSE R & M*	
Service Accountant :	M Phillips	Responsible Officer: Bill Norman	:
This is a 'Reserve Account'	', has been li	linked to the following 'Prioity'	
Supports All Priorities			
Latest Balance (Actual to	date) :	655,000	
To date: 05/09/2005		-£55,000	
The Council when assigned the and maintenance conditions wit	lease on Pearl hin the lease.	rl Assurance House received a contingency sum from the previous occupiers to meet repairs	
Links to any relevant files e	tc. [		
Please complete the follo	wing boxes	s:	
Target range for this reserve be understanding of needs and ri		£55,000 - specific sum	
Justification for reserve balant the minimum level for the rese		£55,000 - specific sum	7
		·	
The process and timescale for review of the reserve to ensure continuing relevance and adec	е	Review by Corporate Property Officer on an annual basis.	
How and When the reserve ca used:	in be	To meet requirements on lease	
Procedure for the reserve's management and control, inclumonitoring of the reserve to er maintained within target range	sure it is	By Corporate Property Officer	
Does this reserve attract interes	est ? Y/N	N	J
Reviewed by:		Chris Sexton	
Job Title:		Corporate Property Officer Date	
Signature			ال

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ZB000 85503 Z6108	*ELECTIONS*	
Service Accountant : M	Phillips Responsible Officer: M Walsh	
This is a 'Reserve Account', h	as been linked to the following 'Prioity'	
Statutory requirement		
To date: 05/09/2005	-£20,000	
To manife Coding to make the	CC II Commit Florida a second second	
10 provide funding to meet costs o	f full Council Elections every 4 years	
Links to any relevant files etc.		
Please complete the followi		
Target range for this reserve bas		
understanding of needs and risks		
Justification for reserve balance at the minimum level for the reserve		$\neg$
the minimum level for the reserve	The cost of the May 2003 election was £70k. Annual budgeted contribution is £20k	
	r	
	,	
The process and timescale for the	Reviewed annually to meet latest estimate of election costs fed by annual contribution	$\equiv$
review of the reserve to ensure continuing relevance and adequa	from revenue account and one - off underspends when considered appropriate.	
How and When the reserve can b		
used:	cannot be met from revenue account.	
Procedure for the reserve's	Director of Finance.	=
management and control, including monitoring of the reserve to ensure	ng l	
maintained within target range.		
Does this reserve attract interest	? Y/N N	
Reviewed by:		
to viowou by.	Date	
Job Title:	Elections Manager	
Signature		

ZCORP 85503 Z9008	*CAPITAL FUNDING RESERVE*
Service Accountant : This is a 'Reserve Account	S Warren Responsible Officer: Richard Thorpe ', has been linked to the following 'Prioity'
All priorities.  Latest Balance (Actual to To date: 05/09/2005	date): -£726,450
To provide funding & additions	il contingency for items in the approved Capital Plan.
Links to any relevant files e	tc.
Please complete the folio	wing boxes :
Target range for this reserve I understanding of needs and ri	
Justification for reserve balan the minimum level for the rese	
The process and timescale fo review of the reserve to ensur continuing relevance and ade	e Finance Team. Balances generated by underspend in previous years are carried forward
How and When the reserve ca used:	As recommended to Council by the Director of Finance through the Capital Plan approval process
Procedure for the reserve's management and control, incl monitoring of the reserve to er maintained within target range	osure it is
Does this reserve attract intere	
Neviewou by.	Richard Thorpe
Job Title:	Director of Finance
Signature	

GGGDD 0.555 GGGGG		CARITALCO	HEATER PROFES	¥ 7 ¥ 3 44		
ZCORP 85503 Z9009	*TDA	CAPITAL SC	HEMES RESER	VE*		_
Service Accountant: S	Warren		Responsible Office	er: Richard	Morgan	
This is a 'Reserve Account',	has been linked to the	following 'Prioit	y'			
Improving Torbay's Economy						
Latest Balance (Actual to de	ata):					
To date: 05/09/2005		-£247,400				
Many of the regeneration projects fruition. By its nature, the annual programme, cannot mirror the act funding is available to support the	revenue budget that finan- ual spending profile becau	ces feesibility issues use of timing and un	associated with each predictability factors.	scheme and s The reserve w	upports the cap as established	oital
Links to any relevant files etc						
Please complete the follow	ring boxes :					
Target range for this reserve ba understanding of needs and risk		ble - see below.				
Justification for reserve balance the minimum level for the resen		endant upon the timi ds available at year	ng and number of scheend.	emes in the pr	ogramme plus	the
The process and timescale for review of the reserve to ensure continuing relevance and adequ	regeneration	is reviewed annuall	y in the light of comm tal programmes.	itments derive	od from the	
How and When the reserve can used:	be Schemes requannual reven		port will drawdown a <sub>l</sub>	gainst the rese	rve before utili	sing
Procedure for the reserve's management and control, incluc monitoring of the reserve to ens maintained within target range.	ling Agency.	veen the Director of	Finance and Chief Ex	ecutive of To	bay Developm	ent
Does this reserve attract interes	t?Y/N N	]				
Reviewed by:	Richard Mor	rgan				
Job Title:		tive of TDA.		Date		
Signature						

ZDB00 85503 0	*BUILDING CLEANING RESERVE FUND*	
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton	
This is a 'Reserve Account', has been i	inked to the following 'Prioity'	
Links to all Corporate priorities		
Latest Balance (Actual to date):	-£5,971	
To date: 05/09/2005	20,971	
	tal trading organisation of the Direct Services and Waste Business Unit is to provide quality y and safely meet the requirements of our customers.	
	eak-even and it operates on the basis of extended CCT contracts, Service Level Agreements ich are at prices agreed in advance of service provision.	
This reserve was established to hold annual s	urpluses generated from the Building Cleaning internal trading account.	
Links to any relevant files etc.		
Please complete the following boxe	s:	_
Target range for this reserve based on understanding of needs and risks;	To be considered as part of the overall total for operating services.	
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).	
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually at year end.	
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Building Cleaning operation.	
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).	
Does this reserve attract interest ? Y / N	N	الـ
Reviewed by:	Gareth Bourton	
Job Title:	Assistant Director Direct Services and Waste	
Signature		١

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ZDD00 85503 0	*HIGHWAYS RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£47,450
<b>To date :</b> 05/09/2005	217,100
The objective of the Highways internal trad services which efficiently, economically and	ing organisation of the Direct Services and Waste Business Unit is to provide quality direct d safely meet the requirements of our customers.
	oreak-even and it operates on the basis of extended CCT contracts, Service Level Agreements thich are at prices agreed in advance of service provision.
This reserve was established to hold annual	surpluses generated from the Highways internal trading account.
Links to any relevant files etc.	
Please complete the following box	es:
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300K which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Highways operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y / N	N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZDM00 85503 0	*FLEET TRANSPORT RESERVE FUND*
Service Accountant: K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date) :	207.000
To date : 05/09/2005	-£97,860
	al trading organisation of the Direct Services and Waste Business Unit is to provide quality ally and safely meet the requirements of our customers.
The financial objective of the service is to be the majority of which are at prices agreed in	break-even and it operates on the basis of Service Level Agreements and service arrangements, n advance of service provision.
This reserve was established to hold annual	surpluses generated from the Fleet Transport internal trading account.
Links to any relevant files etc.	
Please complete the following box	es:
Target range for this reserve based on understanding of needs and risks:	EO - E20,000
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Fleet Transport operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y/N	N N
Devience d box	Gareth Bourton
Reviewed by:	
Reviewed by:  Job Title:	Assistant Director Direct Services and Waste

ZDM57 85503 0 *	FLEET SOFTWARE & EQUIPMENT RESERVE*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been l	inked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£17,607
To date: 05/09/2005	-217,007
To replace software or equipment used for ve	hicle maintenance.
Links to any relevant files etc.	
Please complete the following boxes	s :
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	This reserve will be used during 2005/06 to finance the purchase of a new break tester for the MOT facility and a new cylinder grinding machine for plant maintenance at Aspen Way Paignton.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Reviewed Annually
How and When the reserve can be used:	To finance the cost of replacing software or equipment used for vehicle maintenance - personnel involved Assistant Director Direct Services and Waste (Gareth Bourton). Fleet Manager (Jack Haley), and Service Manager Financial Services (Keith Taylor).
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y / N	N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZDQ00 85503 0	*BUILIDNG MAINTENANCE RESERVE FUND*
Service Accountant : K Taylo	or Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has b	peen linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date) :	-£45,534
To date: 05/09/2005	
	ance internal trading organisation of the Direct Services and Waste Business Unit is to provide , economically and safely meet the requirements of our customers.
	to break-even and it operates on the basis of extended CCT contracts, Service Level Agreements of which are at prices agreed in advance of service provision.
This reserve was established to hold an	nual surpluses generated from the Building Maintenance internal trading account.
Links to any relevant files etc.	
Please complete the following	boxes:
Target range for this reserve based ounderstanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Building Maintenance operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial services (Keith Taylor).
Does this reserve attract interest?	Y/N N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZDR00 85503 0	*REFUSE COLLECTION RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been l	linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£71,268
To date: 05/09/2005	
	al trading organisation of the Direct Services and Waste Business Unit is to provide quality by and safely meet the requirements of our customers.
	eak-even and it operates on the basis of extended CCT contracts, Service Level Agreements ich are at prices agreed in advance of service provision.
This reserve was established to hold annual se	urpluses generated from the Refuse Collection internal trading account.
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe) to meet costs arising from the Refuse Collection operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y / N	N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZDS00 85503 0   *1	DIRECT SERVICES AND WASTE RESERVE FUND*
Service Accountant : K Taylor	
This is a 'Reserve Account', has been	Responsible Officer: Gareth Boulton
This is a Reserve Account, has been	inked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£59,560
To date: 05/09/2005	207,500
To replace computers and other equipment u	used by Direct Services and Waste
inks to any relevant files etc.	
Please complete the following boxe	
arget range for this reserve based on inderstanding of needs and risks:	To be considered as part of the overall total for operating services.
ustification for reserve balance and	This reserve will be used during 2005/06 to finance the purchase of replacement
ne minimum level for the reserve :	computers and for the purchase and installation of equipment.
	,
he process and timescale for the eview of the reserve to ensure	Annually at year end.
ontinuing relevance and adequacy:	
ow and When the reserve can be sed:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Assistant Director Direct Services and Waste (Gareth Bourton), to meet any general
	costs within Direct Services and Waste.
rocedure for the reserve's	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant
anagement and control, including onitoring of the reserve to ensure it is	Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
aintained within target range.	
oes this reserve attract interest ? Y / N	N
eviewed by:	Gareth Bourton
·	Date
ob Title:	Assistant Director Direct Services and Waste
ignature	

05 October 2005

ZDS44 85503 0 *	CLAYLANDS LANDFILL SITE RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been l	linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£25,000
To date: 05/09/2005	-223,000
	t are the licensed operators the Claylands Cross Landfill and Recycling Site. From October tly used to deposit and recycle category A and B inert waste.
inks to any relevant files etc.	
Please complete the following boxe	s:
arget range for this reserve based on inderstanding of needs and risks:	£15,000 - £25,000
ustification for reserve balance and ne minimum level for the reserve :	For future capital expenditure required by the Environment Agency on the Landfill Site Operator to meet the duties and obligations under the licence and the environmental requirements of closing the site and handing back of licence. These costs include the restoration of the site to finished levels using topsoil, drainage and grass. The minimum level of reserve is recommended to be £15,000.
The process and timescale for the eview of the reserve to ensure ontinuing relevance and adequacy :	Annually at year end
low and When the reserve can be sed:	When closure of the Claylands Landfill and Recycling Site generates capital expenditure. Personnel involved Strategic Director for Environment (MikeYeo), Assistant Director of Direct Services and Waste (Gareth Bourton), Service Manager Financial Services (Keith Taylor).
Procedure for the reserve's nanagement and control, including nonitoring of the reserve to ensure it is naintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
ooes this reserve attract interest ? Y/N	N
teviewed by:	Gareth Bourton
ob Title:	Assistant Director Direct Services and Waste
ignature	
ngnature	

ZDT00 85503 0 *7	FORBAY TRANSFER STATION RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been l	inked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£16,983
To date: 05/09/2005	210703
	trading organisation of the Direct Services and Waste Business Unit is to provide quality by and safely meet the requirements of our customers.
	eak-even and it operates on the basis of extended CCT contracts, Service Level Agreements ich are at prices agreed in advance of service provision.
This reserve was established to hold annual se	urpluses generated from the Transfer Station internal trading account.
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total tumover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Torbay Transfer Station operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y / N	N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZDX00 85503 0 *	LANDSCAPE MAINTENANCE RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has been l	linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date):	-£43,728
To date: 05/09/2005	
	internal trading organisation of the Direct Services and Waste Business Unit is to provide omically and safely meet the requirements of our customers.
The financial objective of the service is to bre and service arrangements, the majority of wh	eak-even and it operates on the basis of extended CCT contracts, Service Level Agreements ich are at prices agreed in advance of service provision.
This reserve was established to hold annual se	urpluses generated from the Landscape Maintenance internal trading account.
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Landscape Maintenance operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y/N	N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	The same same same same same same same sam

ZDY00 85503 0	*VEHICLE MAINTENANCE RESERVE FUND*
Service Accountant :	K Taylor Responsible Officer: Gareth Boulton
This is a 'Reserve Account'	, has been linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to c To date: 05/09/2005	date): -£10,115
The objective of the Vehicle Ma quality direct services which effi	intenance internal trading organisation of the Direct Services and Waste Business Unit is to provide iciently, economically and safely meet the requirements of our customers.
The financial objective of the ser and service arrangements, the ma	rvice is to break-even and it operates on the basis of extended CCT contracts, Service Level Agreements ajority of which are at prices agreed in advance of service provision.
This reserve was established to h	old annual surpluses generated from the Vehicle Maintenance internal trading account.
Links to any relevant files et	x.
Please complete the follow	wing boxes :
Target range for this reserve bunderstanding of needs and ris	
Justification for reserve balanc the minimum level for the reser	
The process and timescale for review of the reserve to ensure continuing relevance and adeq	
How and When the reserve car used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisonal Director of Finance (Richard Thorpe), to meet costs arising from the Vehicle Maintenance operation.
Procedure for the reserve's management and control, inclument of the reserve to ensemble the reserve to ensemble the range.	sure it is Services (Keith Taylor).
Does this reserve attract interes	st?Y/N N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

05 October 2005

ZDZ00 85503 0	*CLEANSING RESERVE FUND*
Service Accountant : K Taylor	Responsible Officer: Gareth Boulton
This is a 'Reserve Account', has bee	n linked to the following 'Prioity'
Links to all Corporate priorities	
Latest Balance (Actual to date): To date: 05/09/2005	-£43,815
The objective of the Cleansing internal tra services which efficiently, economically at	ding organisation of the Direct Services and Waste Business Unit is to provide quality direct and safely meet the requirements of our customers.
The financial objective of the service is to and service arrangements, the majority of	break-even and it operates on the basis of extended CCT contracts, Service Level Agreements which are at prices agreed in advance of service provision.
This reserve was established to hold annua	al surpluses generated from the Cleansing internal trading account.
Links to any relevant files etc.	
Please complete the following bo	xes:
Target range for this reserve based on understanding of needs and risks:	To be considered as part of the overall total for operating services.
Justification for reserve balance and the minimum level for the reserve :	Internal trading account reserve for surpluses generated or losses sustained within a single financial year. Surpluses need to be retained to safe guard against future trading uncertainties. To ensure the viability of future trading, an optimum reserve limit has been set at £300k which is equal to 2.5% of the total turnover for Direct Services and Waste (combined total of all trading reserves).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annually at year end.
How and When the reserve can be used:	Strategic Director for Environment (Mike Yeo) to determine in consultation with Divisional Director of Finance (Richard Thorpe), to meet costs arising from the Cleansing operation.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Under the control of the Strategic Director for Environment (Mike Yeo), Assistant Director Direct Services and Waste (Gareth Bourton) and the Service Manager Financial Services (Keith Taylor).
Does this reserve attract interest ? Y/N	N N
Reviewed by:	Gareth Bourton
Job Title:	Assistant Director Direct Services and Waste
Signature	

ZE001 85503 0	*STH WEST WATER CONTRACT RESV*
Service Accountant : A O'Rourke	Responsible Officer: A. Director - Highways & Eng.
This is a 'Reserve Account', has been li	inked to the following 'Prioity'
Valuing Our Environment	
Latest Balance (Actual to date) :	C100 000 I
To date: 05/09/2005	-£100,000
sewers and watercourses within Torbay. This annual surpluses or deficits arising from these	perated an Agency Contract arrangement with South West Water for the maintenance of account was established to smooth the effects of a potentially variable workload by holding a maintenance operations. Termination of the revenue contract and uncertainty regarding to account is maintained to fund potential future redundancy costs associated with staff ted functions.
Links to any relevant files etc.	
Please complete the following boxes	S:
Target range for this reserve based on understanding of needs and risks:	£58,000 - £100,000. See justification below.
Justification for reserve balance and the minimum level for the reserve :	Latest estimates indicate a redundancy situation would incur the Council in costs approaching £58,000. However, it would be prudent to provide longer term when pension implications come into effect and to reflect inflationary and incremental factors.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	To be reviewed annually and in light of termination of contract and levels of future design work requested by the client.
How and When the reserve can be used:	If redundancies arise as a result of South West Water withdrawing remaining capital design work, the Director of Environment Services will make representations to the Director of Finance and Members to fund any resulting redundancy costs from the reserve.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Liaison between the Director of Finance and Director of Environment Services.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Mike Yeo
Job Title:	Director of Environment Date
Signature	

ZE002 85503 0	*HELE TRAFFIC SIGNAL MTCE*
Service Accountant : A O'Rourke	Responsible Officer: Group Manager - Highways
This is a 'Reserve Account', has been l	linked to the following 'Prioity'
Meeting transport needs.	
Latest Balance (Actual to date):	
To date: 05/09/2005	-£3,419
This is a commuted sum received from a devi a local development.	reloper to fund the annual maintenance costs of Hele Traffic Signals adopted on completion o
inks to any relevant files etc.	
Please complete the following boxe	is:
arget range for this reserve based on nderstanding of needs and risks:	Not applicable as Commuted sum
ustification for reserve balance and le minimum level for the reserve :	As per the section 106 agreement, the balance will diminish to zero as annual maintenance calls deplete the fund.
	,
he process and timescale for the eview of the reserve to ensure ontinuing relevance and adequacy :	Annual
ow and When the reserve can be sed:	Annual maintenance cost of Traffic Lights to be funded from this reserve until fund depleted.
rocedure for the reserve's ranagement and control, including ronitoring of the reserve to ensure it is raintained within target range.	Director of Environment in conjunction with Head of Finance
oes this reserve attract interest ? Y / N	n
	Malcolm Webley
eviewed by:	
eviewed by: ob Title:	Asst. Director - Highways & Street Services

ZE006 85503 0	*CAR PARKS P&D REPLACE FUND*
Service Accountant : A O'Rourke	Responsible Officer: Service Man Town Services
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Meeting transport needs.	
Latest Balance (Actual to date):	0107.007
To date: 05/09/2005	-£106,905
This reserve was established to accommodate of Pay and Display machines when they react contributions have not accrued to the account the transfer of the account to the account to the account to the account to the account	te annual revenue contributions from the Car Parking Account to fund the future replacement ched the end of their useful lives. Budgetary cut-backs in the past have meant that it for a number of years.
Links to any relevant files etc.	
Please complete the following boxe	98:
Target range for this reserve based on understanding of needs and risks:	£107,000 - £300,000.
Justification for reserve balance and the minimum level for the reserve :	There are currently 112 pay & display machines within the Councils' car parks. Replacement costs are around £3,500 each with a majority well past their 7 year estimated useful life. An investment of £392,000 would be required if outright replacement took place. However, Pay on Foot' is likely to be introduced at some multistorey sites (funded from capital resources) which would reduce the call against this fund if wholesale replacement took place.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually by Director of Environment to assess potential calls on balance and report as part of budget planning.
How and When the reserve can be used:	Car Park Manager will drawdown against the fund as machines fail and when this could not be met by normal revenue maintenance budget provision. Specific earmarked contributions can be used to supplement the fund. Monies to be used to support revenue account or capital account.
Procedure for the reserve's menagement and control, including monitoring of the reserve to ensure it is maintained within target range.	Director of Environment in conjunction with Director of Finance.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Malcolm Webley
lob Title:	Asst. Director - Highways & Engineering
Signature	

05 October 2005

ZE007 85503 0	*VEHICLE & PLANT FUND*
Service Accountant : A O'Rourke	Responsible Officer: Director of Finance
This is a 'Reserve Account', has been li	inked to the following 'Prioity'
Supports all priorities	
Latest Balance (Actual to date):	-£243,768
To date: 05/09/2005	-2243,700
made to the fund (predominantly by the Coun	and renewal of vehicles and plant making up the Council's fleet. Annual contributions are cil's DSO who manage and maintain the fleet) to finance purchases charged to the fund. ed to the secondhand market are also credited to the fund.
Links to any relevant files etc.	
Please complete the following boxes	3;
Target range for this reserve based on understanding of needs and risks:	£200,000 - £244,000.
Justification for reserve balance and the minimum level for the reserve :	It is likely that 'prudential' borrowing will be utilised to fund future acquisitions which means that only smaller items of plant (under £10,000) will be acquired via the fund. Latest assessments indicate a potential drawdown of around £300,000 but this will be spread over a number of years during which contributions will be received. The current balance of £244,000 is, therefore, justifiable with the proviso that a minimum of £200,000 is maintained to meet existing commitments and any unforeseen vehicle and plant requirements.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Balances on the reserve are periodically projected over a 5 year period to ensure their adequacy. Report considered as part of the budget process.
How and When the reserve can be used:	The fund is restricted to use by Operations Division who manage and maintain the Council's fleet although other vehicle & plant purchases can be charged with agreement of the Director of Environment and Director of Finance. Purchases through the fund are usually small, limited life items that cannot be acquired by operating lease, or where financially advantageous
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Overall control is maintained by the Director of Finance through his representatives in the Operations Division and Environment Services Directorate. Capital charges associated with vehicles and plant purchased via the fund form the basis of annual contributions to offset the initial drawdown over the estimated life of the asset concerned.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Richard Thorpe
Job Title:	Director of Finance Date
Signature	

ZE009 85503 0	*ENVIRNMNT CARRY FORWARD*
Service Accountant : A O'Rourke	Responsible Officer: Director of Environment Servs
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Supports all priorities.	
Latest Balance (Actual to date):	
To date: 05/09/2005	-£700,700
At the end of each financial year, the Direct where not completed by 31st March. Approv these commitments in the following financia	or of Finance provides for Members a list of committed and budgeted works or services that ral is sought for the resultant funds freed up by the underspend to be earried forward to finance I year.
Links to any relevant files etc.	
Please complete the following boxe	es:
Target range for this reserve based on understanding of needs and risks:	Varies each financial year.
Justification for reserve balance and the minimum level for the reserve :	Individually costed schemes make up the reserve balance and these are progressed throughout the year, gradually diminishing the fund.
The process and timescale for the eview of the reserve to ensure continuing relevance and adequacy :	Carry-forwards are approved by Members each year and are subsequently monitored as part of the monthly budget monitoring processes undertaken within the Environment Directorate. Year end close down re-assesses previous carry-forwards and evaluates new Any balances still in reserve at end of year require specific approval of Head of Finance to remain classified as reserve.
How and When the reserve can be used:	Once approved, accountants are responsible for matching spending on carry-forward works and services with contributions from the reserve fund, usually as a year-end transaction.
Procedure for the reserve's nanagement and control, including nonitoring of the reserve to ensure it is naintained within target range.	There are regular reports presented to the Director of Environment and Assistant Directors concerning carry-forward expenditure and subsequent matching of funds held in the reserve.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Mike Yeo
ob Title:	Director of Environment Services  Date
Signature	11

ZE010 85503 0	*CREMATORIUM RESERVE*
Service Accountant : A O'Rourke	Responsible Officer: General Man Beavement Ser
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Valuing our Environment.	
Latest Balance (Actual to date):	
To date: 05/09/2005	-£535,155
The Crematorium Revenue Account makes	annual contributions to this reserve to fund future replacement of the cremators.
Links to any relevant files etc.	
Please complete the following box	es:
Target range for this reserve based on	£1,470,000.
understanding of needs and risks:	See justification below.
Justification for reserve balance and the minimum level for the reserve :	A 2003 assessment of the estimated useful life of the cremators put this at 10 years. At 2013 prices, replacement is estimated to cost £1.47 million. Annual revenue
and minimized level for the reastive .	contributions of £75,000 are made, supplemented by 'one-offs' when financially viable to
	help ensure funds endeavour to achieve the required sum.  Additional air quality standards will also require significant capital expenditure within
	the next 10 years.
The process and timescale for the	Annual reassessment is made of the cost of replacement to ensure balances are
review of the reserve to ensure continuing relevance and adequacy :	sufficient. Taken into consideration as part of budget consideration and in business plan.
How and When the reserve can be	Replacement of the cremators will be approved as part of the Council's Capital Plan with
used:	funding identified as coming from this earmarked reserve. Annual contribution and spectific "one-off's" supplement the fund.
Procedure for the reserve's	The fund is controlled by the Director of Finance with drawdown being approved by the
management and control, including monitoring of the reserve to ensure it is	Council as part of Capital Plan financing.
maintained within target range.	
Does this reserve attract interest ? Y / N	N
Reviewed by:	
•	Fran Hughes Date
Job Title:	Asst. Director - Env Health & Consumer Protection
Signature	

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ZE011 85503 0	*MIDAS - CLARENCE HOTEL 106*
Service Accountant : A O'Rourk	Responsible Officer: A. Director - Devel & Conserv
This is a 'Reserve Account', has been	n linked to the following 'Prioity'
Valuing our environment.	
Latest Balance (Actual to date):	-£788
<b>To date :</b> 05/09/2005	-2/80
This represents a developer contribution as Hotel development site. Conservation offic finance derived from the fund.	part of a planning Section 106 agreement for environmental enhancements at the Clarance ers agree proposals in keeping with the agreement. Relevant works are charged to revenue with
Links to any relevant files etc.	
Please complete the following box	ces:
Target range for this reserve based on understanding of needs and risks:	Not applicable as section 106 agreement
Justification for reserve balance and the minimum level for the reserve :	As per the section 106 agreement, the balance will diminish to zero as annual maintenance calls deplete the fund.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually and as specific developments associated with the site arise.
How and When the reserve can be used:	Notification received from Conservation Planners as and when expenditure associated with the site arise.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Head of Development and Conservation Planning in conjunction with Head of Finance.
Does this reserve attract interest? Y/N	N
Reviewed by:	Les Crump
Job Title:	Asst Director - Development & Conservation Servs.
Signature	

ZE012 85503 0	*JUNIOR LIFESKILLS*		
Service Accountant : I Hartle	y Responsible Officer: F Hughes		
This is a 'Reserve Account', has b	een linked to the following 'Prioity'		
Improving health & social care.			
Latest Balance (Actual to date):	-£1,574		
To date: 05/09/2005	00 A 30 F 70		
	ip income received for ongoing educational training on Health Promotions. Expenditure funded appropriate revenue account and the funding entry is debited to ZE012 as required at year end.		
Links to any relevant files etc.			
Please complete the following to	Doxes :		
Target range for this reserve based of understanding of needs and risks:	0n £0 - £1,500.		
Justification for reserve balance and the minimum level for the reserve :	Sponsorship income is used to support revenue expenditure on the service.		
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annual review by F Hughes		
How and When the reserve can be used:	Drawn on biennially to sustain the biennial Junior life skills event.		
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it maintained within target range.	Under control of Assistant Director of Environmental Health is		
Does this reserve attract interest? Y	7/N N		
Reviewed by:			
Job Title:	Assistant Director of Environmental Health  Date		
Signature			

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	*SEC.106 AGREEMENTS*
ervice Accountant : A O'Ro	ourke Responsible Officer: A. Director - Devel & Conserv
his is a 'Reserve Account', has	been linked to the following 'Prioity'
aluing our environment.	
atest Balance (Actual to date)	± -£85,776 <b> </b>
o date: 05/09/2005	-203,770
'arious sums received from developer televant works are charged to revenue	rs under planning Section 106 agreements which are used to provide one-off public amenity benefi e with finance derived from the fund.
inks to any relevant files etc.	
lease complete the following	j boxes :
arget range for this reserve based nderstanding of needs and risks:	Not applicable as section 106 agreements
ustification for reserve balance and the minimum level for the reserve:	
The process and timescale for the eview of the reserve to ensure ontinuing relevance and adequacy	Section 106 Agreements still in operation but where montes not yet received.
low and When the reserve can be used:	In accordance with requirement of Section 106 Agreement.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure maintained within target range.	Head of Finance in conjunction with appropriate Service Director. Expenditure plan to be reported as part of annual review and capital budget.  e it is
Does this reserve attract interest?	? Y/N n
	Les Crump
Reviewed by:	
Reviewed by:	Asst Director - Development & Conservation Servs.

ZE015 05502 0	*PLANNING RESERVE*
ZE015 85503 0	
Service Accountant : A O'Rourke	Responsible Officer: Service Man Strat. Planning
This is a 'Reserve Account', has been l	inked to the following 'Prioity'
Improving the economy of Torbay.	
Latest Balance (Actual to date):	2122.050
To date: 05/09/2005	-£123,968
To fund costs of Local Plan Inquiry approx ex	very 5 years
Links to any relevant files etc.	
Please complete the following boxe	e ·
·	
Target range for this reserve based on understanding of needs and risks:	£300,000
Justification for reserve balance and	The Local Plan Inquiry completed in 2003/04 incurred costs of £369,000. An annual
the minimum level for the reserve :	revenue contribution of £60,500 is currently budgeted to replenish the reserve fund over
	the next 5 years.
The process and timescale for the	Reviewed annually to meet latest estimate of local plan costs - fed by annual
review of the reserve to ensure continuing relevance and adequacy :	contribtuion and additional "one-off" contributuions as appropriate.
How and When the reserve can be	When Local Plan Inquiry takes place
used:	
Dropoduro for the recover	
Procedure for the reserve's management and control, including	Director of Finance
monitoring of the reserve to ensure it is maintained within target range.	
3 3	
Does this reserve attract interest ? Y / N	N
Reviewed by:	Mike Fox
Job Title:	Assist Director Strategic Equipment I Bulling
	Assist. Director - Strategic Environmental Policy
Signature	

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ZL005 85503 0	<u> </u>	*ART	IS OBJECTS FUND*		
Service Accountant :	S Kane		Responsible Of	ficer: Michael	l Rhodes
This is a 'Reserve Account		linked to the followi	-	neer,	
		······································	•		
Develop our culture.					
To date: 05/09/2005	date):	-£18	,757		
Purchase of art objects for Torr	re Ahhey Mu	seum			
i dichase of the objects for ron	c riobey ma	scam			
Links to any relevant files	etc.				
Please complete the follo	owing box	es:			
Target range for this reserve		£20,000.			
understanding of needs and r	risks:				
Justification for reserve balan the minimum level for the res		Purchase of art object	ets for Torre Abbey Museum.		
The process and timescale for review of the reserve to ensure			ead of Museum Service in cor of Annual Service Plan.	njunction with Di	rector of Finance.
continuing relevance and ade	quacy:				
How and When the reserve c	an be	To be used to supple	ment Annual Revenue Budge	t with contribtuio	ons to reserve from
used:			nue budget and donations/cor		
Procedure for the reserve's		Head of Museum Se	rvice to manage and authorise	e payment, in con	sultation with
management and control, inc monitoring of the reserve to e		Director of Finance, considered appropria	supported by independent ass ate.	sessment of propo	sed purchase where
maintained within target range					
Does this reserve attract inter	rest ? Y / N	N			
Reviewed by:		Michael Rhodes		7	
Job Title:				Date	
Signature					

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ZL009 85503 0	*CULTURAL SERVICES C/F*
Service Accountant : S Kane	Responsible Officer: Sue Cheriton
This is a 'Reserve Account', has been I	inked to the following 'Prioity'
Valuing our environment and developing our	culture.
Latest Balance (Actual to date):	-£191,885
To date: 05/09/2005	-2171,883
At the end of each financial year, the Director where not completed by 31st March. Approvathese commitments in the following financial	r of Finance provides for Members a list of committed and budgeted works or services that al is sought for the resultant funds freed up by the underspend to be carried forward to finance year.
Links to any relevant files etc.	
Please complete the following boxes	<b>s</b> :
Farget range for this reserve based on understanding of needs and risks:	Varies each financial year.
Justification for reserve balance and he minimum level for the reserve :	Individually costed schemes make up the reserve balance and these are progressed throughout the year, gradually diminishing the fund.
The process and timescale for the eview of the reserve to ensure continuing relevance and adequacy :	Carry-forwards are approved by Members each year and are subsequently monitored as part of the monthly budget monitoring processes undertaken within Cultural Services. Year end close down re-assesses previous carry-forwards and evaluates new. Any balances still in reserve at end of year require specific approval of Director of Finance to remain classified as reserve
How and When the reserve can be used:	Once approved, accountants are responsible for matching spending on carry-forward works and services with contributions from the reserve fund, usually as a year-end transaction.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	There are regular reports presented to the Assistant Director for Cultural Services concerning carry-forward expenditure and subsequent matching of funds held in the reserve.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Sue Cheriton
lob Title:	Assistant Director for Cultural Services.
Signature	

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ZP003 85503 0	*EDUCATION CARRY FORWARD*		
Service Accountant : Lisa Fin	n Responsible Officer: Matt Redwood		
This is a 'Reserve Account', has b	een linked to the following 'Prioity'		
Lifelong Learning			
Latest Balance (Actual to date): To date: 05/09/2005	-£43,000		
To hold schools' only unspent balances allocations and unspent standards fund	approved for carry forward to the new financial year. This balance is made up of unspent schools' grants.		
For 2005/06 these balances are forecast	to remain broadly the same at around £3.5 million.		
that Schools have more freedom to accu	for specific schools. Reporting procedures are slightly different to a Council controlled reserve in imulate balances subject to clear criteria set out by DfES and Director of Children's Services, number of headings. Any unearmarked balances can be clawed back by the Council subject to clear		
Links to any relevant files etc.	XE XEX05.msg		
Please complete the following b	oxes:		
Target range for this reserve based o understanding of needs and risks:	£3m to £3.6m (including school reserves) but will vary depending on school expenditure plans.		
Justification for reserve balance and the minimum level for the reserve :  To finance committed and approved carry-forwards from underspendings arisi previous financial years.			
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Carry-forwards are approved by members each year and are subsequently monitored as part of the monthly budget monitoring processes undertaken within the relevant Directorate. Year end close down re-assesses previous carry-forwards and evaluates new. Any balances still in reserve at end of year requires specific approval of Head of Finance to remain clasified as reserve.		
How and When the reserve can be used:	In line with school priorities - it is for them to decide.		
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it maintained within target range.	There are regular reports presented to the Director of Children's Services forecasing School's reserves.		
Does this reserve attract interest ? Y	/N n		
Reviewed by:	Matt Redwood		
Job Title:	Assistant Director - Resources		
Signature			

05 October 2005

ZP015 85503 0		*PFI SINKING FUND*
Service Accountant :	Lisa Finn	Responsible Officer: Matt Redwood
This is a 'Reserve Account	t', has been lir	sked to the following 'Prioity'
Learning at the Heart of our Co	ommunity	
Latest Balance (Actual to	date) :	-£3,359,438
To date: 05/09/2005		-20,007,700
full 26 year contract period (to	2027). The Fun-	to ensure funding is available to pay the Unitary Charge due under the PFI contract over the d is credited with an annual contribution (subject to inflation) from the Education revenue liture charged to the PFI operational account (PEC02).
	Im from the Fu	d to provide £1m funding towards the Paignton Community College expansion project . To nd in 2002/03 and 2003/04 the Education revenue budget is committed to an annual ver 25 years.
Over the life of the PFI contrac pressure for Childrens' Services		nave a positive balance but is forecast to go into deficit and hence a future revenue budget
Links to any relevant files	etc.	
Please complete the following	owing boxes	:
Target range for this reserve understanding of needs and i		£3.4m to £3.6m
Justification for reserve balar the minimum level for the res		To provide funds to meet the Council's liabilities under the PFI Project agreement for Westlands & Homelands schools signed in March 2000 for a period of 26 years ending August 2027
The process and timescale for review of the reserve to ensu continuing relevance and ade	re	The Fund is reviewed at least annually to ensure adequacy
How and When the reserve c used:		The Reserve is earmarked solely to cover future demands for payment of the Unitary Charge due under the PFI contract (except for the withdrawalof £1m to part fund the expansion of Paignton Community College (see above) approved by Council in July 2001)
Procedure for the reserve's management and control, inc monitoring of the reserve to e maintained within target range	luding nsure it is	Director of Finance
Does this reserve attract inter	rest?Y/N	Y
Reviewed by:	l	Matt Redwood
Job Title:	[	Assistant Director - Resources
Signature		

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ZP018 85503 0	*RESERVE - EARLY RETIREMENT*
Service Accountant : G Davis	Responsible Officer: Matt Redwood
This is a 'Reserve Account', has been I	inked to the following 'Prioity'
(Lifelong Learning) All	
Latest Balance (Actual to date):	C140 990 I
To date: 05/09/2005	-£148,889
To enable the Council to meet new (Children: budgets for new redundancies.	s' related) redundancy related liabilities as they fall due. This has been built up from annual
The fund for 2005/06 stands at £239k. Know.	n commitments will be in excess of this therefore the reserve will be used.
Links to any relevant files etc.	
Please complete the following boxes	s:
Target range for this reserve based on understanding of needs and risks:	To be assessed in 2006/07 budget process
Justification for reserve balance and the minimum level for the reserve :	To enable the Council to meet new redundancy related liabilities as they fall due. Has been built up by annual contributions from Children's Services revenue budget (£90k each year).
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually reviewed as to adequacy and necessity.
How and When the reserve can be used:	To meet costs arising from any Redundancy, Retirement & Relocation arising from budget setting proposals.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Director of Finance & appropriate Service Director
Does this reserve attract interest ? Y / N	n
Reviewed by:	Matt Redwood
Job Title:	Assistant Director - Resources
Signature	

05 October 2005

ZQ500 85503 QH001	*PCT CONT TO DGS SCHEME*
Service Accountant: M Jenkins This is a 'Reserve Account', has been li	Responsible Officer: Carl Wyard
Affordable Housing  Latest Balance (Actual to date):  To date: 05/09/2005	-£31,000
Contribution recevied from Torbay Primary C	are Trust for Kent Guarantee scheme
Links to any relevant files etc.	
Please complete the following boxes	<b>3</b> :
Target range for this reserve based on understanding of needs and risks:	Maximum £31,000.
Justification for reserve balance and the minimum level for the reserve :	Contribution from Primary Care Trust for rent guarantee scheme (Drugs Related)
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Review half yearly
How and When the reserve can be used:	The provision of affordable housing for homeless persons with drugs related problems
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	By AD of Housing in conjuction with advice from primary Care Trust.
Does this reserve attract interest ? Y / N	N
Reviewed by:	Simon Sherbersky
Job Title:	AD Housing Date
Signature	

ZR000 85503 0	*EQUIPMENT FUND*		
Service Accountant : M Phillips	Responsible Officer: A Director- Corporate Finance		
This is a 'Reserve Account', has been li	inked to the following 'Prioity'		
Supports all priorities.			
Latest Balance (Actual to date):	0515 457		
To date: 05/09/2005	-£515,457		
To fund departmental purchases of equipment	t,		
Services contribute to this fund to enable purc years.	chases of departmental related equipment to be made as required funded over a number of		
I . l			
Links to any relevant files etc.			
Please complete the following boxes	s :		
Target range for this reserve based on understanding of needs and risks:	Varies due to individual department contribution		
Justification for reserve balance and the minimum level for the reserve :	To finance purchase of departmental equipment. Equipment fund used to facilitate the repayment of equipment over a number of years as identified as necessary to meet business plans and council's objective. Each element of the fund (over 15 in total) has been reviewed to assess it's potential use. The main balance within this fund is for equipment replacement at the Transfer Station of £220,000.		
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	Annually by relevant department		
How and When the reserve can be used:	Withdrawals agreed between Head of Service in relation to that service's contribution to fund.		
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Assistant Director - Corporate Finance (Paul Looby) to oversee usage of fund.		
Does this reserve attract interest ? Y / N	N		
Reviewed by:	Paul Looby		
	Date		
Job Title:	Assistant Director - Corporate Finance		

ZR000 85503 Z6036	*DISPOSAL COSTS RESERVE*
Service Accountant: M Phillips	Responsible Officer: S Partridge
This is a 'Reserve Account', has been l	inked to the following 'Prioity'
Supports All Priorities  Latest Balance (Actual to date):  To date: 05/09/2005	-£39,000
Set aside of De minimis capital receipts to fu	nd disposal costs of council's assets
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	Range £35,000 to £70,000
Justification for reserve balance and the minimum level for the reserve :	Equal to a years funding of asset disposals function
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	During Final Accounts
How and When the reserve can be used:	To fund disposal costs related to Council's assets that may not be chargeable to the Council's Capital Programme
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Estate Manager in conjunction with Capital Accountants
Does this reserve attract interest ? Y / N	N
Reviewed by:	S Partridge
Job Title:	Estates Manager Date
Signature	

05 October 2005

ZR000 85503 Z6101	*LGR REPAYMENT RESERVE*
Service Accountant : M Phillips	Responsible Officer: Director of Finance
This is a 'Reserve Account', has been	ı linked to the following 'Prioity'
Supports all priorities	
Latest Balance (Actual to date):	E425 000 t
To date: 05/09/2005	-£435,000
Reflects reserve to support future year budg	gets in respect of costs associated with SCA's for Local Governement Reorganisation
Links to any relevant files etc.	
Please complete the following box	es:
Target range for this reserve based on understanding of needs and risks:	Maximum of £435,000
Justification for reserve balance and the minimum level for the reserve :	Reserve to support future year budgets in respect of costs associated with SCA's for Local Government Reorganisation. At present it is planned this balance will be applied over equal instalments until 2011.  There is no miniumum level for this reserve. Any accelerated use of this reserve will create budgetary pressures in later years. The total MRP for 2004/5 is in excess of £2m.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annually during closedown by Director of Finance
How and When the reserve can be used:	Annual contribution in equal instalments towards the Miniumn Revenue Provsion requirement resulting from use of the SCA's.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Director of Finance will review level of annual contribution as part of both budget setting and final accounts process
Does this reserve attract interest ? Y / N	N
Reviewed by:	Richard Thorpe
lob Title:	Director of Finance Date
Signature	

05 October 2005

ZR000 85503 Z6102	*RESERVE - IT EQUIPMENT RPLCM*
Service Accountant : M Phillips	Responsible Officer: Assistance Director - IT
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Supports all Priorities	
Latest Balance (Actual to date):	050 150
To date: 05/09/2005	-£59,173
Reflects reserve for the prioritised replcement	tt of Council IT equipment.
Annual contributions to this reserve are made	e each year by each Committee.
Links to any relevant files etc.	
Please complete the following boxe	es:
Target range for this reserve based on understanding of needs and risks:	New Applicable hand of FC Community
understanding of fleeds and fisks.	Not Applicable - based on IT Strategy
Justification for reserve balance and	Reserve for the replement of Council IT equipment. It is anticipated that the reserve
the minimum level for the reserve :	will be used over the next four years. At present the IT Steering Group are considering specific spending priorities including PC replacements over the existing commitments
	already made.
The process and timescale for the	IT Steering group with support from Assistant Director of IT Services
review of the reserve to ensure continuing relevance and adequacy :	
_	
How and When the reserve can be used:	Control by IT Steering Group and Assistant Director of IT Services
Procedure for the reserve's management and control, including	Assistant Director of IT Services in conjunction with guidance and priorities set by IT Steering and Director of Finance.
monitoring of the reserve to ensure it is maintained within target range.	
Does this reserve attract interest ? Y / N	N
Reviewed by:	
,	Bob Clark Date
lob Title:	Assistant Director of IT Services
Signature	

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ZR000 85503 Z6109	*FINANCIAL STRATEGY RESERVE*
Service Accountant : M Phillips	Responsible Officer: R Thorpe
This is a 'Reserve Account', has been l	inked to the following 'Prioity'
Supports all priorities	
Latest Balance (Actual to date):	-£757,232
To date: 05/09/2005	-4.131,232
Reserve to meet expenditure associated with deliver future improvements to service.	future reorganisations, restructuring and developments which may need some funding to
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	£0.5m to £1m
Justification for reserve balance and the minimum level for the reserve :	£507k has been transferred to this reserve to be used for the implementation of reviews, future reorganisations, restructuring and developments which may need some funding to deliver future improvements to service.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy:	Annual review by Director of Finance
How and When the reserve can be used:	As authorised by Director of Finance to support objectives of reserve.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Management of reserve by Director of Finance in conjunction with the Chief Executive.
Does this reserve attract interest ? Y/N	N
Reviewed by:	Richard Thorpe
Job Title:	Director of Finance
Signature	

ZT001 85503 0 *TOR	BAY DEVELOPMENT AGENCY CARRY FORWARD*
Service Accountant: A O'Rourke	Responsible Officer: Chief Exec of TDA
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Improving the economy of Torbay.	
Latest Balance (Actual to date):	-£168,000
To date: 05/09/2005	-2100,000
At the end of each financial year, the Directo where not completed by 31st March. Approv these commitments in the following financial	or of Finance provides for Members a list of committed and budgeted works or services that all is sought for the resultant funds freed up by the underspend to be carried forward to finance I year.
Links to any relevant files etc.	
Please complete the following boxe	s:
Target range for this reserve based on understanding of needs and risks:	Varies each financial year.
lustification for reserve balance and he minimum level for the reserve :	Individually costed schemes make up the reserve balance and these are progressed throughout the year, gradually diminishing the fund.
The process and timescale for the eview of the reserve to ensure continuing relevance and adequacy :	Carry-forwards are approved by members each year and are subsequently monitored as part of the monthly budget monitoring processes undertaken within the relevant Directorate. Year end close down re-assesses previous carry-forwards and evaluates new. Any balances still in reserve at end of year require specific approval of Director of Finance to remain clasified as reserve.
low and When the reserve can be sed:	Once approved, accountants are responsible for matching spending on carry-forward works and services with contributions from the reserve fund, usually as a year-end transaction.
Procedure for the reserve's nanagement and control, including nonitoring of the reserve to ensure it is naintained within target range.	There are regular reports presented to the relevant Director concerning carry-forward expenditure and subsequent matching of funds held in the reserve.
oes this reserve attract interest ? Y / N	N
eviewed by:	Richard Morgan
	Date
ob Title:	Chief Exec of Torbay Development Agency
ignature	

ZT001 85503 Z7012	TORBAY DEVELOPMENT AGENCY- ENTERPRISE BOARDS*
Service Accountant : A	O'Rourke Responsible Officer: Chief Executive of TDA
This is a 'Reserve Account', h	as been linked to the following 'Prioity'
Improving the economy of Torbay	
Latest Balance (Actual to da	te): 642 051
To date: 05/09/2005	-£43,051
This reserve reflects the Council's to Jobs and Industry.	on going support for the Torbay Enterprise Agency and similar bodies in line with the Council's suppor
Links to any relevant files etc.	
Please complete the following	ng boxes :
Target range for this reserve bas understanding of needs and risk	
Justification for reserve balance the minimum level for the reserve	
The process and timescale for the process and timescale for the reserve to ensure continuing relevance and adequate the process and adequate the process are the process and the process are the process and the process are the process and timescale for the process and timescale	
How and When the reserve can lused:	Control by Chief Executive of TDA in relation to expenditure associated with the aims of Torbay Enterprise Agency and Torbay Development Agency.
Procedure for the reserve's management and control, includi monitoring of the reserve to ensu maintained within target range.	
Does this reserve attract interest	? Y/N N
Reviewed by:	Richard Morgan
ob Title:	Chief Exec of Torbay Development Agency
signature	
05 October 2005	Page 40 of.

ZT011 85503 0 *7	TORQUAY & PAIGNTON HARBOUR RESERVE*
Service Accountant : P Truman	Responsible Officer: Director of Marine Services
This is a 'Reserve Account', has been li	inked to the following 'Prioity'
Improving the economy of Torbay.	
Latest Balance (Actual to date):	-£383,610 <b> </b>
<b>To date:</b> 05/09/2005	-2303,010
The reserve reflects past surplus on trading at trading and provide money for future capital s	Torquay and Paignton harbours. The reserve will be used to support any future deficits on pend in relation to this service.
Links to any relevant files etc.	
Please complete the following boxes	3:
Target range for this reserve based on understanding of needs and risks:	£348,000 to £1,000,000
Justification for reserve balance and the minimum level for the reserve :	The harbour has significant infratructure continually exposed to the elements with the potential of severe storm damage occuring without notice. A contingency of £98,000 (based on 20% of turnover) together with a cash figure of £250,000 is required to provide financial cover to fund repairs and trading deficits without call on the General Fund. Any remaining balance on the reserve, not required for proposed capital spend, should be repaid to harbour users on a phased basis through the trading account.
The process and timescale for the review of the reserve to ensure continuing relevance and adequacy :	The reserve will remain relevant while the Torquay and Paignton Harbour Account is "ring-fenced" and has no call on the General Fund Revenue Account.  The balance will be reviewed annually to establish future withdrawal requirements.
How and When the reserve can be used:	To fund revenue deficits approved as part of the budget setting process.     To fund capital expenditure within the approved capital programme.     Additional expenditure once approved by the Council     To provide financial cover for storm damage repairs.
Procedure for the reserve's management and control, including monitoring of the reserve to ensure it is maintained within target range.	Director of Marine Services in conjunction with Director of Finance.
Does this reserve attract interest ? Y / N	Y
Reviewed by:	Kevin Mowat
Job Title:	Director of Marine Services
Signature	

ZT012 85503 0	*BRIXHAM HARBOUR RESERVE*
Service Accountant: P Truman	Responsible Officer: Director of Marine Services
This is a 'Reserve Account', has been	linked to the following 'Prioity'
Improving the economy of Torbay.	
Latest Balance (Actual to date) :	
To date: 05/09/2005	-£924,423
The reserve reflects past surplus on trading	at Brixham Harbour. The reserve will be used to support any future deficits on trading and
provide money for future capital spend in re	lation to this service.
Links to any relevant files etc.	
Please complete the following box	es :
Farget range for this reserve based on	£394,000 to £1,000,000
understanding of needs and risks:	
lustification for reserve balance and he minimum level for the reserve :	The harbour has significant infratructure continually exposed to the elements with the potential of severe storm damage occuring without notice. A contingency of £144,000
TO THE HOLD TO THE TODAY C.	(based on 20% of turnover) together with a cash figure of £250,000 is required to
	provide financial cover to fund repairs and trading deficits without call on the General Fund. Any remaining balance on the reserve, not required for proposed capital spend,
	should be repaid to harbour users on a phased basis through the trading account.
The process and timescale for the	The reserve will remain relevant while the Brixham Harbour Account is "ring-fenced"
eview of the reserve to ensure continuing relevance and adequacy :	and has no call on the General Fund Revenue Account.  The balance will be reviewed annually to establish future withdrawal requirements.
How and When the reserve can be used:	To fund revenue deficits approved as part of the budget setting process.
sed.	To fund capital expenditure within the approved capital programme.     Additional expenditure once approved by the Council.
	4. To provide financial cover for storm damage repairs.
Procedure for the reserve's	Director of Marine Service in conjuction with Director of Finance.
nanagement and control, including nonitoring of the reserve to ensure it is	
naintained within target range.	
Ooes this reserve attract interest ? Y/N	Y
Reviewed by:	Kevin Mowat
•	Date
ob Title:	Director of Marine Services
ignature	